



Estimate change TP change Rating change

| Bloomberg | PAYTM IN |
|-----------------------|-------------|
| Equity Shares (m) | 638 |
| M.Cap.(INRb)/(USDb) | 670.9 / 7.8 |
| 52-Week Range (INR) | 1063 / 437 |
| 1, 6, 12 Rel. Per (%) | 21/17/130 |
| 12M Avg Val (INR M) | 6734 |

Financials & Valuations (INR b)

| Y/E March | FY25 | FY26E | FY27E |
|----------------------------|--------|-------|-------|
| Revenue from Op | 69.0 | 83.7 | 101.5 |
| Contribution Profit | 36.8 | 46.8 | 58.6 |
| Adjusted EBITDA | (6.9) | 2.7 | 9.0 |
| EBITDA | (15.1) | 0.6 | 7.5 |
| PAT | (6.6) | 4.0 | 9.9 |
| EPS (INR) | (10.4) | 6.1 | 14.8 |
| EPS Gr. (%) | NM | NM | 141.8 |
| Ratios | | | |
| Contribution | 53.3 | 55.9 | 57.7 |
| Margin (%) | 33.3 | 33.3 | 37.7 |
| EBITDA Margin (%) | (21.8) | 0.7 | 7.4 |
| Adj. EBITDA Margin (%) | (10.0) | 3.3 | 8.8 |
| RoE (%) | (4.7) | 2.6 | 6.4 |
| RoA (%) | (3.6) | 1.9 | 4.3 |
| Valuations | | | |
| P/E(X) | NA | 172.3 | 71.2 |
| P/BV (X) | 4.5 | 4.5 | 4.5 |
| P/Sales (X) | 9.7 | 8.2 | 6.9 |

Shareholding pattern (%)

| As On | Jun-25 | Mar-25 | Jun-24 |
|----------|--------|--------|--------|
| Promoter | 0.0 | 0.0 | 0.0 |
| DII | 15.8 | 14.0 | 7.2 |
| FII | 54.9 | 55.4 | 58.2 |
| Others | 29.3 | 30.6 | 34.6 |

FII Includes depository receipts

One 97 Communications

CMP: INR1051 TP: INR1025 (-2%) Neutral

Cost control drives maiden operational profits

Revenue in line; contribution profit expands sharply

- One 97 Communications (PAYTM) reported a net profit of INR1.2b in 1QFY26 (vs. our estimate of INR24m). PAT came in higher than our estimate owing to lower expenses related to default loss guarantee (DLG), collections, and ESOP. Payment revenue stood flat QoQ at INR10.4b, while financial services revenue increased by 3% QoQ to INR5.6b.
- Total revenue was flat QoQ (up 28% YoY) at INR19.1b (in line), while GMV grew by 6% QoQ to INR5.4t (up 27% YoY). Payment devices grew 5% QoQ (19% YoY) to 13m, while registered merchants increased by 2% QoQ (9% YoY), leading to healthy subscription and payment revenue.
- Net payment margin declined 8% QoQ (up 38% YoY) to INR5.3b/10bp of GMV vs. 11bp in 4QFY25. Lower DLG-related costs led to 7% QoQ growth in contribution profit to INR11.5b (up 53% YoY).
- We maintain our contribution profit estimates and project PAYTM to turn EBITDA positive by FY26. We value PAYTM at INR1,025 based on 21x FY27E EBITDA, which corresponds to 6.8x FY27E sales. We reiterate our NEUTRAL rating on the stock.

Merchant expansion on track; focus remains on cost optimization

- PAYTM reported a net profit of INR1.2b in 1QFY26 (vs. our est. of INR24m), aided by lower costs related to DLG, collections and ESOP. GMV increased by a healthy 6% QoQ (up 27% YoY) to INR5.4t.
- For FY26E, we expect EBITDA to break even at INR0.6b and PAT at INR4b.
- For 1Q, PAYTM's DLG business had a trail revenue, whereas DLG-related costs were absent as DLG-related loan disbursements were low.
- Total revenue was flat QoQ (up 28% YoY) at INR19.1b (in line). Payment revenue was flat QoQ/up 18% YoY, while financial services revenue grew 3% QoQ. As a result, payment and financial services revenue grew 1% QoQ (up 38% YoY).
- Marketing services revenue declined 7% QoQ/23% YoY to INR2.5b.
- Payment processing margin stood comfortably above the guided range of 3bp. Net payment margin declined 8% QoQ (up 38% YoY) to INR5.3b/10bp of GMV vs. 11bp in 4QFY25.
- Going ahead, the company expects a higher share of non-DLG disbursements, which will reduce the upfront DLG cost and lifetime revenue by corresponding amount, thus growth in financial services will be lower sequentially.
- Direct expenses declined 9% QoQ (up 3% YoY), due to the absence of DLG-related cost. Contribution profit rose 7% QoQ (up 53% YoY), with contribution profit margin up 60.1% (vs. 56.1% in 4QFY25) due to the absence of DLG-related cost. EBITDA stood at INR0.7b (vs. our est. loss of INR0.7b). ESOP costs of INR300m came in below our est. of INR955m.
- PAYTM has stopped giving the loan disbursement data. In 1Q, the company saw robust growth in ML disbursements under the non-DLG model. In personal loans, the company saw early signs of recovery in the credit cycle, leading to higher disbursements sequentially.

