

# **Global Health**

**BSE SENSEX** S&P CNX 26,205

85,610

Motilal Oswal values your support in the EXTEL POLL 2025 for India Research, Sales, Corporate Access and Trading team. We request your ballot.

**EXTEL POLL** 2025



#### **Stock Info**

Bloomberg	MEDANTA IN
Equity Shares (m)	269
M.Cap.(INRb)/(USDb)	339.6 / 3.8
52-Week Range (INR)	1457 / 995
1, 6, 12 Rel. Per (%)	-8/0/6
12M Avg Val (INR M)	429
Free float (%)	67.0

#### Financials Snapshot (INR b)

Y/E MARCH	FY26E	FY27E	FY28E
Sales	41.7	47.1	53.2
EBITDA	9.4	12.1	14.0
Adj. PAT	6.0	7.9	9.5
EBITDA Margin (%)	17.6	21.1	22.1
Cons. Adj. EPS (INR)	22.3	29.5	35.4
EPS Gr. (%)	15.1	32.5	20.2
BV/Sh. (INR)	144.6	168.9	198.0
Ratios			
Net D:E	0.1	0.0	(0.0)
RoE (%)	16.4	18.8	19.3
RoCE (%)	14.5	16.6	17.5
Payout (%)	17.7	17.6	17.6
Valuations			
P/E (x)	56.7	42.8	35.7
EV/EBITDA (x)	36.5	28.0	24.0
Div. Yield (%)	0.3	0.4	0.4
FCF Yield (%)	0.7	1.1	1.1
EV/Sales (x)	8.2	7.2	6.3

#### Shareholding pattern (%)

As of	Sep-25	Jun-25	Sep-24
Promoter	33.0	33.0	33.0
DII	13.0	12.2	11.1
FII	11.5	11.6	12.2
Others	42.6	43.2	43.7

FII includes depository receipts

CMP: INR1,263 TP: INR1,480 (+17%)

## Buy

## **Expanding the Care canvas - a long runway for growth** ahead!

- We analyzed the supply-demand dynamics of hospitals in the Noida/Greater Noida regions, given the recently commissioned hospital of Medanta.
- From the service availability perspective, there are ~6,000 superspecialty beds available for patients at industry level.
- From a demand perspective, hospitals in Noida/Greater Noida have a patient population radius of 250km. Patients can come from places such as Western UP, South Delhi, Uttarakhand, Haryana, and Rajasthan.
- The business prospects for Medanta remain promising as the population base, to be catered to by the healthcare services industry, remains underserved after utilizing the current bed capacity.
- While FY26 EBITDA would experience a drag due to opex loss from Noida, we expect an EBITDA breakeven within 12-15 months. Subsequently, FY27/FY28 would witness a clear runway for EBITDA growth, fueled by performance from Gurugram, Lucknow, Patna, Noida, Ranchi, and Indore.
- Additionally, we believe that operational cash flow from the currently operational hospitals, combined with surplus cash of INR7b, would be sufficient to fund the ongoing capex program at Mumbai, South Delhi, Pithampura (Delhi), Guwahati, and incremental capex at existing locations. Reiterate BUY.

## Medanta Noida – a strategic entry into Noida with a fully-equipped multispecialty platform

- 'Medanta' is an established healthcare service provider in North India, with a presence in Gurugram (since CY09), Lucknow (CY19), and Patna (CY21).
- In fact, utilization of the Lucknow hospital for patients since the pandemic has enhanced the brand recall of Medanta in North India.
- With 226 beds, comprising 80 ICU beds, Medanta Noida is equipped with advanced medical technology. Medanta would be offering healthcare services across 20+ specialties, with the respective doctor talent onboarded.

