Systematix

Institutional Equities

KPR Mill

10 September 2025

MANAGEMENT MEET UPDATE Sector: Textile Rating: HOLD

CMP: Rs 997 Target Price: Rs 1,041

| Stock Info | |
|----------------------|---------------------|
| Sensex/Nifty | 81,101/24,869 |
| Bloomberg | KPR IN |
| Equity shares (mn) | 341.8 |
| 52-wk High/Low | Rs 1,395/ Rs 756 |
| Face value | Rs 1 |
| M-Cap | Rs 341bn/ USD 3.9bn |
| 3-m Avg traded value | USD 5.9mn |

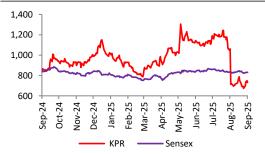
| Einancial | Snanshot | (Dc mn) |
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| | - 1 | | |
|---------------------|--------|--------|--------|
| Y/E Mar | FY25 | FY26E | FY27E |
| Net sales | 63,879 | 71,546 | 80,892 |
| EBITDA | 12,460 | 15,482 | 18,340 |
| PAT | 8,151 | 10,471 | 12,532 |
| EPS adj. (Rs) | 23.8 | 30.6 | 36.7 |
| PE (x) | 38.0 | 32.5 | 27.2 |
| EV/EBITDA (x) | 25.0 | 22.2 | 18.7 |
| P/B (x) | 6.2 | 5.8 | 5.0 |
| RoE (%) | 17.4 | 19.3 | 19.8 |
| RoCE (%) | 18.4 | 21.5 | 22.2 |
| D/E (x) | 0.11 | 0.10 | 0.10 |
| OPM (%) | 19.5 | 21.6 | 22.7 |
| Dividend yield (%) | 5.0 | 6.1 | 7.3 |
| Dividend payout (%) | 21 | 20 | 20 |
| | | | |

Shareholding pattern (%)

| | Jun'25 | Mar'25 | Dec'24 |
|----------|--------|--------|--------|
| Promoter | 67.5 | 70.7 | 70.7 |
| -Pledged | - | - | - |
| FII | 6.6 | 6.2 | 6.1 |
| DII | 19.0 | 16.5 | 16.7 |
| Others | 6.9 | 6.6 | 6.5 |

Stock Performance (1-year)



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FY26 guidance reaffirmed; expansion plans under review

We present key takeaways from our meeting with the senior management of KPR Mill (KPR IN). Discussions focused on the demand environment across key export markets, progress on UK FTA (free trade agreement), implications of US tariffs, and outlook for the textiles and sugar sectors. Management cited 1QFY26 as a routine quarter, which saw minimal disruption from tariffs, as the company had already executed nearly half of its US orders (~20% of exports) and shipped the balance with minor delays and at 2-5% discount, with no reported cancellations. The company has held back fresh US orders for the second half of the year. It intends to reassess intake during Oct-Nov 2025, once clarity emerges on tariffs. Europe (~60% of revenue) continues to provide stability, and the UK FTA is expected to gradually lift volumes, with the share of UK revenue expected to rise from ~20% to ~25% in the coming quarters. For FY26, management reiterated its guidance of 10-15% revenue growth in textiles, driven by 15-20% growth in garment volumes and ~20% EBITDA margin. The current export order book stands at "Rs 15bn (up 12% YoY) to be executed over the next six months. Management expects the current garment capacity to touch peak utilization in FY26, with expansion plans for FY27 under evaluation. The temporary removal of cotton import duty until Dec 2025 provides short-term relief, while yarn trends remain stable. Sugar crushing is set to commence during 3Q, with both revenue and margins expected to improve YoY, supported by a favorable monsoon and higher cane availability. We expect muted garmenting volumes in FY27, given that any new green field capex takes at least 12-15 months to commence operations. The key strategic challenge lies in resolving the tension between its 10-15% volume growth target and its current full capacity utilization, making the final decision on expansion plans a critical catalyst for future performance. We have tweaked our revenue/EBITDA/PAT estimates by 1% each for FY26E and FY27E. Reiterating HOLD with a revised SoTP-based target price of Rs 1,041 (earlier Rs 1,027), based on implied FY27E P/E of 28x and EV/EBITDA of 19x. We have assigned EV/EBIT of 25x to textiles and 12x to the sugar and ethanol business.