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Highlights from the management commentary

- Contribution margin stood at 60% in 1QFY26, which PAYTM expects to maintain in the high-50s in FY26.
- In consumer lending, the company has faced challenges, though it expects better monetization in the next 6-12 months.
- AUM of its partner portfolio business was down by 40%, as there was a reduction in FLDG disbursements.
- The company expects better retention in the soundbox segment amid increasing features and offerings. PAYTM continues to focus on refurbishments, which will help in cost rationalization going ahead.

Valuation and view

- PAYTM reported a steady quarter with in-line revenue, while tighter cost control led to a healthy profit for the company.
- Disbursement commentary was steady, while MTU witnessed a steady-state recovery. GMV recovery too was better than expected.
- PAYTM is making steady progress toward profitability, underpinned by its strategic shift toward financial services and disciplined cost management.
- Contribution margin expanded to 60.1% thanks to cost control. Disbursement growth is expected to remain healthy going ahead given improving tailwinds in unsecured lending. We estimate a 35% CAGR in disbursements over FY25-28, with healthy take rates expected.
- PAYTM's INR161b cash cushion offers comfort; consistent delivery is critical for sustainable shareholder returns.
- We maintain our contribution profit estimates and project PAYTM to turn EBITDA positive by FY26. We value PAYTM at INR1,025 based on 21x FY27E EBITDA, which corresponds to 6.8x FY27E sales. We reiterate our Neutral rating on the stock.