## From expansion to earnings: Noida drag to fade; EBITDA growth to drive the FY26-28 period

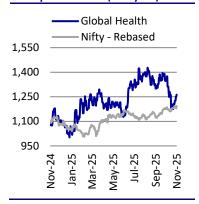
- With front-loading of cost and occupancy to pick up over the near to medium term, we expect an operating loss of INR1.3b from the Noida hospital in FY26. The EBITDA breakeven is expected in the next 12-15 months, and profitability is expected to scale up from 4QFY27.
- The new unit of Ranchi would also have some operational expenses in the near term. Since it is an addition to the existing facility, the operating leverage and EBITDA margin improvement are likely to be faster.
- The existing hospitals (Gurugram/Lucknow/Patna/Indore) continue to improve in patient volumes and realization.

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#### Stock performance (one-year)



 Accordingly, we expect 21%/6% EBITDA CAGR for developing (ex-Noida) and mature hospitals. Overall, we expect a healthy scale-up of EBITDA (16% CAGR including Noida operations) over FY26-28 (Exhibit 4) to INR14b.

## Cash flow from operations to meet the capex requirement

- Even if we assume Medanta's 1HFY26 operating cash flow of INR3.2b normalizes over the next five years—translating into ~INR32b—together with the existing INR7b surplus cash, the cumulative INR39-40b available would be broadly adequate to fund the INR41b capex program (including maintenance capex) planned by the company.
- We continue to value Medanta at 30×12M EV/EBITDA multiple, arriving at a target price of INR 1,480. Backed by strong operational momentum over the next 3-5 years and a well-defined expansion pipeline that strengthens revenue visibility beyond FY28, we reiterate our BUY rating on the stock.

**Exhibit 1: Financial Snapshot** 

Companies	MCap	CMP		FY25		CAGR % (FY25-28)		PE (x)			EV/EBITDA (x)			
(INRb)	(INR b)	(INR)	Sales	EBITDA	PAT	Sales	EBITDA	PAT	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E
Apollo Hospital	1,063	7,393	218	30	14	14	17	24	57	48	38	30	25	21
Max Healthcare	1131	1163	86	23	15	26	26	32	64	50	46	41	34	30
Medanta	340	1,263	37	9	5	13	17	25	57	43	36	37	28	24
Fortis Health	704	933	77	16	8	17	25	34	63	47	38	34	28	24
Narayana	402	1,967	55	13	8	20	18	18	43	35	31	26	22	19
AsterDM	345	666	41	8	54	24	34	-42	76	54	39	33	24	19
KIMS	274	684	30	8	4	25	26	28	78	49	34	36	26	20
Rainbow	137	1350	15	5	2	16	16	20	49	40	32	26	21	18
HCG	102	720	22	4	0	15	22	79	132	65	38	25	21	17
Jupiter	97	1478	13	3	2	18	18	16	46	40	32	27	23	19
Dr Agarwal Healthcare	160	510	17	5	1	20	21	44	128	98	65	30	24	20

Note: Figures in INR b; Source: MOFSL, Company



# From Noida drag to network expansion – Medanta enters its next upcycle

- The Noida/Greater Noida regions, serving a broad 250 km radius, including Western UP, aided a healthy demand outlook for Medanta's new Noida hospital.
- While the Noida facility will weigh on FY26 profitability, the unit is expected to break even within 12-15 months.
- Thereafter, consolidated EBITDA shall accelerate as mature and scaling centers, such as Gurugram/Lucknow/Patna/Ranchi/Indore/Noida, contribute.

## Supply dynamics: Medanta Noida anchors the next growth phase

- The Noida-Greater Noida healthcare cluster has experienced a steady expansion in tertiary and quaternary care capacity over the last two decades, with ~6,000 beds now operational across key private providers (Exhibit 1).
- Supply was historically dominated by early entrants such as Kailash (1995)/Fortis (2004)/Sharda (2007), followed by a second wave of additions from 2010-19 led by Yatharth/Felix/Kailash.
- The region is currently entering its third capacity-expansion phase, driven by large-format/technology-led hospitals.
- Within this context, Medanta Noida represents the most significant recent supply addition, with 226 operational beds as of Sep-25 (ultimately scalable to 550 beds).



