

Outlook

Read • Think • Understand



Rajarshi Moitra



Dr. Vijay Dhasmana



Prof Mahesh Verma



Hamid Ahmed



Lakshyaraj Singh Mewar



Rajneesh Chopra



Dr Sohini Sastri



Prashant Mehta



Bhavna Jha



Piyush Somani



Dr Ishi Khosla



Aadit Palicha



Bhavna Parasrampur



Jaya Kishori



Ranveer Brar



Heramb Tansen Chaudhari

Pillars of **VIKSIT BHARAT**



Janaki Tansen Chaudhari



Pillars of Viksit Bharat

The Hon'ble Prime Minister Narendra Modi's monumental vision of 'Viksit Bharat 2047' aims to transform the nation into a developed, prosperous, and self-reliant global powerhouse

As India observes Gandhi Jayanti on October 2, the idea of Aatmanirbharta acquires a deeper significance. Mahatma Gandhi's vision of self-reliant villages, local enterprise and economic empowerment placed communities at the heart of national development. Through Swadeshi, Khadi and the promotion of indigenous production, Gandhi advocated an India that could draw strength from its own people and resources. Decades later, the principles of Aatmanirbhar Bharat and Vocal for Local echo this emphasis on local capability, entrepreneurship and economic participation.

The journey towards Viksit Bharat 2047 encompasses several interconnected pillars. Initiatives such as Make in India, Digital India,

Startup India and Skill India seek to strengthen manufacturing, entrepreneurship, digital inclusion, innovation and employment. Together, these efforts aim to create an ecosystem in which Indian talent and enterprise can contribute to a more competitive and resilient economy.

Infrastructure development remains another critical pillar. Programmes such as Pradhan Mantri Awas Yojana, Bharatmala, Sagarmala and PM Gati Shakti, alongside investments in renewable and nuclear energy, urban infrastructure and digital connectivity, reflect the emphasis on building efficient, sustainable and connected communities.

Education and skills are equally central to this transformation. The evolution of higher and professional

education towards multidisciplinary learning, innovation, research and employability seeks to equip young Indians for a rapidly changing world.

Viksit Bharat is ultimately a collective endeavour of bringing together entrepreneurs, educators, scientists, industrialists, innovators, farmers, professionals and communities. On Gandhi Jayanti, the enduring spirit of Swadeshi and self-reliance offers a powerful reminder that national progress is strengthened when local capabilities become engines of national development.

Outlook recognises individuals and institutions whose vision, innovation and commitment are contributing to this continuing journey of transformation in the special feature, Pillars of Viksit Bharat.

Expanding the Frontiers of Healthcare

Prashant Mehta speaks on how Lilavati Hospital and Research Centre is advancing clinical excellence while ensuring accessible, affordable and world-class healthcare, in conversation with Aditi Chakraborty



Prashant Mehta
Permanent Trustee, Lilavati Hospital and Research Centre

Q How has Lilavati Hospital evolved from a 10-bed facility into a leading tertiary-care institution, and what are your vision and priorities for its next decade?

Lilavati Hospital & Research Centre's journey from a 10-bed facility to a leading tertiary-care institution has been driven by a clear vision, clinical excellence, and continuous investment in advanced medical technology and infrastructure.

Established over 30 years ago in memory of my late grandmother, Smt. Lilavati Kirtilal Mehta, by my parents, the late Shri Kishor Mehta and Smt. Charu Kishor Mehta, the hospital is located in the heart of Mumbai and offers a comprehensive range of medical services and specialties. Over the years, it has grown into one of the country's leading healthcare institutions.

Strong leadership, ethical practices, medical expertise, and patient trust have been central to this transformation. Throughout its journey, the institution has remained committed to its founding values of compassion, service, and integrity.

Over the next decade, our focus will be on technological innovation, specialised healthcare, and international collaborations. Through strategic partnerships, medical tourism, and global healthcare initiatives, we aim to strengthen Lilavati's position as a trusted

healthcare institution while expanding access to quality healthcare.

Q What is your vision for the 375bed Lilavati Foundation hospital in GIFT City, and how will it strengthen Gujarat's healthcare ecosystem?

Our vision for the proposed 375-bed hospital in GIFT City, Gandhinagar, is to establish a centre of excellence that combines advanced medical technology with compassionate, patient-centric care. Technical collaborations with leading global institutions will help strengthen clinical standards, facilitate knowledge exchange, and promote quality-driven healthcare delivery.

The hospital will strengthen Gujarat's healthcare ecosystem by expanding access to advanced tertiary and quaternary care, creating opportunities for medical professionals, and reducing the need for patients to travel outside the state for specialised treatment.

Given its strategic location and connectivity, the hospital also has the potential to position Gujarat as a preferred medical tourism destination, attracting patients from across India and overseas.

Our ambition is to build an institution that contributes to the state's healthcare growth while reinforcing GIFT City's reputation as a trusted global destination for advanced medical treatment.

Q What is your strategy for balancing quality, affordability and accessibility as you expand Lilavati's nationwide network of hospitals, clinics and 500 pharmacies?

Our vision is to build a connected Lilavati healthcare network across India and international markets, targeting a capacity of over 3,000 beds within the next five years through greenfield and brownfield expansions in major cities, including Delhi, Pune, and Gujarat, while exploring opportunities in promising Middle Eastern markets.

We also aim to establish 500 Lilavati Pharmacy stores across India to make quality medicines and healthcare more accessible, affordable, and consistent across communities. Through operational efficiency, transparent pricing, preventive care, and appropriate treatment pathways, we will expand access to healthcare without compromising clinical standards. By building an integrated healthcare ecosystem connecting hospitals, clinics, pharmacies, and digital health services, we aim to strengthen continuity of care and advance medical research.

Our ultimate goal is to combine the quality and trust of an established healthcare brand with the reach of a nationwide network, while expanding our presence in international markets and building a globally recognised healthcare institution.



Chakan Plant


Rajarshi Moitra
Managing Director of Bridgestone

Bridgestone's Roadmap for Viksit Bharat

"India's vision of Viksit Bharat 2047 presents an opportunity to build a stronger, more sustainable and globally competitive mobility ecosystem. At Bridgestone India, we are committed to contributing to this journey by combining global expertise with local insight and continuously strengthening our capabilities across manufacturing, innovation and customer experience. As consumer expectations evolve, our focus remains on delivering products and solutions that support sustainable mobility and make a meaningful difference in people's lives. Through our long-term commitment to India, we aim to play an important role in the nation's growth story and future development."

Bridgestone's Vision for Viksit Bharat@2047

Under the Viksit Bharat 2047 vision, India has outlined an ambitious roadmap to strengthen its mobility ecosystem and enhance its position as a globally competitive manufacturing and innovation hub. At Bridgestone India, we see this as an opportunity to contribute meaningfully to the nation's growth while better serving the evolving needs of Indian consumers through safe, reliable and sustainable mobility solutions.

Looking ahead, we are targeting to drive volume through strong market demand, while focusing on lasting

As India accelerates toward its transformative 2047 goals, Bridgestone India anchors its long term strategy in sustainable growth, advanced manufacturing, and comprehensive innovation

customer relationships and premiumization. This is driven by five strategic priorities: strengthening product superiority through localisation, expanding our retail and dealer network, enhancing manufacturing readiness, delivering a superior customer experience through digitalisation, and investing in people and organisational capability. Together, these priorities will help us strengthen customer engagement, support sustainable growth and contribute to India's evolving mobility landscape.