| Quarterly Performance | | | | | | | | | | | | (INR b) |
|------------------------------------|-------|-------|-----------|-------|--------|--------|--------|--------|-------|--------|--------|---------|
| | | FY2 | 25 | | | FY2 | 26E | | FY25 | FY26E | FY26E | V/s our |
| | 1Q | 2Q | 3Q | 4Q | 1Q | 2QE | 3QE | 4QE | | | 1QE | Est |
| Payment Services to Consumers | 0.8 | 0.9 | 0.9 | 1.0 | 1.0 | 1.2 | 1.3 | 1.5 | 4.0 | 4.9 | 1.0 | -0.0 |
| Payment Services to Merchants | 8.0 | 8.6 | 9.1 | 9.5 | 9.5 | 9.5 | 10.4 | 11.2 | 34.8 | 40.5 | 8.9 | 0.1 |
| Financial Services and Others | 2.8 | 3.8 | 5.0 | 5.5 | 5.6 | 5.7 | 5.8 | 5.9 | 17.0 | 23.0 | 5.7 | -0.0 |
| Payment and Financial Services | 11.6 | 13.2 | 15.1 | 15.9 | 16.1 | 16.3 | 17.5 | 18.6 | 55.8 | 68.5 | 15.6 | 0.0 |
| % Change (Y-o-Y) | -39.3 | -36.2 | -34.2 | -14.4 | 37.9 | 23.5 | 16.1 | 16.9 | -31.3 | 22.6 | 34.2 | 0.1 |
| Commerce and Cloud Services | 3.2 | 3.0 | 2.7 | 2.7 | 2.5 | 3.2 | 3.5 | 4.1 | 11.6 | 13.3 | 2.9 | -0.1 |
| % Change (Y-o-Y) | -20.7 | -28.8 | -48.1 | -32.4 | -23.1 | 7.2 | 30.7 | 54.4 | -33.4 | 15.0 | -10.4 | 1.2 |
| Revenue from Operations | 15.0 | 16.6 | 18.3 | 19.1 | 19.2 | 20.0 | 21.5 | 23.0 | 69.0 | 83.7 | 19.0 | 0.0 |
| % Change (Y-o-Y) | -35.9 | -34.1 | -35.9 | -15.7 | 27.7 | 20.6 | 17.4 | 20.6 | -30.8 | 21.3 | 26.3 | 0.1 |
| Direct Expenses | 7.5 | 7.7 | 8.7 | 8.4 | 7.7 | 8.8 | 9.4 | 11.1 | 32.2 | 37.0 | 8.4 | -0.1 |
| Contribution Profit | 7.5 | 8.9 | 9.6 | 10.7 | 11.5 | 11.2 | 12.1 | 12.0 | 36.8 | 46.8 | 10.5 | 0.1 |
| % Change (Y-o-Y) | -42.1 | -37.3 | -36.9 | -16.7 | 52.5 | 25.1 | 26.1 | 11.5 | -33.6 | 27.2 | 39.6 | 0.3 |
| Indirect Expenses | 13.0 | 10.8 | 10.0 | 9.9 | 10.5 | 10.7 | 11.3 | 11.5 | 43.7 | 44.0 | 10.3 | 0.0 |
| Adjusted EBITDA | -5.5 | -1.9 | -0.4 | 0.8 | 1.0 | 0.5 | 0.8 | 0.4 | -6.9 | 2.7 | 0.3 | 2.7 |
| EBITDA | -7.9 | -4.0 | -2.2 | -0.9 | 0.7 | 0.0 | 0.2 | -0.4 | -15.1 | 0.6 | -0.7 | |
| PAT | -8.4 | -4.2 | -2.1 | -0.2 | 1.39 | 0.7 | 1.1 | 0.8 | -6.6 | 4.0 | 0.0 | |
| % Change (Y-o-Y) | 134.7 | 45.5 | -5.5 | -96.1 | -116.6 | -116.1 | -151.1 | -487.2 | -53.0 | -159.9 | -100.3 | 0.2 |
| Adj. PAT | -8.4 | 9.3 | -2.1 | -5.4 | 1.23 | 0.7 | 1.1 | 0.8 | | | 0.0 | |
| Operating Parameters | | | | | | | | | | | | |
| GMV (INRt) | 4.3 | 4.5 | 5.0 | 5.1 | 5.4 | 5.7 | 6.1 | 5.9 | 18.8 | 23.0 | 5.3 | 0.0 |
| Disbursements (INR b) | 50.1 | 52.8 | 55.8 | 57.4 | 0.0 | 0.0 | 0.0 | 295.1 | 216.2 | 295.1 | 62.5 | -1.0 |
| GMV Growth (%) | 5.2 | -0.7 | -1.2 | 8.7 | 26.8 | 26.8 | 20.4 | 14.9 | 3.0 | 22.0 | 23.3 | |
| Disbursements Growth (%) | -66.3 | -67.4 | -64.1 | -1.1 | -100.0 | -100.0 | -100.0 | 414.3 | -58.7 | 36.5 | 24.9 | |
| Profitability | | | | | | | | | | | | - |
| Contribution Margin (%) | 50.3 | 53.9 | 52.5 | 56.1 | 60.1 | 55.9 | 56.3 | 51.9 | 53.3 | 55.9 | 55.6 | |
| Adjusted EBITDA Margin (%) | -36.4 | -11.2 | -2.2 | 4.2 | 5.3 | 2.5 | 3.6 | 1.9 | -10.0 | 3.3 | 1.5 | |
| EBITDA Margin (%) | -52.8 | -24.3 | -12.2 | -4.6 | 3.7 | -0.2 | 1.1 | -1.5 | -21.8 | 0.7 | -3.6 | |