Exhibit 2: Noida and Greater Noida have boundaries with Haryana/UP/Delhi/Uttarakhand

Source: MOFSL, Company

- The hospital was constructed in three years (Sep'22-Sep'25), underscoring Medanta's strong execution capabilities.
- The facility brings high-end quaternary care capacity into Central Noida, equipped with advanced platforms, the Da Vinci Xi robot/O-arm/Artis Icono Aldriven BiPlane cath lab, and next-generation imaging 3T MRI/dual-source CT/PET/gamma camera.
- With over 150 doctors onboarded, including 30+ senior clinician-level, the management highlighted minimal attrition during the ramp-up.



- Medanta is uniquely positioned due to strong brand recall from its Gurugram flagship/existing patient flow from the NCR catchment/faster ramp-up capabilities.
- Initial traction has been encouraging the unit generated INR39m in revenue in the first month with losses in line with early-stage expectations.
- Insurance empanelment discussions are progressing and expected to be largely completed in the coming weeks/months, which should unlock a meaningful step-up in volumes.
- Overall, Medanta Noida is set to become a key pillar of premium healthcare supply, expanding high-end capacity in a market that continues to exhibit strong demand growth and improving talent availability.

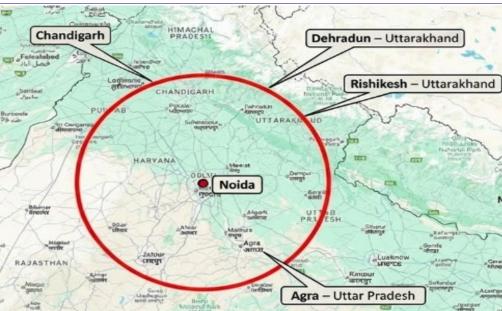
#### Demand dynamics: Noida optimally positioned for Tier-II/III patient inflows

- Noida sits at a strategically important location, sharing boundaries with Delhi/ Haryana/UP. Within a 250 km radius, it draws natural spillover demand from large population centers such as Meerut/Bulandshahr/Aligarh/Agra/Mathura.
- This extended catchment with limited access to complex tertiary/quaternary care makes Noida one of the high-potential healthcare markets in North India.
- Noida offers a more accessible alternative while still providing comparable clinical capabilities. As a result, patients from Western UP/parts of Uttarakhand are likely to prefer Noida as a treatment destination over central Delhi or Gurugram.
- Noida still requires additional capacity because the city's beds are serving a much wider catchment than its own population. Rapid local population growth has already tightened capacity, but the real pressure comes from a significant inflow of patients from surrounding regions.
- Demand from both residents and neighboring districts consistently outpaces supply, reinforcing the need for continued bed expansion in Noida and Greater Noida.
- With Medanta's strong brand recall in NCR and the replication of its quaternarycare infrastructure in Noida, the unit stands to capture a sizeable share of this inter-city referral flow, supporting faster occupancy ramp-up and a deeper/ higher-acuity case mix.



Unlocks a broad 250km regional funnel of Dehradun/Haridwar/ Rishikesh in Uttarakhand, Agra/Mathura in UP, Faridabad in Haryana, Alwar/Neemrana in North-East Rajasthan.





Source: MOFSL, Company

#### Lower opex drag to improve margins

- Despite near-term losses from the nascent Noida facility, the drag is transitory. There shall be a temporary dip in consolidated EBITDA margins to 22.5% in FY26, despite stable performance in mature and developing hospitals.
- The margin impact is transient as Noida ramps up occupancy from 7% in FY26 to 40% by FY28, turning EBITDA-positive by FY28.
- Developing hospitals sustain strong operating leverage, with EBITDA margins improving from 30.1% in FY25 to 31.5% by FY28.
- Mature hospitals continue to deliver steady growth in ARPOB and occupancy, supporting margin resilience through the expansion cycle.
- As new capacity stabilizes across the network, consolidated EBITDA margins shall recover to 25.7%/26.4% in FY27/FY28, reflecting the benefit of scale and mix improvement.
- All planned expansions until FY27 are within existing facilities with no opex drag associated with new hospitals. This shall enable lower cost pressure/sustained margin accretion over FY27-28.