How Bridgestone's vision aligns with Viksit Bharat Goal

Bridgestone's global Vision 2050 provides a clear direction for creating sustainable value for society and future generations. This vision aligns closely with India's aspiration of becoming a developed nation under the Viksit Bharat 2047 vision.

Bridgestone India aspires to be a leading tyre and mobility solutions company, focused on delivering value to Indian consumers through high-quality products, trusted services and sustainable mobility solutions.

Guided by our strategic priorities, we continue to strengthen local capabilities across manufacturing, innovation, customer experience and people development, while leveraging Bridgestone's global strengths and technological expertise.

Through these efforts, we aim to contribute to a mobility ecosystem that is safer, more sustainable and better prepared for the future, while supporting India's long-term growth aspirations.

Bridgestone's contribution to India's economic and social transformation

Over the past three decades, Bridgestone India has contributed to India's growth through investment, employment generation, manufacturing excellence, technology development, local sourcing, and skill development. We are proud of our contribution towards the growing MSME sector with our channel and supplier partnerships. We have also generated significant employment opportunities through our partnerships. Together, these partnerships have enabled us to create

lasting value and contribute meaningfully to India's progress.

Beyond business growth, contributing to society remains an integral part of our purpose. Guided by our mission of Serving Society with Superior Quality, we focus on supporting inclusive and sustainable development through initiatives spanning healthcare, education, livelihood generation, safe mobility and rural development. These efforts are aimed at creating meaningful, long-term impact for communities while supporting broader societal progress.

Bridgestone's Key Milestones and Achievements in its India Journey

Bridgestone's journey in India began in 1996 with the start of manufacturing operations in Pithampur, Madhya Pradesh. The establishment of our Chakan plant in Maharashtra in 2013, further strengthened our ability to serve the evolving needs of the Indian market and support India's growing mobility ecosystem.

Today, Bridgestone also has a country wide sales and service network to provide superior customer experience to our customers across segments. We take pride in our robust presence across the OE and aftermarket segments, spanning passenger cars, trucks and buses, and off-highway applications. We remain committed to delivering superior customer experiences through innovative products, services, and sustainable mobility solutions.

For the road ahead, our vision centers on advancing manufacturing, innovation and talent capabilities that create value for customers and society,

while contributing to a more sustainable and future-ready mobility ecosystem in India.

Innovation, sustainability and nation-building initiatives

Bridgestone India's long-term vision is anchored in innovation and sustainability. In response to evolving mobility trends, our efforts are directed toward developing products, solutions and capabilities that enhance safety, performance and the overall customer experience. Our approach to innovation is guided by a simple principle: technology creates meaningful value only when it helps address real customer needs and contributes positively to society.

Sustainability has always been a driving force at Bridgestone. We're innovating and pioneering in tyres – making them stronger, safer, more energy efficient, connected, virtually developed and much more. We're supporting and enabling the adoption of electric vehicles while also pushing the boundaries with our digital-first mobility solutions. And we're continuously working to reduce the impact of our operations for people and planet.

Bridgestone's perspective on India's emerging global opportunity

India remains a strategically important market for Bridgestone, driven by its



Kheda Plant

strong economic growth, expanding mobility needs and rapidly evolving consumer expectations. As one of the world's most dynamic automotive markets, India offers significant opportunities for long-term sustainable growth and innovation.

The country's growing infrastructure, strong engineering talent, established automotive ecosystem and increasing integration with global value chains continue to strengthen its position in the global economy. At the same time, rising aspirations and changing mobility requirements across urban and emerging markets are creating new opportunities to deliver greater value to consumers.

For Bridgestone, this presents an opportunity to move beyond "Make in India" towards "Make, Innovate and Create in India." Our focus is on strengthening local capabilities while leveraging global expertise to develop products and solutions tailored to the needs of Indian consumers. Through continued investments in manufacturing, innovation and talent development, we aim to contribute to India's growth while building capabilities that are globally competitive and future ready.

Roadmap for creating a stronger, self-reliant and future-ready India

As India progresses towards the vision of Viksit Bharat 2047, we believe the mobility sector will play an increasingly important role in enabling economic growth, connectivity and sustainable development. This presents significant opportunities to create solutions that address evolving consumer expectations while contributing to the country's long-term progress.

Through innovation, responsible manufacturing, strengthening customer experience, advancing sustainable mobility solutions and nurturing strong partnerships, Bridgestone India is steadfast in supporting India's growth journey while addressing the evolving needs of mobility, society, and the environment. Guided by our Mission of Serving Society with Superior Quality, we will continue to create both Customer Value and Social Value, contributing to a more sustainable, prosperous, and inclusive future for India.

BRIDGESTONE

R156
TBR Tyres

DUELER
ALL TERRAIN
A/T100
PSR Tyres

TURANZA 6
PSR Tyres



Padma Shri Prof Dr Mahesh Verma

Vice Chancellor, Guru Gobind Singh Indraprastha University, New Delhi

Education for Tomorrow

Prof Dr Mahesh Verma is committed towards building a future-ready generation through innovation, inclusion, sustainability and the values of Viksit Bharat

Under the leadership of Padma Shri Prof Dr Mahesh Verma, GGSIPU is transforming its academic ecosystem in alignment with the National Education Policy (NEP) 2020. Outcome-based programmes incorporate Multi Entry-Multi Exit, Academic Bank of Credits, embedded internships and skill- and value-added learning, enabling students to combine knowledge with practical experience.

The university is expanding access to emerging disciplines including AI/ML, cybersecurity, IoT, robotics, financial analysis, digital marketing, biotechnology, design and innovation, medical sciences and environmental studies. A Centre for Distance and Online Education, supported by a robust Learning Management System, will further widen access, while AI and Large Language Models are being integrated into teaching and learning. NSQF-aligned

certifications, bootcamps, incubation programmes and startup competitions are strengthening employability, entrepreneurship and innovation.

GGSIPU's academic and research ecosystem is complemented by strong institutional achievements. The university holds NAAC A++ accreditation and features among the top 100 in NIRF, with global recognition through QS and Times Higher Education. Its research ecosystem includes the Atal Incubation Centre and IPU Innovation & Incubation Foundation, supporting 85+ equity-based ventures and 26 pre-incubation projects with 500+ mentors. Its h-index has risen from 42 to 116 in six years.

Infrastructure is evolving alongside academic ambitions, with 140+ smart classrooms, advanced laboratories, studios, sports facilities, incubation spaces and accessible campus

amenities. New campuses and an offshore initiative further reflect the university's expansion and international outlook.

Yet, preparing the next generation for Viksit Bharat requires more than technological proficiency. GGSIPU integrates human values, ethics, Indian knowledge systems and the Happiness and Viksit Bharat Curriculum to cultivate empathy, critical thinking, collaboration and responsible citizenship. Scholarships, inclusive admissions and provisions for disadvantaged groups reinforce its commitment to equitable opportunity.

Sustainability is equally integral to this vision. Solar energy, LED lighting, sensor-based systems, waste management, rainwater harvesting, sustainable procurement and regular environmental audits encourage students to view development through the lens of ecological responsibility.

The way forward is to create graduates who are not only employable, but capable of creating solutions, enterprises and institutions that strengthen India's future. Students must be encouraged to embrace diversity, global perspectives and continuous learning while remaining rooted in Indian values. Creativity, innovation, research, entrepreneurship and critical thinking must become everyday capabilities.

Sports, yoga, meditation and community engagement can nurture well-being and social responsibility, while internships, industry interaction and village adoption programmes connect learning with real-world challenges.