E: MOFSL Estimates



Quarterly Snapshot

| Duefit and Loss (INID as) | | FY | 25 | FY26 Change (%) | | | |
|---|--------|--------|--------|-----------------|--------|----------|----------|
| Profit and Loss (INR m) | 1Q | 2Q | 3Q | 4Q | 1Q | YoY | QoQ |
| Payment and Financial Services | 11,640 | 13,220 | 15,050 | 15,910 | 16,050 | 38 | 1 |
| Financial Services and Others | 2,800 | 3,760 | 5,020 | 5,450 | 5,610 | 100 | 3 |
| Commerce and Cloud Services | 3,210 | 3,020 | 2,670 | 2,670 | 2,470 | -23 | -7 |
| Total revenue from Operations | 15,010 | 16,600 | 18,280 | 19,115 | 19,175 | 28 | 0 |
| Direct Expenses | 7,461 | 7,660 | 8,690 | 8,390 | 7,660 | 3 | -9 |
| Contribution Profit | 7,549 | 8,940 | 9,590 | 10,725 | 11,515 | 53 | 7 |
| Indirect Expenses | 13,010 | 10,800 | 10,000 | 9,920 | 10,497 | -19 | 6 |
| Adjusted EBITDA | -5,461 | -1,860 | -410 | 805 | 1,018 | NA | 26 |
| ESOP Expense | 2,470 | 2,180 | 1,820 | 1,690 | 300 | -88 | -82 |
| EBITDA | -7,931 | -4,040 | -2,230 | -885 | 718 | NA | NA |
| Depreciation and Amortization | 1,780 | 1,790 | 1,650 | 1,500 | 1,660 | -7 | 11 |
| Other Income | 1,380 | 1,750 | 1,890 | 2,240 | 2,414 | 75 | 8 |
| PBT | -8,381 | -4,070 | -2,030 | -185 | 1,432 | NA | NA |
| Tax | 20 | 90 | 50 | 30 | 40 | 100 | 33 |
| PAT | -8,401 | -4,160 | -2,080 | -215 | 1,392 | NA | NA |
| Adj. PAT | -8,401 | 9,290 | -2,080 | -5,435 | 1,225 | NA | NA |
| Key Metrics (INR b) | | | | | | | |
| GMV (INRt) | 4.3 | 4.5 | 5.0 | 5.1 | 5.4 | 27 | 6 |
| MTU (average over the period) (mn) | 78.0 | 71.0 | 70.0 | 72.0 | 74.0 | -5 | 3 |
| Registered Merchants (mn) | 41.2 | 42.0 | 43.0 | 44.0 | 45.0 | 9 | 2 |
| Payment Devices (mn) | 10.9 | 11.2 | 11.7 | 12.4 | 13.0 | 19 | 5 |
| Ratios (%) | 1Q | 2Q | 3Q | 4Q | 1Q | YoY (bp) | QoQ (bp) |
| Payment processing charges % of GMV (%) | 0.12 | 0.12 | 0.11 | 0.10 | 0.11 | -1 | 1 |
| Net Payment Margin as % of GMV, bp | 8.99 | 10.40 | 9.70 | 11.33 | 9.81 | 83 | -152 |
| Net Payment Margin (%) | 43.3 | 49.2 | 48.8 | 55.3 | 50.8 | 745 | -449 |
| Contribution Margin (%) | 50.3 | 53.9 | 52.5 | 56.1 | 60.1 | 976 | 394 |
| Indirect Expense % of Revenues | 86.7 | 65.1 | 54.7 | 51.9 | 54.7 | -3,193 | 285 |
| Adjusted EBITDA Margin (%) | -36.4 | -11.2 | -2.2 | 4.2 | 5.3 | NA | 110 |
| EBITDA Margin (%) | -52.8 | -24.3 | -12.2 | -4.6 | 3.7 | NA | NA |
| PAT Margin (%) | -56.0 | -25.1 | -11.4 | -1.1 | 7.3 | NA | NA |

E: MOFSL Estimates





Highlights from the management commentary

Revenue and expenses

- Contribution margin stood at 60%, which the company aims to maintain in the high-50s in FY26.
- Merchant subscriptions reached an all-time high of 13m, aided by high-quality devices and superior service network.
- The number of POS machines reached over ~1m. PAYTM has now started offering card sound box with a chip, which is being installed in enterprises.
- Payment business includes subscription and does not include financial services. It is a profitable business, and the company continues to believe that payment alone will be a big driver of profitability.
- Not actively pursuing cost-cutting, but investing in areas where there is future growth.
- Does not have significant amount of DLG so trail revenue will be a bit lower; therefore, the company guides for contribution margin in high-50s.
- Number of devices accepting credit card increased, which led to high payment processing margins. The company's QRs are accepting credit cards.
- UPI volume is not accounted for in any revenue, so yield is looking low currently.
- PAYTM does not plan to increase prices now, as competition is growing.
- In consumer credit, PAYTM is facing a little drag, though it will get a lot of monetization in the next ~6-12 months.
- EBITDA margin will see a significant improvement by FY26 end.
- GMV growth is driven by an expansion in its merchant base, and the company will be able to grow this by farming the current merchants and adding more merchants.
- EMI on devices will be considered payment revenue.
- There is a large opportunity on the card side and there will be developments in UPI. In the next 2-3 years, card acceptance will grow.
- In terms of app experience, over the last two quarters, PAYTM has made its payment offering much more prominent, as the company is aiming to retain consumers, which gives PAYTM the upsell opportunity.