Stable 1QFY26 performance

Management characterized 1QFY26 as a normal quarter, with operations progressing in line with expectations. US tariff issue had minimal impact on KPR during the quarter, since most shipments had already been booked and executed. On the domestic side, sugar and ethanol volumes were slightly muted owing to lower allocation of ethanol by the government for blending.

US exposure managed in 1H; new order booking to start from Oct-Nov

The US accounts for ~20% of KPR's exports. About half of the FY26 order book has already been executed, with shipments partly dispatched earlier and the balance shipped in 2Q. These orders faced 1-1.5 months of delay at the request of buyers but were ultimately completed without cancellations. To support order fulfilment, the company agreed for 2-5% discount with select buyers, though management clarified that production took place only on confirmed orders. Customers have yet to place orders for 2H. The company expects to revisit order intake during Oct-Nov 2025, once clarity emerges on tariffs. Management indicated that it may need to realign its portfolio if tariffs remain elevated.

UK FTA to support gradual growth

The UK FTA is being phased in and should be fully effective by the end of 2025. Management expects incremental order inflows from this market, with contribution from UK (currently at ~20%) increasing by atleast 5% in the next few quarters. However, margins are unlikely to expand, as the benefit is expected to be largely volume driven. Management stressed that the FTA would take time to translate into business traction, as customers adapt to the new framework.

European markets provide stability

Europe, which contributes ~60% of KPR's revenue, continues to perform steadily. Demand is intact here, with no significant slowdown observed, and buyers have not sought price renegotiations despite global uncertainties. Management attributed this resilience to the company's focus on basic garments, which are less exposed to discretionary demand weakness.

Tiruppur operations largely unaffected

The Tiruppur cluster, a key garment hub, remains broadly stable. Around 70% of the output here is directed to Europe and other non-US markets, insulating the region from tariff-related disruptions. While smaller players heavily dependent on US shipments are facing margin pressures and order delays, management highlighted that there have been no large-scale shutdowns or job losses. KPR's integrated model and diversified market base further provide resilience.

Guidance for FY26

Management reaffirmed its guidance of 10-15% revenue growth in textiles for FY26, supported by steady demand conditions, and projected 15-20% growth in garment volumes. The sugar and ethanol business too is expected to deliver improved performance on the back of favourable monsoons and better cane availability. Management reiterated that it expects to sustain ~20% EBITDA margin for the year, despite near-term cost and pricing pressures in select markets.

Capacity expansion plans under evaluation

KPR's current garment capacity is largely utilized and should touch peak levels in FY26 through operational improvements. Management confirmed that it is actively considering capacity expansion for FY27, with discussions around new projects, including a potential facility outside South India, currently underway. However, it is yet to reach a final decision and timelines remain flexible, pending approvals.

Removal of duty on cotton offers minimal relief

The temporary removal of cotton import duty until Dec 2025 provided short-term relief for the spinning business. KPR has already started importing cotton, which it indicated would substitute local purchases, until the commencement of Indian cotton season. Management believes this would help in stabilizing input costs in the immediate term, though benefits would be visible for only 2-3 months, after which domestic supplies would restore prices back to equilibrium.

Yarn trends mixed across segments

In the yarn segment, hosiery (knitwear) yarn realizations have been stable, reflecting steady demand from downstream garment operations. However, woven yarn has seen some discounting in recent months, reflecting weaker demand in that subsegment. Management noted that yarn margins are already at low levels, and therefore significant further downside seems unlikely.

Sugar outlook improving with good monsoons

Sugar operations are expected to improve in FY26 compared to last year. Crushing is expected to begin in 3Q, with revenue and margins slated expected to benefit from higher cane availability and a favourable rainfall. Management is confident the sugar business would generate strong profitability in 2HFY26.