For GGSIPU, the Viksit Bharat journey is ultimately about developing knowledge-driven, ethical, innovative and socially conscious citizens—a generation equipped to harness technology, respect the environment, contribute to inclusive growth and build solutions for India and the world.



Dr. Vijay Dhasmana

President, Swami Rama Himalayan University

Roots to Grow, Wings to Fly

As India navigates rapid technological and social transformation, higher education must evolve by combining modern innovation and technical excellence with compassion, integrity, and a commitment to human service

DR. VIJAY DHASMANA

India is currently undergoing an extraordinary economic, technological, and social transformation. In this dynamic landscape, the role of higher education must evolve beyond traditional degree conferral. Our core responsibility is to ensure that young minds are prepared for change—confident, capable, and compassionate. Staying ahead of the times does not mean leaving fundamental values behind; rather, it means rising through contemporary knowledge, research, and technical innovation while remaining firmly grounded in ethics, integrity, and

selfless service.

At Swami Rama Himalayan University (SRHU), our transformative journey is guided by the timeless wisdom and ideals of Gurudev Dr. Swami Rama, who laid the foundation of the Himalayan Institute Hospital Trust (HIHT) centered on education, healthcare, and human service. Having served this vision for over three decades, I have seen how institutions rooted in enduring values can continuously adapt to meet the evolving needs of a changing world. True progress is meaningful only when it directly improves human lives.

SRHU's approach to learning goes beyond conventional classroom teaching. We foster a broad-based ecosystem spanning Medical and Allied

Health Sciences, Nursing, Pharmaceutical Sciences, Biosciences, Yoga Science, Technology, and Management. We strive to nurture responsible professionals who integrate high technical competence with social responsibility. A degree may open initial doors, but it is character, integrity, and the drive to serve society that determine an individual's true trajectory.

Education must serve as a powerful engine of opportunity for young people across Uttarakhand's rural and hill communities, where migration remains a pressing concern. To foster self-reliance, we established the School for Vocational Studies and Skill Development and launched key initiatives such as Homestay Entrepreneurship Development. By leveraging local resources and tourism, these programs equip mountain youth with practical skills, employability, and sustainable entrepreneurial opportunities.

Our institutional commitment extends far beyond the university campus. Through grassroots initiatives addressing healthcare, adolescent wellness, water and sanitation (WASH), livelihood generation, disaster relief, and support for differently-abled individuals, SRHU's social outreach actively reaches nearly 3,000 villages across Uttarakhand and Uttar Pradesh.

Looking to the future, universities must prepare youth for both the opportunities and uncertainties of tomorrow. Recognized globally for excellence—holding a NAAC A+ accreditation, QS I-GAUGE Diamond rating, and a 201–300 global rank band in the THE Sustainability Impact Rankings—SRHU continues to expand interdisciplinary research, global partnerships, and industry-academia synergy, ensuring technology serves as a tool for human advancement.

About the Author

Dr. Vijay Dhasmana, President of SRHU and former Vice-Chancellor, holds a Ph.D. and Master's in Mathematics and Computer Science. Former CII Uttarakhand Chairman, he has received numerous awards in the field of administration and social service.



Ranveer Brar, Indian chef

A Culinary Journey

From regional Indian kitchens to international dining destinations, celebrity chef Ranveer Brar is taking India's culinary heritage to the world, one flavour and story at a time

“Passion for food has driven me to every nook and corner of the world. From becoming the youngest executive chef at a five-star hotel to hosting my own cooking shows, it is my love for cooking that has got me this far,” says Ranveer Brar.

For Brar, food is more than a profession; it is a way of exploring cultures, preserving traditions and creating connections. An Indian chef, restaurateur, author, television personality and actor, he has built a distinctive presence by bringing together culinary heritage and contemporary creativity.

A graduate of the Institute of Hotel Management, Lucknow, where he studied hotel management and culinary arts, Brar began his career in hospitality before expanding his experience across India and the

United States. His entrepreneurial ventures have taken his culinary vision beyond the kitchen. In 2015, he was involved in launching FLYP@MTV in Delhi, followed by outlets in Chandigarh and Mumbai. The following year, he introduced English Vinglish, a vegetarian patisserie, and TAG GourmArt Kitchen, a vegetarian fine-dining restaurant.

His international ambitions found expression in Dubai, where he opened Kashkan at Dubai Festival City Mall in September 2023. Celebrating the diversity of Indian regional cuisines, the restaurant brings the country's varied culinary traditions to an international audience. In October 2025, he extended the concept with Kashkan Kissaghar at H Hotel on Sheikh Zayed Road, envisioning a more intimate experience

centred on food, drinks and storytelling.

Brar's commitment to India's culinary identity received further recognition in April 2026, when the Government of Odisha appointed him Brand Ambassador for Odia cuisine. The role, formalised by the Odisha Tourism Department during the Odia Paksha celebrations, focuses on promoting the state's rich food heritage nationally and internationally.

Television has been another important platform for his culinary storytelling. Through programmes such as Breakfast Xpress, The Great Indian Rasoi, Food Tripping and Station Master's Tiffin, he has introduced audiences to diverse food traditions. His Himalayan travel series further explored the relationship between local communities, landscapes and cuisine. As a judge on MasterChef India, he has also helped bring culinary ambition and creativity into the public spotlight.

Brar has carried this passion into his books, including Come Into My Kitchen (2016), A Traditional Twist and A Journey Through India (2024), which explores regional cuisines through their cultural and historical roots.

Beyond the kitchen, Brar has also ventured into acting, appearing in the 2022 anthology series Modern Love: Mumbai and making his film debut in The Buckingham Murders (2024) alongside Kareena Kapoor Khan.

Through his restaurants, books, television appearances and digital platforms, Brar continues to champion India's culinary diversity. His philosophy remains simple: let us engage, exchange and evolve our skills and taste buds, discovering how food can connect people and cultures across borders.

Heritage and Innovation for Viksit Bharat

As Hamid Ahmed, CEO and Trustee of Hamdard Foods India notes, reaching Viksit Bharat 2047 requires economic growth, innovation, sustainability, and deep national values

HAMID AHMED

India stands at a defining moment on its path toward Viksit Bharat 2047, where the overarching opportunity transcends pure economic growth to encompass self-reliance, technological innovation, environmental sustainability, social inclusion, and global competitiveness. Businesses bear a critical responsibility not only to generate financial growth and employment, but also to build enduring industrial capabilities, strengthen local communities, foster inclusive development, and create long-term national value across every single sector of our country's rapidly developing modern economy.

At Hamdard Foods India, our corporate journey is deeply rooted in purpose and heritage. Established in 1907 from the traditional wisdom of empathy, Rooh Afza was originally crafted as a natural formulation designed specifically to offer refreshment during scorching summers. Over successive generations, it evolved gracefully into an enduring household name embedded within India's cultural and emotional memory through unmatched authenticity and unwavering consistency. To honor and build upon this remarkable legacy, we have expanded our diverse beverage portfolio to include Rooh Afza Lite, Rooh Afza Milkshake, Rooh Afza Lassi, Rooh Afza Sachet, Rooh Afza Fusion, Jam-e-Shirin, and Squash, catering seamlessly to diverse consumer preferences while preserving our core trust.