DLG

- It is the same lender who has been forgoing DLG as the book has performed well and they are showing comfort.
- Partner portfolio (AUM) is down by 40%, so there has been reduction in FLDG disbursements.
- The reduction in expenses was due to cost rationalization. Collection cost is down as partner AUM has moderated.

Costs

- Increased automation is driving higher productivity. Operational capabilities are improving, and no one-off costs are expected going forward.
- Indirect expenses have declined as efficiency is improving. EBITDA margin expansion will come from high-margin revenue and discipline on indirect expenses.
- The company charges for the sound box in two years. It is increasing the features in the sound box, which will increase customer retention. They do more refurbishments than peers.



Lending business

- Personal and merchant loan mix is roughly the same as it was in previous quarters. Paytm is purely a distributor and so it has stopped reporting lending data.
- No significant recoveries can be seen; it has been linear.
- A small credit issue of less than INR50k was an overhang, and there is no other KPI related to wallet.
- When personal credit comes back, BNPL will also return.
- Paytm is lending 30-40% of capital availability. In merchant lending, the majority of business is repeat business.
- Merchant lending has been healthy. In terms of personal loans and credit cards, the company will wait for a recovery.
- On every internal process, they are focused on Al-driven solutions.
- Personal loan business change will be cycle dependent, mostly 2-3 quarters away.
- MTU increase is not only due to the addition of customers but also higher retention and engagement of customers.

Others

The company sees potential of over 100m merchants, who will accept payments, and it believes that over a period of time, 40-50% of these merchants will need subscription services for managing their business needs.



Story in charts

Exhibit 1: Trend in segmental mix (%)

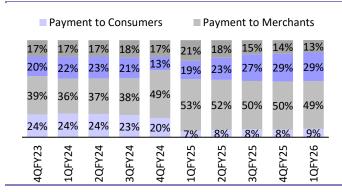


Exhibit 3: Average MTU improved to 74m in 1QFY26

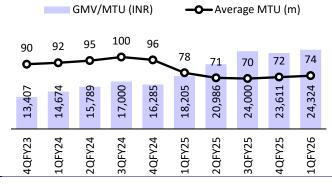


Exhibit 5: Payment processing charges as % of GMV increased to 11bp

Payment Processing Charges (INRb)

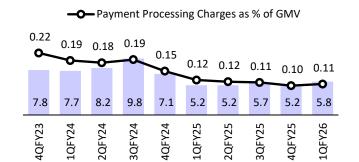
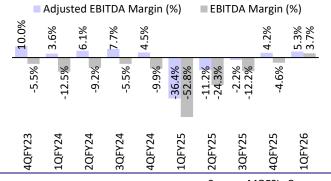


Exhibit 7: Adj EBITDA & EBITDA margin improved in 1QFY26



Source: MOFSL, Company

Exhibit 2: GMV up 27%YoY/6% QoQ to INR5.4t in 1QFY26

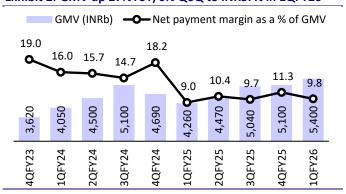


Exhibit 4: Merchant base grew to 45m in 1QFY26

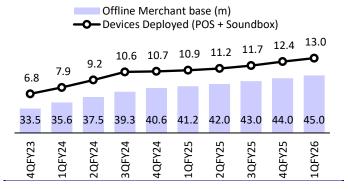


Exhibit 6: Contribution margin expanded to 60.1% (56.1% as on 4QFY25)

Contribution profit (INRb) — Contribution Margin (%)

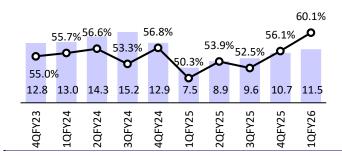
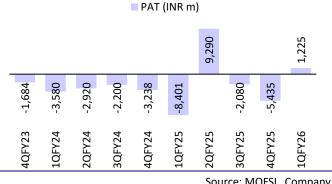


Exhibit 8: 1QFY27 PAT turned positive for the company



Source: MOFSL, Company

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Valuation and view: Reiterate NEUTRAL with a TP of INR1025

- PAYTM reported a steady quarter with in-line revenue, while tighter cost control led to healthy profits for the company.
- Disbursement commentary stood steady, while MTU witnessed a steady-state recovery. GMV recovery too was better than expected.
- PAYTM is making steady progress toward profitability, underpinned by its strategic shift toward financial services and disciplined cost management.
- Contribution margin expanded to 60.1% due to cost control. Disbursement growth is expected to remain healthy over the years given improving tailwinds in unsecured lending. We estimate a 35% CAGR in disbursements over FY25-28, with healthy take rates expected.
- Paytm's INR161b cash cushion offers comfort; consistent delivery is critical for sustainable shareholder returns.
- We maintain our contribution profit estimates and project PAYTM to turn EBITDA positive by FY26. We value PAYTM at INR1,025 based on 21x FY27E EBITDA, which corresponds to 6.8x FY27E sales. We reiterate our Neutral rating on the stock.