Exhibit 1: Change in estimates

| (Do man) | Old estimates | | New es | timates | Change (%) | |
|-------------------|---------------|--------|--------|---------|------------|--------|
| (Rs mn) | FY26E | FY27E | FY26E | FY27E | FY26E | FY27E |
| Net sales | 71,546 | 80,892 | 72,487 | 81,367 | 1 | 1 |
| EBITDA | 15,482 | 18,340 | 15,661 | 18,435 | 1 | 1 |
| EBITDA margin (%) | 21.6 | 22.7 | 21.6 | 22.7 | (3)bps | (2)bps |
| Adjusted PAT | 10,471 | 12,532 | 10,615 | 12,607 | 1 | 1 |
| EPS (Rs) | 30.6 | 36.7 | 31.1 | 36.9 | 1 | 1 |
| Target price | | 1,027 | | 1,041 | | 1 |

Source: Company, Systematix Institutional Research

Exhibit 2: SoTP valuation

| Segment | Methodology | FY27E EBIT (Rs mn) | Multiple (x) | Value |
|-------------------|-------------|-----------------------|-----------------|----------|
| Textile | EV/EBIT | 12,640 | 25.0 | 3,15,998 |
| Sugar and Ethanol | EV/EBIT | 3,219 | 12.0 | 38,631 |
| Total EV | | | | 3,54,629 |
| Less: Net debt | | | | (1,134) |
| Equity valuation | | | | 3,55,763 |
| No of shares | | | | 342 |
| Price per share | | | | 1,041 |

Source: Company, Systematix Institutional Research

FINANCIALS

Profit & Loss Statement

| YE: Mar (Rs mn) | FY23 | FY24 | FY25 | FY26E | FY27E |
|-------------------------|--------|--------|--------|--------|--------|
| Net revenues | 61,859 | 60,597 | 63,879 | 71,546 | 80,892 |
| Revenue growth (%) | 28.3 | (2.0) | 5.4 | 12.0 | 13.1 |
| - Op. expenses | 49,115 | 48,230 | 51,418 | 56,063 | 62,552 |
| EBITDA (Excl. OI) | 12,744 | 12,367 | 12,460 | 15,482 | 18,340 |
| EBITDA margins (%) | 20.6 | 20.4 | 19.5 | 21.6 | 22.7 |
| - Interest expenses | 789 | 744 | 498 | 343 | 384 |
| - Depreciation | 1,737 | 1,892 | 2,079 | 2,320 | 2,558 |
| + Other income | 623 | 673 | 744 | 833 | 942 |
| - Tax | 2,701 | 2,350 | 2,477 | 3,182 | 3,808 |
| Effective tax rate (%) | 25 | 23 | 23 | 23 | 23 |
| Reported PAT | 8,141 | 8,054 | 8,151 | 10,471 | 12,532 |
| +/- Extraordinary items | - | - | - | - | - |
| +/- Minority interest | - | - | - | - | - |
| Adjusted PAT | 8,141 | 8,054 | 8,151 | 10,471 | 12,532 |
| EPS adj. (Rs/share) | 23.8 | 23.6 | 23.8 | 30.6 | 36.7 |

Source: Company, Systematix Institutional Research

Cash Flow

| Cusii i iow | | | | | |
|---------------------|---------|---------|---------|--------|--------|
| YE: Mar (Rs mn) | FY23 | FY24 | FY25 | FY26E | FY27E |
| PAT | 8,141 | 8,054 | 8,151 | 10,471 | 12,532 |
| + Non cash items | 2,370 | 2,104 | 2,187 | 2,320 | 2,558 |
| Cash profit | 10,510 | 10,157 | 10,338 | 12,791 | 15,090 |
| - Incr/(Decr) in WC | 5,930 | 3,444 | (3,673) | 962 | 3,177 |
| Operating cash flow | 4,580 | 6,714 | 14,012 | 11,829 | 11,913 |
| - Capex | 5,112 | 3,429 | 1,625 | 7,800 | 7,000 |
| Free cash flow | (532) | 3,284 | 12,387 | 4,029 | 4,913 |
| - Dividend | 735 | 1,538 | 1,709 | 2,094 | 2,506 |
| + Equity raised | (2) | (0) | - | - | - |
| + Debt raised | 1,514 | (2,034) | (6,289) | 712 | 657 |
| - Buyback | (2,208) | - | - | - | - |
| - Investments | (1,821) | (951) | 2,306 | 2,985 | 3,000 |
| - Misc. items | (3) | - | 4 | - | - |
| Net cash flow | (139) | 663 | 2,079 | (338) | 63 |
| + Opening cash | 1,266 | 1,127 | 1,790 | 3,869 | 3,531 |
| Closing cash | 1,127 | 1,790 | 3,869 | 3,531 | 3,594 |