True foundational strength for any heritage organization lies in maintaining strict relevance without ever losing its essential core character and historical identity. Expanding far beyond our traditional

offerings, our dynamic New Product Development portfolio anticipates precisely where consumers are heading next by addressing evolving lifestyles and purity consciousness. This modern expansion features Hamdard Honey, Khaalis Spices, Nariyal Paani, Refresh Nariyal Paani, Khaalis Vermicelli, Hamdard Asli Milkshake, Soya Chunks, Olive Oil, Mustard Oil, Sat Isabgol, Khaalis Hing, and Khaalis Saffron, translating our foundational promise of quality into everyday life without compromise.

Realizing a stronger nation requires heavy strategic financial investments in modern manufacturing infrastructure, integrated food ecosystems, and advanced industrial systems. A cornerstone of this robust industrial network is our state-of-the-art manufacturing infrastructure at Manesar and Aurangabad, which enables high-capacity production, stringent quality audits, and enhanced supply chain agility. Furthermore, to expand our food-related services and deepen corporate outreach, we have established strategic co-manufacturing collaborations with leading industry stalwarts such as Britannia and Hindustan Unilever. By combining disciplined manufacturing with automated, data-driven supply chains, we consistently ensure absolute product consistency, safety, and operational excellence across all our facilities.

Our growth philosophy remains firmly tied to serving humanity through ongoing commitments to quality foods, education, and community welfare.

AT HAMDARD FOODS INDIA, OUR CORPORATE JOURNEY IS DEEPLY ROOTED IN PURPOSE AND HERITAGE



Hamid Ahmed
CEO & Trustee, Hamdard Foods India

Concurrently, we prioritize responsible sourcing, resource-efficient green manufacturing, sustainable packaging, and water conservation. Environmental sustainability is an essential core pillar of how we build our future corporate organization today.

Looking outward, India's next major strategic economic frontier involves taking its unique homegrown brands and advanced capabilities to the global stage. International markets represent a vital long-term growth engine for us, starting naturally with the global Indian and South Asian diaspora communities before extending to wider global audiences. We already bring products like Cardamom Syrup and Rose Syrup to key international markets such as the United Kingdom and Malaysia. Rooh Afza proves that balancing traditional heritage with contemporary evolution creates a formidable competitive advantage globally.

As we approach 2047, our comprehensive strategic roadmap centers on robust capabilities, innovation, sustainability, self-reliance, and global ambition. We measure success not solely by financial returns and metrics, but by the tangible long-term value delivered to consumers, communities, and the environment. Transforming India requires a collective nationwide effort alongside governments, businesses, and citizens alike, moving from passive participants to active transformation leaders and contributors. At Hamdard Foods India, we honor our proud heritage while boldly building a strong, confident, and future-ready nation together for tomorrow.



Dr Ishi Khosla, Clinical nutritionist, columnist, author, entrepreneur and researcher

Nutrition Beyond the Plate

Dr Ishi Khosla is transforming the way people understand nutrition, combining clinical expertise, public education and entrepreneurship to make healthier choices accessible and sustainable

Dr Ishi Khosla believes that nutrition is more than food. It is about understanding the body, preventing disease and empowering people to make informed choices for lifelong health. She has built her career around translating nutrition science into practical solutions that improve everyday lives.

A graduate of Lady Irwin College, Dr Khosla's journey into nutrition began as a personal quest for a healthier, leaner self. What started as a self-help exercise soon developed into a deeper fascination with the relationship between diet and health, prompting her to move away from her initial ambition of studying medicine and pursue nutrition as her calling.

Her clinical experience reinforced the importance of

preventive healthcare and patient education. As former Head of Nutrition in the Preventive Cardiology Department at Escorts Heart Institute and Research Centre, she recognised a significant gap in public understanding of nutrition and its role in managing disease.

Her book, *Cholesterol Facts*, emerged from this realisation, as she encountered heart patients who lacked even a basic understanding of cholesterol and its implications for their health. Writing became another way to extend her work beyond the clinic. Through her columns and three books, Dr Khosla has sought to demystify diets, challenge misconceptions and offer practical guidance on healthy eating. Her approach emphasises evidence-based

nutrition, personalised dietary planning and sustainable lifestyle changes rather than quick fixes. Her areas of expertise include weight management, metabolic health, digestive wellness and therapeutic nutrition.

Her work as an entrepreneur grew to bridge the gap between dietary advice and its practical implementation. While prescribing specific foods and diets to patients, she often found that suitable products were not readily available. This challenge inspired her to establish Whole Foods in 2001, creating a range of health-oriented food products to make healthier choices more accessible.

What began as a small venture with two people, 20 products and a single outlet has since expanded into a team of around 100, with nearly 100 products available through 35 outlets. As Dr Khosla puts it, entrepreneurship was not part of the original plan; it evolved naturally from the needs of her patients.

Innovation has continued to shape her work. Through *The Weight Monitor*, a score-based nutrition app, she has explored ways to make dietary awareness and health management more accessible. As the founding president of the Celiac Society of India, she has also contributed to raising awareness about celiac disease and the importance of appropriate dietary care.

Across clinical practice, writing, research and enterprise, Dr Ishi Khosla's work reflects a consistent belief: better health begins with better understanding. By connecting scientific knowledge with everyday food choices, she continues to champion a more informed, preventive and sustainable approach to nutrition and wellness.

Amway: Powering India's 2047 Journey

Empowering Entrepreneurs, Advancing Wellbeing, and Expanding Economic Opportunity Contributing to India's Vision of *Viksit Bharat 2047*

India stands at the cusp of a defining decade, driven by innovation, entrepreneurship, and rising aspirations, making it one of the most compelling growth stories in the world today. The opportunity ahead lies in enabling more people to participate meaningfully in the nation's growth and contribute to a stronger, future-ready India.

At Amway, guided by our vision of helping people live better lives, we see ourselves as a long-term partner in India's journey towards *Viksit Bharat 2047*. Through entrepreneurship, holistic wellbeing, and sustainable economic opportunities, we aspire to contribute to a healthier, more prosperous, and inclusive India while creating lasting economic and social impact.

India is also emerging as a global hub for innovation, talent, and entrepreneurship. As businesses and individuals embrace new ideas, technologies, and ways of working, the country is creating opportunities across sectors while strengthening its influence on the global stage.

Creating Economic and Social Value at Scale

For nearly 30 years, Amway has built a strong foundation anchored in trust, quality, and empowerment. Our journey has been marked by several significant milestones from helping people achieve their wellness goals to creating economic opportunities through entrepreneurship.

Our commitment to quality and innovation is reflected in the capabilities we have built in India. We have invested in world-class manufacturing and R&D infrastructure while continuously strengthening our quality, compliance, and governance frameworks. Our four specialised R&D laboratories,

supported by a team of scientists, drive innovation across product formulation, botanical research, and advanced analytical testing.

At the heart of this commitment is Nutrilite, our 90-year-old brand and world's only global vitamin and dietary supplement brand with complete seed-to-supplement traceability through its own certified organic farms. In India, we partner with 38 Nutricert-certified farms to source high-quality ingredients for domestic and global markets. More recently, the launch of Nutrilite Ayurveda has brought together the wisdom of Ayurveda with scientific validation and modern quality standards.

Our focus on quality and consumer trust continues to set us apart. We are the only company in India's direct selling industry to receive the National Forensic Sciences University-Nutritional Supplements Testing for Sportsperson (NFSU-NSTS) Trusted Certification, underscoring our unwavering commitment to quality, safety, and transparency.

Sustainability is equally integral to our growth journey. Our LEED Gold-certified manufacturing facility in Tamil Nadu is powered significantly by renewable energy and follows a zero-water discharge model. We are also a 100% plastic waste-neutral organisation, and our partner farms are Nutricert-certified promoting traceable and sustainable agricultural practices, reflecting our commitment to responsible growth.