Exhibit 9: We maintain our estimates for Paytm

| INR b | Old Es | timates | New Es | timates | Introduced | Change | (%/bps) |
|--------------------------------|--------|---------|--------|---------|------------|--------|---------|
| | FY26 | FY27 | FY26 | FY27 | FY28 | FY26 | FY27 |
| Payment and Financial Services | 68.0 | 82.9 | 68.5 | 83.6 | 103.1 | 0.6 | 0.8 |
| Commerce and Cloud Services | 13.4 | 15.7 | 13.3 | 15.6 | 18.2 | -0.9 | -0.9 |
| Revenue from Operations | 83.4 | 101.0 | 83.7 | 101.5 | 124.3 | 0.4 | 0.5 |
| Direct Expenses | 36.7 | 42.8 | 37.0 | 42.9 | 52.6 | 0.7 | 0.3 |
| Contribution Profit | 46.7 | 58.2 | 46.8 | 58.6 | 71.6 | 0.1 | 0.7 |
| Indirect Expenses | 44.3 | 49.6 | 44.0 | 49.7 | 56.2 | -0.5 | 0.1 |
| Adjusted EBITDA | 2.4 | 8.6 | 2.7 | 9.0 | 15.4 | 11.8 | 4.3 |
| EBITDA | -1.4 | 6.2 | 0.6 | 7.5 | 14.6 | NA | NA |
| PAT | 1.9 | 8.6 | 4.0 | 9.9 | 15.8 | NA | NA |
| GMV (INRt) | 22.6 | 27.6 | 23.0 | 28.1 | 34.3 | 1.7 | 1.8 |
| Disbursements | 296 | 400 | 295 | 399 | 535 | -0.4 | -0.2 |
| Contribution Margin (%) | 56.0 | 57.6 | 55.9 | 57.7 | 57.6 | -13 | 9 |
| Adjusted EBITDA Margin (%) | 2.9 | 8.5 | 3.3 | 8.8 | 12.4 | 33 | 32 |
| EBITDA Margin (%) | -1.6 | 6.1 | 0.7 | 7.4 | 11.8 | 233 | 126 |
| PAT Margin (%) | 2.3 | 8.6 | 4.7 | 9.7 | 12.7 | 246 | 118 |