Source: Company, Systematix Institutional Research

Balance Sheet

| YE: Mar (Rs mn) | FY23 | FY24 | FY25 | FY26E | FY27E |
|-----------------------|--------|--------|--------|--------|--------|
| Share capital | 342 | 342 | 342 | 342 | 342 |
| Reserves & Surplus | 36,725 | 43,241 | 49,679 | 58,055 | 68,081 |
| Networth | 37,067 | 43,582 | 50,020 | 58,397 | 68,423 |
| Minority interest | - | - | - | - | - |
| Total debt | 13,685 | 11,651 | 5,362 | 6,074 | 6,731 |
| Def. tax liab. (net) | 970 | 1,181 | 1,290 | 1,290 | 1,290 |
| Capital employed | 51,721 | 56,414 | 56,672 | 65,761 | 76,443 |
| Net fixed assets | 23,931 | 25,468 | 25,014 | 30,494 | 34,936 |
| Investments | 1,287 | 335 | 2,641 | 5,626 | 8,626 |
| Net working capital | 25,377 | 28,821 | 25,147 | 26,109 | 29,286 |
| Cash and bank balance | 1,127 | 1,790 | 3,869 | 3,531 | 3,594 |
| Capital deployed | 51,721 | 56,414 | 56,672 | 65,761 | 76,443 |
| Net debt | 12,558 | 9,860 | 1,492 | 2,543 | 3,136 |
| WC (days) | 129 | 148 | 128 | 140 | 140 |
| DE (x) | 0.37 | 0.27 | 0.11 | 0.10 | 0.10 |

Source: Company, Systematix Institutional Research

Ratios

| YE: Mar | FY23 | FY24 | FY25 | FY26E | FY27E |
|--------------------------|-------|-------|------|-------|-------|
| P/E (x) | 24.2 | 35.3 | 38.0 | 32.5 | 27.2 |
| P/BV (x) | 5.3 | 6.5 | 6.2 | 5.8 | 5.0 |
| EV/EBITDA (x) | 16.4 | 23.8 | 25.0 | 22.2 | 18.7 |
| RoE (%) | 23.6 | 20.0 | 17.4 | 19.3 | 19.8 |
| RoCE (%) | 22.9 | 19.4 | 18.4 | 21.5 | 22.2 |
| Fixed asset turnover (x) | 1.8 | 1.6 | 1.6 | 1.8 | 1.7 |
| DPS | 4.0 | 5.0 | 5.0 | 6.1 | 7.3 |
| Dividend (%) | 400 | 500 | 500 | 613 | 733 |
| Dividend yield (%) | 0.7 | 0.6 | 0.6 | 0.6 | 0.7 |
| Dividend payout (%) | 9.0 | 19.1 | 21.0 | 20.0 | 20.0 |
| Debtor days | 37 | 40 | 33 | 35 | 35 |
| Creditor days | 20 | 7 | 12 | 10 | 10 |
| Inventory days | 112 | 115 | 107 | 115 | 115 |
| Revenue growth (%) | 28.3 | (2.0) | 5.4 | 12.0 | 13.1 |
| EBITDA growth (%) | 4.6 | (3.0) | 0.8 | 24.3 | 18.5 |
| PAT growth (%) | (3.3) | (1.1) | 1.2 | 28.5 | 19.7 |

Source: Company, Systematix Institutional Research

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|--|--------|
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