Purpose-Led Business Transformation

With a stronger foundation, we are entering into the next phase of growth. Our narrative has evolved to become more purpose driven. Today, many of our distributors serve as wellness advocates, backed by the credibility of our legacy brands and powered by



Rajneesh Chopra
Managing Director, Amway India

"OUR VISION IS DEEPLY ALIGNED WITH VIKSIT BHARAT, HELPING MILLIONS OF INDIANS TO THRIVE THROUGH SCIENCE-BACKED PRODUCTS AND ECONOMIC OPPORTUNITIES, HELPING BUILD A STRONGER, SELF-RELIANT NATION."

digital transformation.

The most profound shift, however, is how we measure ourselves. Our true metric is impact: how many lives we have meaningfully touched and empowered. This is aligned with our goal of helping transform 5 million lives in the next 3 years.

Our approach aligns closely with national priorities such as *Swasth Bharat*, *Skill India*, and *Digital India*, all contributing to the vision of *Viksit Bharat 2047*.

The Road Ahead

India's next phase of development will be shaped by trust, innovation, and broad-based participation. For Amway, this means continuing to strengthen our product offering, investing in science, innovation, and manufacturing capabilities, and creating an ecosystem that enables people to realise their aspirations.

As India progresses towards *Viksit Bharat 2047*, we see our role not just as growing alongside the nation, but as helping build healthier people, stronger communities, and sustainable economic opportunities that enable more Indians to thrive and contribute to the nation's growth story.



Dr Rima Hooja, Consultant Director, Maharaja Sawai Man Singh II Museum City Palace, Jaipur

History Endures Heritage

Dr Rima Hooja brings together scholarship, heritage conservation and a deep commitment to preserving India's cultural legacy

History is more than a record of the past; it is a living inheritance that shapes how societies understand themselves. Few have explored this relationship as extensively as Dr Rima Hooja, an archaeologist, historian, heritage consultant and writer whose work spans academic research, cultural preservation and public engagement.

With a PhD from the University of Cambridge, Dr Hooja has built a distinguished career at the intersection of history, archaeology and heritage management. At the Maharaja Sawai Man Singh II Museum at Jaipur's City Palace, she contributes to the preservation and interpretation of one of Rajasthan's most significant cultural institutions. Beyond the museum, Dr Hooja

serves as Managing Trustee of the Jaipur Virasat Foundation and Visiting Professor at the School of Planning and Architecture, Delhi, and Ahmedabad University.

A former member of India's National Monuments Authority, she has also held several international academic positions, including serving for 12 years as Director of the University of Minnesota's MSID India Program. She was also Faculty Director of the New York State Independent College Consortium for Study in India Program. Her contributions have earned her recognition as a Distinguished International Academician of the University of Minnesota and a Fellowship of the Royal Asiatic Society of Great Britain and Ireland. Dr Hooja's scholarship is

particularly notable for its engagement with Rajasthan's layered history, political traditions, archaeology and built heritage.

Her publications combine rigorous research with an effort to make complex historical narratives accessible to wider audiences. Among her best-known works are *A History of Rajasthan* (2006) and *Rajasthan: A Concise History* (2018), alongside *The Ahar Culture and Beyond*, *Prince, Patriot, Parliamentarian*, *Crusader for Self-Rule* and *Rajasthani Stories Retold*. Her work also extends to fortified heritage and the military and cultural histories of India, including the co-edited volume *Conserving Fortified Heritage* and *Maharana Pratap: The Invincible Warrior*.

The author of nine books, Dr Hooja has published nearly 100 academic papers and newspaper articles, presented research at conferences and served on numerous governing boards, committees and councils. The Publishers Recognition Award, which she received in 2008, acknowledged her contribution to scholarship and writing.

An animal lover, in Jaipur, she also cares for approximately 70 cats through the Animal Care Trust, reflecting a personal commitment to animal welfare. Whether documenting the past, contributing to heritage conservation, mentoring students or caring for vulnerable animals, Dr Hooja's endeavours are rooted in stewardship.

For her, the preservation of heritage is ultimately about safeguarding more than monuments and manuscripts. It is about sustaining the stories, knowledge and values through which communities understand their identity—and ensuring that these inheritances continue to shape the future.



Lakshyaraj Singh Mewar
77th Custodian of the House of Mewar

Shriji Huzur Dr. Lakshyaraj Singh Mewar of Udaipur, Chairman and Managing Trustee, Maharana of Mewar Charitable Foundation, addressing the audience during Annual Award Distribution Ceremony - 2026 at Manek Chowk, The City Palace, Udaipur.

Entrusted: The Custodians of 2047

For Shriji Huzur Dr. Lakshyaraj Singh Mewar, the 77th Custodian of the House of Mewar, service is not charity—it is a centuries-old trust passed down through generations

When we speak of a developed India, we speak of stronger institutions, better education, and progress that reaches every citizen. But development also asks something of us: what are we prepared to contribute, and what responsibility will we accept for the India that others will inherit?

In Mewar, that question has guided generations

For centuries, *Dan* has meant more than giving. It is the understanding

that what we possess carries a responsibility to society. In 1969, my grandfather, Maharana Bhagwat Singh ji Mewar, the 75th Custodian of the House of Mewar, gave this philosophy institutional form through the Maharana of Mewar Charitable Foundation. It rested on one conviction: legacy finds its greatest meaning in the service of others.

That conviction guides us still

Through the Foundation, service takes many forms, united by one principle: to

create opportunity, strengthen institutions, and protect the communities and environment that future generations will inherit.

Education remains closest to my heart. Mewar's commitment to educating girls goes back more than 150 years, and today I have the privilege of personally supporting the education of an entire government girls' school (Shambhu Ratna Pathshala) in Udaipur. Across our institutions, academic excellence grows alongside art, music and craft, because education must nurture curiosity, character, purpose, and the capacity to contribute.

That philosophy reaches beyond the classroom. Our initiatives provide clothing, school supplies, hygiene essentials, and hunger relief, alongside parvarish, scholarships, and honours. Each rests on the same belief: service is most valuable when it strengthens dignity, participation, and possibility.

Through tree and seed planting, water conservation, solar initiatives, and the Go Green movement, we seek to make environmental stewardship a shared commitment.

This is where the vision of Viksit Bharat becomes personal for me

A nation develops when its people develop. Progress endures when opportunity is shared, when education creates agency, when culture gives us confidence in who we are, and when service is inseparable from leadership.

Sabka Saath, Sabka Vikas, Sabka Vishwas, Sabka Prayas reminds us that India's future belongs to all of us. Government, institutions, communities, and individuals each have a part to play, across every generation. Nation-building is, in the end, a shared act of custodianship.

Our responsibility is clear: to honour what we have received, enrich it through our own contribution, and pass it forward with greater possibility.

The future is never inherited. It is entrusted

And perhaps the finest contribution we can make to Viksit Bharat is to ensure that those who inherit India in 2047 inherit greater possibility than we ourselves received.



Bhavna Parasrampur, Founder & Director, India Craft Art

Crafted with Elegance

Bhavna Parasrampur is building a socially conscious enterprise that places women's livelihoods and responsible design at its core by bringing together natural materials and timeless aesthetics

Bhavna Parasrampur believes that beautiful products can create meaningful change when rooted in dignity, purpose and responsible production. Through India Craft Art, she is bringing this belief to life by combining thoughtful design with sustainable livelihood opportunities for rural women artisans.