Exhibit 4: Operational snapshot of mature/developing/upcoming hospitals

Exhibit 4: Operational snapshot of mature/de	veloping/upcom					
Key Parameters	FY23	FY24	FY25	FY26E	FY27E	FY28E
Mature hospitals (Gurgaon, Indore, Ranchi)						
Installed Bed Capacity	1,766	1,766	1787	1,927	1,942	1,957
Operational Beds	1,466	1,506	1,527	1,667	1,682	1,697
Bed addition	35	40	21	140	15	15
Occupancy	62	65	69	62	64	65
ARPOB	60,456	64,748	67,755	72,837	76,114	78,398
YoY growth (%)	11.4	7.1	4.6	7.5	4.5	3
Revenue (INRm)	20,211	23,212	26,118	27,477	29,906	31,564
YoY growth (%)	12.3	14.8	12.5	5.2	8.8	5.5
EBITDA	4,640	6,002	6,481	6,457	7,207	7,670
EBITDA margin (%)	23.0	25.9	24.8	23.5	24.1	24.3
Developing hospitals (Lucknow, Patna)						
Installed Bed Capacity	931	1057	1237	1327	1447	1537
Operational Beds	624	750	930	1,020	1,140	1,230
Bed addition	226	126	180	90	120	90
Occupancy	58	64	59	65	66	66
ARPOB	55,988	56,726	54,303	57,018	59,584	62,563
YoY growth (%)	0.2	1.3	(4.3)	5	4.5	5
Revenue	7,426	9,948	10,940	13,798	16,363	18,538
YoY growth (%)	82.5	34.0	10.0	26.1	18.6	13.3
EBITDA	2,159	3,208	3,290	4,250	5,105	5,839
EBITDA margin (%)	29.1	32.2	30.1	30.8	31.2	31.5
Upcoming hospitals (Noida)						
Installed Bed Capacity				300	300	300
Operational Beds				225	225	325
Bed addition				5	0	100
Occupancy				7	15	40
ARPOB				58,000	59,160	62,710
YoY growth (%)					2	6
Revenue				333	729	2,976
YoY growth (%)				-	-	137
EBITDA				(1,334)	(191)	518
EBITDA margin (%)				(400.0)	(26.2)	17.4
Overall Hospitals	2.007	2.022	2.242	2554	2500	2704
Installed Bed Capacity	2,697	2,823	3,042	3554	3689	3794
Operational Beds	2090	2256	2457	2912	3047	3252
Bed addition	261	166	201	455	135	205
Occupancy	58.8	65.1	65.9	58.5	60.4	61.7
ARPOB	59,098	61,890	62,722	66,902	69,913	72,527
YoY growth (%)	8.3	4.7	1.3	7	5	52.077
Revenue	27,637	33,160	37,058	41,609	46,999	53,077
YoY growth (%)	25.9	20.0	11.8	12.3	13.0	12.9
Other operating revenue	117.0	119.3	121.7	124.2	126.6	129.2
Total Revenue	27,754	33,279	37,180	41,733	47,125	53,207
EBITDA	6,799	9,210	9,771	9,373	12,121.7	14,027.1
EBITDA margin (%)	24.5	27.7	26.3	22.5	25.7	26.4

Source: MOFSL, Company



## Project outlay in terms of bed additions

- The Medanta hospital network has entered into a strong expansion phase, increasing from 3,042 beds in FY25 vs. 3,435 in 1HFY26. In 1HFY26, 57/110/226 beds were added across Patna/Ranchi/Noida.
- A further 274 beds will be added in 2HFY26, with 100/74/100 beds across Lucknow/Noida/Patna. In FY27, another 373 beds are planned across Lucknow /Patna/Noida with the addition of 100/23/250 beds, taking the total bed count to 4,082 by Mar'27.
- Medanta has outlined significant capacity expansion of 2300 beds in strategic markets beyond FY27 as well. In Delhi, a total of 1,150 beds are planned, including 750 beds in Pitampura and 400 beds in South Delhi. In Mumbai, a 750bed super-specialty hospital is planned, while in Guwahati, a 400-bed superspecialty facility is planned to serve the entire Northeast region.