Source: MOFSL, Company



Financials and valuations

| Income Statement Y/E March | FY23 | FY24 | FY25 | FY26E | FY27E | (INRb) FY28E |
|--|-------|--------|--------|--------|---------|-----------------|
| Payment Services to Consumers | 21.1 | 21.7 | 4.0 | 4.9 | 7.0 | 8.9 |
| Payment Services to Consumers Payment Services to Merchants | 27.4 | 39.6 | 34.8 | 40.5 | 49.4 | 60.0 |
| Financial Services and Others | 15.4 | 20.0 | 17.0 | 23.0 | 27.1 | 34.2 |
| Payment and Financial Services | 63.8 | 81.3 | 55.8 | 68.5 | 83.6 | 103.1 |
| Growth (%) | 65.5 | 27.4 | -31.3 | 22.6 | 22.1 | 23.4 |
| Commerce | 6.2 | 7.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Cloud | 9.0 | 10.3 | 0.0 | 0.0 | 0.0 | 0.0 |
| Commerce and Cloud Services | 15.2 | 17.4 | 11.6 | 13.3 | 15.6 | 18.2 |
| Growth (%) | 37.6 | 14.4 | -33.4 | 15.0 | 17.0 | 17.0 |
| Other Operating Revenue | 0.9 | 1.1 | 1.6 | 2.0 | 2.4 | 2.9 |
| Revenue from Operations | 79.9 | 99.8 | 69.0 | 83.7 | 101.5 | 124.3 |
| Growth (%) | 60.6 | 24.9 | -30.8 | 21.3 | 21.3 | 22.4 |
| Payment processing charges | 29.6 | 32.8 | 21.2 | 24.6 | 28.1 | 36.0 |
| Promotional cashback & incentives | 5.0 | 3.1 | 1.5 | 1.8 | 2.3 | 2.7 |
| Other Expenses | 6.3 | 8.5 | 9.5 | 10.5 | 12.5 | 13.9 |
| Direct Expenses | 40.9 | 44.4 | 32.2 | 37.0 | 42.9 | 52.6 |
| Growth (%) | 17.7 | 8.6 | -27.4 | 14.7 | 16.1 | 22.6 |
| Contribution Profit | 39.0 | 55.4 | 36.8 | 46.8 | 58.6 | 71.6 |
| Growth (%) | 160.4 | 42.0 | -33.6 | 27.2 | 25.3 | 22.2 |
| Marketing | 5.7 | 6.1 | 5.1 | 4.8 | 6.0 | 7.2 |
| Employee cost (Excl ESOPs) | 23.2 | 31.2 | 24.7 | 24.5 | 27.2 | 30.4 |
| Software, cloud and data center | 6.9 | 6.4 | 6.4 | 6.8 | 7.5 | 8.3 |
| Other indirect expenses | 4.9 | 6.0 | 7.5 | 7.9 | 9.0 | 10.3 |
| Indirect Expenses | 40.8 | 49.8 | 43.7 | 44.0 | 49.7 | 56.2 |
| Growth (%) | 35.2 | 22.1 | -12.2 | 0.8 | 12.8 | 13.2 |
| Adjusted EBITDA | -1.8 | 5.6 | -6.9 | 2.7 | 9.0 | 15.4 |
| Growth (%) | -88.4 | -418.2 | -223.7 | -139.6 | 227.0 | 71.9 |
| ESOP Expense | 14.6 | 14.7 | 8.2 | 2.2 | 1.5 | 0.8 |
| EBITDA | -16.3 | -9.1 | -15.1 | 0.6 | 7.5 | 14.6 |
| Growth (%) | -29.9 | -44.4 | 66.1 | -103.8 | 1,192.5 | 95.5 |
| Finance Costs | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.3 |
| Depreciation and Amortization Expenses | 4.9 | 7.4 | 6.7 | 5.7 | 6.5 | 7.4 |
| Other Income | 4.1 | 5.5 | 7.2 | 9.1 | 9.6 | 10.2 |
| PBT | -17 | -11 | -15 | 4 | 10 | 17 |
| Share of (profit)/loss of associates/JV | 0.1 | 0.4 | 0.0 | 0.0 | 0.0 | 0.0 |
| Exceptional items | 0.0 | 2.2 | 8.2 | 0.0 | 0.0 | 0.0 |
| Tax | 0.3 | 0.3 | 0.2 | -0.2 | 0.5 | 1.4 |
| PAT | -17.8 | -14.1 | -6.6 | 4.0 | 9.9 | 15.8 |
| Growth (%) | -25.7 | -20.6 | -53.0 | -159.9 | 148.9 | 59.8 |
| Balance Sheet | | | | | | |
| Y/E March | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| Share Capital | 0.6 | 0.6 | 0.6 | 0.7 | 0.7 | 0.7 |
| Reserves & Surplus | 129.5 | 132.6 | 149.6 | 151.6 | 156.6 | 164.5 |
| Non Controlling Interest | -0.2 | -0.3 | -0.3 | -0.3 | -0.4 | -0.4 |
| Net Worth | 129.9 | 133.0 | 150.0 | 151.9 | 156.9 | 164.7 |
| Non-Current Liabilities | 6.4 | 5.9 | 0.4 | 0.4 | 0.4 | 0.4 |
| Current Liabilities | 43.3 | 32.5 | 42.5 | 67.9 | 77.5 | 86.0 |
| Total Liabilities | 179.7 | 171.4 | 192.8 | 220.3 | 234.8 | 251.2 |
| Fixed Assets | 12.2 | 12.6 | 13.1 | 13.7 | 14.4 | 15.1 |
| Investments | 13.2 | 22.6 | 24.8 | 27.8 | 30.5 | 33.6 |
| Other Non-Current Assets | 8.7 | 11.6 | 13.3 | 14.8 | 16.6 | 18.6 |
| Non-Current Assets | 36.6 | 47.2 | 51.6 | 56.3 | 61.5 | 67.3 |
| Investments | 11.2 | 23.3 | 15.9 | 15.9 | 15.9 | 15.9 |
| Cash and Bank Balances | 103.8 | 73.0 | 95.3 | 113.9 | 118.3 | 122.9 |
| Other Current Assets | 28.0 | 27.9 | 30.0 | 34.1 | 39.0 | 45.1 |
| Current Assets | 143.0 | 124.2 | 141.2 | 164.0 | 173.3 | 183.8 |
| Total Assets | 179.7 | 171.4 | 192.8 | 220.3 | 234.8 | 251.2 |