With decades of experience in textiles, manufacturing and product development, Bhavna has developed a deep appreciation for the skill, patience and creativity that go into making handmade products. Her professional journey gave her an understanding of materials, production processes and the importance of quality, while her engagement with artisans strengthened her conviction that their work deserves greater

recognition and fair value. These experiences inspired her to build a platform that connects traditional skills with contemporary lifestyles.

India Craft Art works with rural women to create handcrafted jute baskets that combine functionality with understated elegance. Made from natural, responsibly sourced jute, the products are designed for modern homes, offering practical utility through simple, minimal aesthetics. Each basket reflects the care and dedication of its maker, bringing together natural materials, considered design and responsible production.

However, the organisation's purpose extends beyond creating well-designed home products. Its central objective is to help women artisans build sustainable livelihoods by connecting their

skills with market opportunities. Rather than focusing on short-term margins, India Craft Art prioritises long-term economic participation, recognising that meaningful empowerment comes from creating opportunities for people to earn through their work.

At the heart of this initiative is Dastgir, who leads the workshop and plays an important role in creating a reliable and supportive working environment. His leadership helps women artisans work with confidence, develop their abilities and earn a steady livelihood. This collaborative approach reflects the organisation's belief that sustainable impact depends on both the people who make the products and the systems that support them.

For Bhavna, the distinction lies in how these products reach consumers. India Craft Art seeks to demonstrate that social impact need not rely on charity or sympathy. Instead, it can be built through access to markets, thoughtful product development and an appreciation of the people behind every creation. By bringing handcrafted jute products into everyday homes, the organisation encourages consumers to make choices that align aesthetics with social and environmental responsibility.

Her vision rests on the belief that good design can serve a purpose beyond appearance. Every basket represents an opportunity for women to earn, contribute and build greater independence, while preserving the value of their skills.

Sustainable in material, ethical in intent and timeless in design, India Craft Art stands at the intersection of design, dignity and sustainability. For Bhavna, the products may be simple, but their potential to create meaningful change is significant. As she puts it, "What we create is simple. The impact it creates is not."

Designing for a Changing World

Bhavna Jha shares with *Outlook*, how Wiesner Worldwide has evolved into an integrated design, product development and sourcing partner, driven by creativity, quality and market insight

How has your vision for Wiesner Worldwide evolved since its inception?

Since the launch of Wiesner Worldwide in 2011, my vision has been to create distinctive lifestyle and home décor products that seamlessly blend design, quality and aesthetics. For me, home décor goes beyond aesthetics; it is about creating spaces that reflect individuality and character.

The industry has evolved significantly, with consumers becoming more globally connected and increasingly conscious of quality, sustainability and value. At Wiesner Worldwide, we balance creativity with commercial understanding, translating emerging trends and consumer insights into exclusive, affordable designs without compromising on originality, quality or consistency.

Looking ahead, my vision is to continue innovating and creating products that enhance living spaces while strengthening our position in the global home décor market. As an entrepreneur, I measure success not merely through sales, but through lasting relationships and meaningful value creation for our business partners.

What are the key milestones that have shaped the company's journey?

Wiesner began with a blank canvas over 15 years ago by designing licensed kids' footwear for retail stores. Recognising the growing demand for distinctive designs, we expanded into multiple product categories and entered international markets. This early phase helped us understand consumer preferences, strengthen distribution and build a foundation for long-term growth.

Having spent 16 years in media planning and buying, I brought an integrated planning approach to

Wiesner Worldwide, combining market insights with creativity and commercial understanding. Over the years, we have evolved from a "design consultancy into an integrated design, product development and sourcing partner".

Today, our expertise spans home décor, men's and women's wear, footwear, loungewear, accessories, bags and gifting. Building a multidisciplinary design and execution team has strengthened our ability to translate emerging trends and diverse consumer needs into distinctive, commercially viable products.

In India and international markets, we continue to collaborate with leading retail partners to develop exclusive products tailored to their needs, combining originality, quality and market relevance.

How do you balance changing consumer preferences, functionality and timeless aesthetics while developing outstanding products in a competitive market?

I believe accessible elegance goes beyond creating products; it is about curating designs that combine aesthetics, functionality, relevance and commercial appeal. We monitor changing lifestyles, colours, fabrics and consumer expectations, using trends as inspiration. By selectively incorporating contemporary elements while keeping designs versatile and timeless, we create products that stand apart. Material selection, quality, durability, usability and price positioning are integral to our product development process.

In a competitive market, differentiation lies in thoughtful design, distinctive textures, quality craftsmanship and a cohesive product story. By focusing on the minutest



Bhavna Jha
Founder & Director
Wiesner Worldwide Kreations Pvt Ltd

"LOOKING AHEAD, MY VISION IS TO CONTINUE INNOVATING AND CREATING PRODUCTS THAT ENHANCE LIVING SPACES WHILE STRENGTHENING OUR POSITION IN THE GLOBAL HOME DÉCOR MARKET."

details, we create products that feel fresh and distinctive today while remaining relevant and desirable for years to come.

How has your leadership influenced Wiesner's growth, and what are your future plans?

My leadership philosophy is rooted in combining creativity with commercial discipline and strong relationships. At Wiesner, we encourage ownership, continuous learning and innovation, with quality and customer understanding at the heart of every decision.

As we enter our next phase of growth, our priorities are to strengthen design capabilities, anticipate emerging consumer trends and explore new markets and strategic partnerships. We aim to build a resilient, future-ready organisation that is flexible and adaptive while retaining its core values. Our vision is to create lasting value for our business partners and stakeholders through collaborative processes, innovative products and sustainable growth.



Jaya Kishori, Spiritual Orator and Musical Artist

The Voice of Devotion

Blending timeless spiritual wisdom with soulful music, Jaya Kishori inspires a new generation to discover faith, inner peace and devotion through stories, songs and contemporary expression

Jaya Kishori has emerged as one of the country's most recognisable young spiritual voices. Through her kathavachans, devotional songs and motivational discourses, she connects ancient teachings with the questions and aspirations of contemporary life, inspiring audiences to seek clarity, compassion and inner peace.

Born Jaya Sharma, she developed a spiritual inclination at an early age, influenced by her grandparents' stories of Lord Krishna. Having grown up in Kolkata, she pursued her education in commerce while nurturing a deep interest in devotional music and spiritual storytelling. Her journey gradually evolved into a calling that brought her to audiences across India and beyond.

Widely known as Kishori Ji and often described as the "Meera of

the Modern World", Jaya Kishori is particularly admired for her narrations of Shrimad Bhagwat Katha and Nani Bai Ro Mayro. Her popular bhajans, including Kaali Kamli Wala Mera Yaar Hai and Saja Dun Ghar Ko Gulshan Sa, have further strengthened her connection with listeners across generations.

Her appeal lies in the ability to make spiritual ideas accessible without losing their traditional essence. Through stories, music and reflective messages, she encourages audiences to explore values such as faith, gratitude, humility and compassion in their everyday lives. Her growing digital presence has also enabled her teachings and performances to reach younger audiences, extending the influence of devotional traditions beyond

conventional settings.

Taking this experience to a larger stage, her Divine Concert brings together traditional devotion and contemporary concert production. Soulful bhajans, immersive visuals and expansive soundscapes create an experience designed to unite audiences through music, faith and shared emotion. The format offers an evolving expression of spirituality, bringing families, friends and individual seekers together in a collective celebration of devotion.