Total Beds 6,382

2,404 2,697 2,823 3,042

FY22 FY23 FY24 FY25 FY26E FY27E Beyond FY27

Exhibit 5: Proposed total hospital bed expansion pipeline

Source: MOFSL, Company

- Medanta has outlined an INR41.2b capex plan over the next five years, comprising both maintenance and project-related investments. Of the total ~INR4.5b earmarked for maintenance capex over the next three years, INR36.7b represents growth projects across key markets funded by a combination of debt and internal accruals.
- The largest allocation is towards the Mumbai/Pitampura/Guwahati projects, contributing to INR13.8b/INR5.8b/INR5b, i.e., 72% of the capex allocation. Notably, these projects are planned to be operational from FY27.

#### Valuation and view

- We expect 21%/6% CAGR in EBITDA for developing (ex-Noida) and matured hospitals. Overall, we expect a healthy scale-up of EBITDA (16% CAGR including Noida operations) over FY26-28 to INR14b.
- We continue to value Medanta at 30×12M EV/EBITDA multiple, arriving at a target price of INR 1,480. Backed by strong operational momentum over the next 3-5 years and a well-defined expansion pipeline that strengthens revenue visibility beyond FY28. We reiterate our BUY rating on the stock.



## Story in charts

FY22

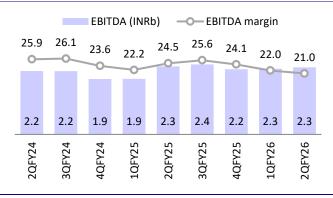
FY21

FY23

Exhibit 6: Hospital revenue grew 15% YoY in 2QFY26

Exhibit 7: EBITDA margin contracted 350bp YoY in 2QFY26





Source: Company, MOFSL

Source: Company, MOFSL

Exhibit 8: Expect 19% sales CAGR over FY25-28 in developing hospitals

Developing Hospitals (INRb)

19

16

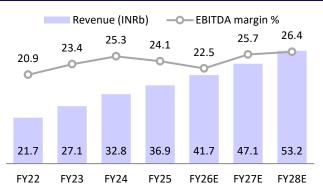
10

11

7

4
2

Exhibit 9: Expect 13% overall revenue CAGR during FY25-28



Source: Company, MOFSL

FY26E FY27E FY28E

Source: Company, MOFSL

Exhibit 10: Expect 220bp margin expansion over FY25-28

FY25

FY24

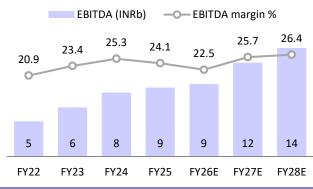
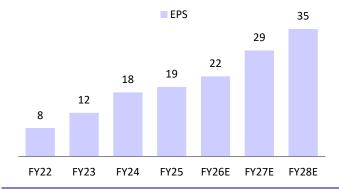


Exhibit 11: Expect 22% EPS CAGR over FY25-28

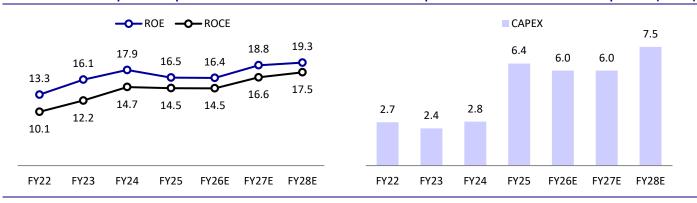


Source: Company, MOFSL Source: Company, MOFSL



## Exhibit 12: RoE to expand 280bp over FY25-28

## Exhibit 13: Capex momentum to aid network expansion (INR m)



Source: Company, MOFSL Source: Company, MOFSL



# **Financials and valuations**

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Clobal	Uoal+h I	l+d Inc	ome Statement	

Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Total Income from Operations	21,666	27,099	32,751	36,923	41,733	47,125	53,207
Change (%)	49.8	25.1	20.9	12.7	13.0	12.9	12.9
EBITDA	4,539	6,352	8,284	8,915	9,371	12,122	14,027
Margin (%)	20.9	23.4	25.3	24.1	22.5	25.7	26.4
Depreciation	1,297	1,575	2,020	2,082	2,017	2,168	2,264
EBIT	3,242	4,777	6,263	6,833	7,353	9,953	11,763
Int. and Finance Charges	795	779	739	653	634	532	467
Other Income	392	493	747	791	918	1,037	1,171
PBT bef. EO Exp.	2,839	4,491	6,271	6,972	7,637	10,459	12,467
EO Items	-33	0	0	-499	117	0	0
PBT after EO Exp.	2,806	4,491	6,271	6,473	7,754	10,459	12,467
Total Tax	844	1,232	1,490	1,659	1,737	2,541	2,955
Tax Rate (%)	30.1	27.4	23.8	25.6	22.4	24.3	23.7
Minority Interest	0	0	0	0	0	0	0
Reported PAT	1,962	3,259	4,781	4,813	6,017	7,917	9,513
Adjusted PAT	1,995	3,259	4,781	5,193	5,977	7,917	9,513
Change (%)	469.0	63.3	46.7	8.6	15.1	32.5	20.2
Margin (%)	9.2	12.0	14.6	14.1	14.3	16.8	17.9

E: MOSL est.

## **Global Health Ltd. - Balance Sheet**

Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Share Capital	506	536	537	537	537	537	537
Other equity	15,654	23,746	28,519	33,327	38,283	44,805	52,641
Net Worth	16,160	24,282	29,056	33,864	38,820	45,342	53,178
Minority Interest	0	0	0	11	11	11	11
Total Loans	11,089	11,220	8,019	7,177	8,677	7,677	6,677
Deferred Tax Liabilities	0	0	0	0	0	0	0
Other Non-Current Liabilities	713	468	399	481	544	614	693
Capital Employed	27,963	35,970	37,474	41,534	48,052	53,644	60,560
Gross Block	20,828	25,087	28,149	31,875	36,875	41,975	48,575
Less: Accum. Deprn.	6,381	7,956	9,976	12,058	14,075	16,244	18,507
Net Fixed Assets	14,447	17,131	18,172	19,817	22,799	25,731	30,067
Goodwill on Consolidation	3,311	3,371	4,187	5,323	5,323	5,323	5,323
Capital WIP	4,393	3,270	3,875	5,333	6,333	7,233	8,133
Total Investments	1	1	1	27	27	27	27
Other Non-Current Assets	1,186	1,593	1,718	1,831	2,069	2,336	2,638
Curr. Assets, Loans & Adv.	8,117	15,795	15,087	15,331	18,477	20,765	23,121
Inventory	534	604	669	671	230	261	295
Account Receivables	1,802	1,942	2,153	2,919	3,299	3,725	4,206
Cash and Bank Balance	1,194	7,672	4,246	2,302	5,484	7,287	9,098
Loans and Advances	4,587	5,577	8,020	9,439	9,464	9,492	9,523
Curr. Liability & Prov.	3,493	5,190	5,567	6,129	6,976	7,770	8,749
Account Payables	1,343	1,947	1,868	1,948	2,251	2,435	2,725
Other Current Liabilities	1,956	2,445	2,757	3,045	3,442	3,886	4,388
Provisions	193	798	942	1,136	1,284	1,449	1,636
Net Current Assets	4,625	10,605	9,520	9,202	11,501	12,994	14,372
Appl. of Funds	27,963	35,970	37,474	41,534	48,053	53,645	60,560