Financials and valuations

| Key Operating Metrics | | | | | | |
|--|-------|-------|-------|-------|-------|-------|
| Y/E March | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| GMV (INRt) | 13.2 | 18.3 | 18.8 | 23.0 | 28.1 | 34.3 |
| Disbursements (INR b) | 353.8 | 523.7 | 216.2 | 295.1 | 398.9 | 534.6 |
| Net Payment Margins (INRm) | 18.9 | 28.5 | 7.4 | 9.0 | 14.5 | 17.0 |
| Revenue from Operations Mix (%) | | | | | | |
| Payment Services to Consumers | 27% | 23% | 8% | 8% | 9% | 10% |
| Payment Services to Merchants | 34% | 40% | 50% | 48% | 49% | 48% |
| Financial Services and Others | 19% | 20% | 25% | 27% | 27% | 28% |
| Payment and Financial Services | 81% | 83% | 83% | 84% | 85% | 85% |
| Commerce | 8% | 7% | 0% | 0% | 0% | 0% |
| Cloud | 11% | 10% | 0% | 0% | 0% | 0% |
| Commerce and Cloud Services | 19% | 17% | 17% | 16% | 15% | 15% |
| E: MOFSL Estimates | | | | | | |
| Patter | | | | | | |
| Ratios | | | | | | |
| Y/E March | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| Payment Services to Consumers % of GMV | 0.16 | 0.12 | 0.02 | 0.02 | 0.03 | 0.03 |
| Payment Services to Merchants % of GMV | 0.21 | 0.22 | 0.18 | 0.18 | 0.18 | 0.18 |
| Take rates - Financial Services (%) | 0.004 | 0.004 | 0.008 | 0.008 | 0.007 | 0.006 |
| Payment processing charges % of GMV | 0.22 | 0.18 | 0.11 | 0.11 | 0.10 | 0.11 |
| Net Payment Margin (%) | 0.14 | 0.16 | 0.04 | 0.04 | 0.05 | 0.05 |
| Direct Expense % of Revenues | 51.2 | 44.5 | 46.7 | 44.1 | 42.3 | 42.4 |
| Contribution Margin (%) | 48.8 | 55.5 | 53.3 | 55.9 | 57.7 | 57.6 |
| Indirect Expense % of Revenues | 51.0 | 49.9 | 63.3 | 52.6 | 48.9 | 45.3 |
| EBITDA Margin (%) | -20.4 | -9.1 | -21.8 | 0.7 | 7.4 | 11.8 |
| Adjusted EBITDA Margin (%) | -2.2 | 5.6 | -10.0 | 3.3 | 8.8 | 12.4 |
| PAT Margin (%) | -22.2 | -14.1 | -9.6 | 4.7 | 9.7 | 12.7 |
| Valuation | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| RoE | | -10.7 | -4.7 | | | |
| | -13.1 | | | 2.6 | 6.4 | 9.8 |
| RoA | -9.9 | -8.0 | -3.6 | 1.9 | 4.3 | 6.5 |
| Sales per share (INR) | 126 | 157 | 108 | 129 | 152 | 183 |
| Growth (%) | 64.4 | 24.5 | -31.1 | 19.1 | 17.8 | 20.6 |
| Price-Sales (x) | 8.4 | 6.7 | 9.7 | 8.2 | 6.9 | 5.8 |
| Book Value per share (INR) | 205 | 209 | 235 | 234 | 234 | 243 |

Price-Earnings (x)
E: MOFSL Estimates

EBITDA per share (INR)

Price-EBITDA (x)

Growth (%)

Price-BV (x)

EPS (INR)

Growth (%)

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-5.9

5.1

-26

NA

-28.0

-24.0

NA

2.0

5.0

-14

NA

-22.2

-20.8

NA

12.4

4.5

-24

NA

-10.4

-53.1

NA

-0.6

4.5

1183.3

-158.8

172.3

0.3

4.5

11

94.2

141.8

71.2

3.5

4.3

22

48.9

23.3

57.5

45.2



| Explanation of Investment Rating | | | | | |
|----------------------------------|--|--|--|--|--|
| Investment Rating | Expected return (over 12-month) | | | | |
| BUY | >=15% | | | | |
| SELL | <-10% | | | | |
| NEUTRAL | < - 10 % to 15% | | | | |
| UNDER REVIEW | Rating may undergo a change | | | | |
| NOT RATED | We have forward looking estimates for the stock but we refrain from assigning recommendation | | | | |

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