Jaya Kishori's contributions have earned her recognition through honours such as the Adarsh Yuva Adhyatmik Guru Puraskar in 2016 and the National Creator Award in 2024. Her work as a motivational speaker further reflects her ability to connect with audiences beyond traditional religious discourses, addressing the values and aspirations that shape everyday life.

At a time when people increasingly seek meaning, balance and emotional grounding amid the pressures of modern life, Jaya Kishori highlights the enduring relevance of spiritual traditions. By blending devotional storytelling, music and contemporary communication, she has helped bring ancient wisdom closer to a new generation. Her ability to engage audiences across age groups demonstrates how faith can remain meaningful in a changing world. Through her kathavachans, bhajans and public appearances, she encourages people to look beyond the everyday, reflect on their values and cultivate a deeper connection with themselves, their communities and their spiritual beliefs.

Viksit Bharat 2047: An Astrological Vision of India's Destiny

Explore India's journey toward Viksit Bharat 2047 through Vedic astrology, planetary influences, national progress, challenges, and opportunities.

Viksit Bharat is India's vision of becoming a developed nation by 2047, the centenary of independence. It emphasises economic development, social advancement, sustainability, effective governance, and the empowerment of youth, women, farmers, and the underprivileged. From a Vedic astrological perspective, this goal can be understood through India's independence chart cast for midnight on August 15, 1947, in New Delhi.

India's Astrological Character

Many astrologers consider India's chart to have a Taurus ascendant, with the Sun in Cancer, symbolising stability, cultural depth, emotional strength and a gradual but determined path of progress. Cancer represents patriotism, nurture, and a profound connection to the nation, whereas Venus rules Taurus, which is linked to riches, agriculture, beauty, tradition, and material plenty.

With the Sun and Moon in Cancer, it's easy to see how India's sense of self stems from its strong sense of community, familial ties, and spiritual heritage. Saturn's influence indicates that progress may come slowly, but through

discipline, endurance and learning from hardship. The concept of Viksit Bharat, which is more of a national objective than an immediate success, is consistent with this outlook.

The Promise of 2047

Since India gained freedom 100 years ago, 2047 is astrologically important. Vedic astrology believes planetary dashas influence a nation's life. Since 2017, the Mercury Mahadasha has been linked to education, technology, communication, trade, and digital growth—essential to a prosperous economy.

India may advance its IT, manufacturing, renewable energy, space research, and global diplomacy goals during this time. Viksit Bharat emphasises inclusive growth, reflecting Cancer's nurturing energy

Understand how planetary patterns offer an astrological perspective on India's ambitions, national resilience, collective progress, and transformation by 2047.



Dr Sohini Sastri, renowned astrologer

and Jupiter's justice-oriented influence in India's chart.

Challenges Along the Path

Astrology also shows that growth is never easy. Saturn indicates delays, bureaucratic obstacles, and the necessity for ongoing reform, while Rahu indicates ambition and restlessness. Innovation may harness these forces, but inequality, divisiveness, and impatience have detrimental effects.

Viksit Bharat cannot be attained by economic growth alone. This demands a strong government, social peace, environmental responsibility, and equitable opportunity for all. These ideals reflect the national vision's four pillars: the young, the poor, women, and farmers.

Astrologically, Viksit Bharat represents India's karmic journey: a resilient, wise, and culturally strong nation that must overcome delays and differences via discipline and togetherness. The stars may inspire, but education, innovation, ethical leadership, and teamwork can create India. By 2047, India's destiny will depend not only on planetary influences but also on the choices made by its people today.

The Digital Swaraj Imperative

India's next great act of freedom will be to build sovereignty beneath its digital ambitions



A shopkeeper's phone confirms a UPI payment. A student retrieves a certificate through DigiLocker. A resident uses Aadhaar to verify her identity. In a village, a banking correspondent helps a woman open her first Jan Dhan account.

Across India, these moments tell a larger story. UPI has processed more than 20,500 crore transactions in 2026 alone, while DigiLocker has over 72 crore registered users. India has approximately 134 crore live Aadhaar holders and 59.49 crore Jan Dhan beneficiaries. India has built digital rails at extraordinary scale. The deeper question: Who controls the infrastructure on which India's digital ambitions depend?

The Cost of Dependence

Digital achievement does not, by itself, confer meaningful control over every layer beneath it. Research shows that three global

providers account for nearly 65% of India's cloud services market.

AI raises the stakes: an entire system must work together. India can build models for its languages, industries and institutions, then take those innovations to the world. GPUs can power that ambition, but they need AI-ready data centres, high-speed networks, storage, data foundations, model platforms and operations to take a promising model into production.

Dependence becomes costly when workloads hinge on technology choices or operating decisions a country cannot influence. India's progress deserves a foundation it can shape on its own terms.

The AI Inflection

Artificial intelligence is turning digital ambition into a vast infrastructure buildout. Gartner forecasts US\$42.3 billion in AI-optimised infrastructure-as-a-

service spending in 2026, when inference spending is expected to surpass training. AI is moving from breakthrough to everyday service.

That shift has a physical test. GPU clusters need reliable power, cooling, networks and storage that keep pace. Power and grid connections are constraints on data-centre expansion. Capital and chips alone cannot bring an AI Factory to life; every layer must be ready.

This is India's opening: to turn advanced compute into dependable AI services. An AI Factory connects infrastructure, data, model platforms and operations, carrying research into production and Indian innovation to the world.

The Push for Digital Swaraj

A server located in India does not make a nation digitally sovereign. The deeper test of sovereignty is whether India is building the platforms, engineering expertise and institutions needed to shape its own digital future. That capability gives organisations a choice of partners and gives Indian teams the means to improve critical systems.

Geopolitical tensions make this capacity urgent. Decisions made elsewhere can affect access to advanced chips, software and essential technologies. India can source the best technology from around the world while building the ability to design, operate and govern its digital infrastructure at home. That is Digital Swaraj in practice.

Taking Digital Swaraj to the World

ESDS began in 2005 with a purpose rooted in Digital Swaraj:



Piyush Somani

Promoter, Managing Director and Chairman, ESDS Software Solution Ltd

"The world is entering a multi-trillion-dollar investment cycle driven by AI. Global AI spending is projected to reach US\$4.7 trillion by 2029, while AI infrastructure alone is expected to become a trillion-dollar annual market by the end of the decade. Nations are investing in GPUs, accelerated computing, AI factories and next-generation data centres. Yet the global AI buildout is confronting a physical constraint: access to reliable power.

This is India's moment to turn digital scale into enduring technological capability. More than US\$200 billion in AI investment is expected over the next two years, alongside an expansion of national compute capacity.

ESDS has been building towards this convergence. Our priorities centre on AI factories, large-scale GPU clusters and Swaraj Cloud - our AI-autonomous sovereign cloud ecosystem. Digital Swaraj is not a privilege confined by geography but it is universal: the freedom to shape, govern and advance the technology. We are building that freedom into an ecosystem for organizations in India and across the world."

to build sovereign technology and the expertise to operate critical systems. Two decades later, it has grown into an AI ecosystem and end-to-end IT services provider, bringing together AI factories, data centres, cloud, AI-enabled products, cybersecurity, indigenous software and managed operations.

ESDS enables 115 + banks and financial institutions across 1,045 + branches, 6 Smart Cities and project covering 5 million smart meters. Its Government Community Cloud also supports Mudra Yojana, a PM-led national scheme that has benefited more than 60 million Indians.