## **Financials and valuations**

Ratios							
Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Basic (INR)							
Adj. EPS	7.9	12.1	17.8	19.3	22.3	29.5	35.4
Cash EPS	13.0	18.0	25.3	27.1	29.8	37.6	43.9
BV/Share	64.0	90.4	108.2	126.1	144.6	168.9	198.0
DPS	0.0	0.0	2.7	2.7	3.4	4.4	5.3
Payout (%)	0.0	0.0	17.6	16.3	17.7	17.6	17.6
Valuation (x)							
P/E	159.8	104.1	70.9	65.3	56.7	42.8	35.7
Cash P/E	96.9	70.2	49.9	46.6	42.4	33.6	28.8
P/BV	19.7	14.0	11.7	10.0	8.7	7.5	6.4
EV/Sales	15.2	12.6	10.5	9.3	8.2	7.2	6.3
EV/EBITDA	72.4	53.9	41.4	38.6	36.5	28.0	24.0
Dividend Yield (%)	0.0	0.0	0.2	0.2	0.3	0.4	0.4
FCF per share	1.5	15.2	12.5	-0.8	9.2	13.8	14.1
Return Ratios (%)							
RoE	13.3	16.1	17.9	16.5	16.4	18.8	19.3
RoCE	10.1	12.2	14.7	14.5	14.5	16.6	17.5
RoIC	11.8	14.6	15.6	14.4	14.3	17.6	19.1
Working Capital Ratios							
Asset Turnover (x)	0.8	0.8	0.9	0.9	0.9	0.9	0.9
Inventory (Days)	8	8	7	7	4	2	2
Debtor (Days)	30	26	24	29	29	29	29
Creditor (Days)	23	26	21	19	20	19	19
Leverage Ratio (x)							
Current Ratio	2.3	3.0	2.7	2.5	2.6	2.7	2.6
Interest Cover Ratio	4.1	6.1	8.5	10.5	11.6	18.7	25.2
Net Debt/Equity	0.6	0.1	0.1	0.1	0.1	0.0	0.0
Net Debt/EBITDA	1.2	-0.3	-0.5	-0.5	-0.7	-0.8	-0.9
Global Health Ltd Cash Flow Statement							
Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
OP/(Loss) before Tax	2,806	4,492	6,271	6,473	7,754	10,459	12,467
Depreciation	1,297	1,499	1,727	1,937	2,017	2,168	2,264
Interest & Finance Charges	795	779	739	653	634	532	467
Direct Taxes Paid	-980	-1,061	-1,775	-1,642	-1,737	-2,541	-2,955
(Inc)/Dec in WC	-668	1,028	-531	-997	708	113	211
CF from Operations	3,250	6,737	6,431	6,423	9,376	10,730	12,454
Others	-137	-292	-311	-186	-918	-1,037	-1,171
CF from Operating incl EO	3,113	6,445	6,121	6,238	8,458	9,693	11,283
(Inc)/Dec in FA	-2,731	-2,352	-2,772	-6,449	-6,000	-6,000	-7,500
Free Cash Flow	382	4,093	3,349	-212	2,458	3,693	3,783
(Pur)/Sale of Investments							•
Others	-1,478	-1,071	-1,636	-760	918	1,037	1,171
CF from Investments	-4,209	-3,423	-4,408	-7,209	-5,082	-4,963	-6,329
Inc/(Dec) in Debt	2,152	-275	-4,586	-448	1,500	-1,000	-1,000
Interest Paid	-936	-1,054	-553	-537	-634	-532	-467
Others	380	4,785	0	13	0	0	0
Dividend paid	0	0	0	0	-1,059	-1,395	-1,677
CF from Fin. Activity	1,596	3,456	-5,139	-972	-194	-2,927	-3,143
Inc/Dec of Cash	500	6,478	-3,426	-1,944	3,182	1,803	1,811
Opening Balance	695	1,194	7,672	4,246	2,302	5,484	7,287
Closing Balance	1,194	7,672	4,246	2,302	5,484	7,287	9,098
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## NOTES



Explanation of Investment Rating					
Investment Rating	Expected return (over 12-month)				
BUY	>=15%				
SELL	<-10%				
NEUTRAL	< - 10 % to 15%				
UNDER REVIEW	Rating may undergo a change				
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation				

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