That experience has shaped ESDS's next chapter. At its centre is Swaraj Cloud, an AI-autonomous cloud platform bringing more than 52 services into one connected sovereign ecosystem. Compute, data, AI, security, cloud management and operations form the foundations of a new generation of digital infrastructure. Swaraj Cloud embodies a larger ambition: to build in India the capability to

ESDS enables 115 + banks and financial institutions across 1,045 + branches, 6 Smart Cities and project covering 5 million smart meters. Its Government Community Cloud also supports Mudra Yojana, a PM-led national scheme that has benefited more than 60 million Indians.

power critical services and advanced AI and bring it to organisations across the world.

The same ambition is taking shape in AI factories. ESDS is bringing together AI-ready data centres, high-density GPU clusters, high-speed networks, storage, cloud platforms and operations to carry demanding models into production. Its planned AI factory programme, designed around 8,208 NVIDIA B300 GPUs and 17.83 petabytes of VAST storage, gives that vision tangible scale.

ESDS's planned data centres in Kolkata and Ghaziabad will extend its foundation in India. Its wider ambition is to take Indian engineering into a global market where institutions want choice and control over digital infrastructure. Digital Swaraj begins at home, but the capability to build and govern technology on one's own terms has value everywhere.

The India We Choose to Build

Imagine what a deeper domestic technology base could enable: AI that enables a nation to build its own AI models, operate infrastructure at scale and take its technological capabilities to the world. The work extends into power, cooling, networks, software and security. Each capability built here strengthens the next.

The ambition is to build an ecosystem that India can shape and the world can rely on. AViksit Bharat will be powered by more than the technology it uses. It will be defined by the technology it builds, the systems it commands and the possibilities it creates for the world.



Aadit Palicha
Co-Founder & CEO, Zepto

Transforming Everyday

Aadit Palicha is redefining urban retail with Zepto, transforming everyday grocery shopping through technology, rapid delivery and an ambitious vision for India's evolving consumer economy

What began as a simple idea to make grocery shopping faster has grown into one of India's most prominent quick-commerce ventures. At the centre of this transformation is Aadit Palicha, co-founder and CEO of Zepto, who is helping redefine how urban consumers access everyday essentials.

Born in Mumbai in 2001 and raised in Dubai, Aadit demonstrated an early aptitude for mathematics and computer science. After attending GEMS Modern Academy, he enrolled at Stanford University, where he pursued computer science before making a defining entrepreneurial decision: leaving college to build a business with the potential to change consumer behaviour.

In 2021, Aadit and fellow

Stanford dropout Kaivalya Vohra founded Zepto, recognising an emerging demand for grocery deliveries that were not merely convenient, but exceptionally fast. What started as a neighbourhood grocery-delivery initiative during the pandemic evolved into a technology-driven platform built around the promise of delivering essentials within minutes.

Zepto's model relies on a network of strategically located micro-warehouses, or dark stores, stocked with products frequently needed by customers. By bringing inventory closer to consumers and coordinating fulfilment through technology, the company has sought to compress the distance between placing an order and receiving it. Behind the speed lies a complex operating system involving inventory planning, demand

forecasting, logistics and last-mile delivery.

The venture's rapid expansion has attracted substantial investor interest, with backing from firms including Y Combinator, Nexus Venture Partners and Glade Brook Capital, alongside other institutional and individual investors. Its trajectory also reflects the wider rise of quick commerce in India, where digital adoption, urban lifestyles and growing expectations of convenience are reshaping traditional retail.

For Aadit, building Zepto has meant looking beyond the headline-grabbing promise of rapid delivery. Sustaining growth requires operational discipline, a reliable supply chain, strong technology infrastructure and an acute understanding of customer needs. In an intensely competitive market, these capabilities are as important as speed itself.

Quick commerce, however, presents formidable challenges. Companies must balance expansion and customer satisfaction with delivery costs, profitability and the long-term viability of their operating models. How effectively Zepto navigates these competing priorities will help determine its next phase of growth.

Aadit's journey reflects a generation of entrepreneurs willing to challenge established conventions and build businesses around emerging consumer habits. His story is not simply about delivering groceries faster; it is about rethinking the infrastructure of everyday consumption.

As Zepto continues to evolve, its larger ambition is to make convenience a defining feature of modern retail—demonstrating how technology, logistics and entrepreneurial conviction can turn a familiar everyday need into a new business category.



Heramb Tansen Chaudhari



Janaki Tansen Chaudhari

Youth Entrepreneurs

The Student Entrepreneurs of India

From startup ventures and AI-driven products to robotics and data science, siblings Heramb and Janaki Tansen Chaudhari are demonstrating how curiosity, experimentation and problem-solving can shape the next generation of entrepreneurs

Heramb and Janaki's journeys reflect a broader shift in India's entrepreneurial landscape, as young innovators move beyond conventional career paths to build products and solve real-world problems.

Heramb's interest in coding began in middle school and grew into a passion for product development. While pursuing a BTech at Vishwakarma Institute of Information Technology, Pune, he explored multiple ventures, including a dating application that partnered with cafés to create offline experiences. Although the venture was unsuccessful, it taught him to view rejection as feedback and an opportunity to learn.

His subsequent experiments spanned intellectual property, startup communities and digital education. He filed two patents, one in India and another in the United States. His newsletter, *Home School of Business*, attracted approximately 18,000 subscribers within eight months through organic distribution before being sold.

His most ambitious venture,

Foundora AI, aimed to help founders move from ideas to execution through AI agents. It grew to a 14-member team. The venture's closure taught him that product development must be matched by customer acquisition and effective communication.

Heramb's work generated commercial opportunities, including the integration of a team-developed algorithm into enterprise products. He is now pursuing an MS in Computer Science at Columbia University, where he aims to strengthen his technical foundations and explore technology-led innovation in deep tech and hardware.

JANAKI AND HERAMB REPRESENT A NEW GENERATION OF INNOVATORS, COMBINING TECHNICAL CURIOSITY, HANDS-ON LEARNING AND ENTREPRENEURIAL AMBITION TO TURN IDEAS INTO IMPACT

Janaki's journey reflects an early passion for technology, innovation and problem-solving. Having started learning multiple programming languages at a very young age, she began developing her own technology projects, ranging from barcode scanners and planet-information applications to car-racing games.

Her achievements in abacus and mental arithmetic at international competitions in New Delhi and Dubai sharpened her analytical thinking. She later explored app development, gaming, fullstack engineering, AI and data science, applying her skills to practical projects involving recommendation systems, generative AI and chatbots.

At IIT Madras, Janaki worked on AI-related projects, while an internship at IIT Bombay introduced her to drone navigation, robotics and real-time systems. In Class 9, she also had the opportunity to code for a NASA satellite, an experience that further encouraged her interest in technology and innovation.

A technology project she developed was eventually sold for a seven-figure valuation, demonstrating the commercial potential of her technical skills and entrepreneurial approach. Janaki is now preparing to study data science at the University of California, Santa Barbara.

Both journeys highlight learning through experimentation, with distinct approaches to innovation. Heramb has explored startups, intellectual property and AI-driven innovation, while Janaki has combined entrepreneurship and product development with software engineering, AI, robotics and data science. Their shared milestone, Intervue, was an AI-powered mock interview platform offering personalised practice across coding, technical, system design, MCQ and HR rounds. Its eventual acquisition by EduPlus Campus marked a significant achievement, demonstrating their ability to turn technical ideas into commercially viable products.

Their experiences show that entrepreneurship is as much about experimentation and learning as it is about outcomes—transforming knowledge into meaningful solutions.