

20 December 2024

India | Equity Research | Company Update

PTC Industries

Defence

Adding capabilities

PTC Industries (PTC) announced the completion of its acquisition of Trac Precision Solutions Ltd. (Trac). Trac's advanced machining technology in our expectation will complement PTC's capabilities in titanium and superalloys castings. Thus, in our view, PTC would be able to offer complete solutions to its customers while exercising full control over the manufacturing process of complex castings, including aerofoils. Further, we believe that the acquisition plugs a critical gap in engine-manufacturing technology in India, which may have a profound impact on the indigenisation drive. We maintain **BUY** on PTC with a DCF-based unchanged TP of INR 20,070. The stock is trading at 37.4x FY27E EPS.

What the Trac acquisition brings to the table?

Trac's manufacturing infrastructure includes advanced 5-axis and 3-axis CNC grinding capabilities, electro-discharge machining (EDM), deep hole drilling, fusion welding, airflow testing and surface treatment technologies, supported by its own internal tooling manufacture. Trac's core competency is in manufacturing high-value, complex components such as high-pressure and low-pressure turbine blades, nozzle guide vanes, heat shields and seal segments for aero engines, industrial gas turbines, and defence systems, catering to the major OEMs and engine programmes globally, including Rolls Royce, Safran and Siemens. Trac reported revenue of GBP 24.8mn in CY23. We expect the full financial impact of acquisition to reflect in FY26.

Plugs a critical technological gap in engine manufacturing

PTC has already developed the technology for advanced superalloys castings, including single crystal, directionally solidified, and equi-axed blades and vanes for aero engine, industrial gas turbine, and defence applications. The acquisition of Trac would enable PTC to offer an end-to-end solution – from alloy development to precision machined, ready to fit components. In our view, some of Trac's capabilities, such as EDM and fusion-welding, are unique and available with only a handful of companies. Hence, this is likely to plug the critical gap in engine manufacturing in India and would dovetail into the upcoming MRO opportunities and engine infrastructure in domestic market.

Financial Summary

Y/E March (INR mn)	FY24A	FY25A	FY26E	FY27E
Net Revenue	2,569	4,113	7,499	17,120
EBITDA	726	1,066	1,891	5,959
EBITDA Margin (%)	28.3	25.9	25.2	34.8
Net Profit	422	788	1,238	4,446
EPS (INR)	29.2	52.6	82.7	296.9
EPS % Chg YoY	51.5	80.0	57.2	259.0
P/E (x)	395.7	219.9	139.9	39.0
EV/EBITDA (x)	238.7	159.2	90.8	28.9
RoCE (%)	7.8	6.7	8.6	24.4
RoE (%)	11.3	9.9	10.3	26.9

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Market Data

Market Cap (INR)	173bn
Market Cap (USD)	2,044mn
Bloomberg Code	PTCIL IN
Reuters Code	PCIN.BO
52-week Range (INR)	15,702 /5,440
Free Float (%)	34.0
ADTV-3M (mn) (USD)	2.5

Price Performance (%)	3m	6m	12m
Absolute	(18.9)	(7.6)	92.7
Relative to Sensex	(18.0)	(14.6)	74.7

ESG Score	2022	2023	Change
ESG score	NA	NA	NA
Environment	NA	NA	NA
Social	NA	NA	NA
Governance	NA	NA	NA

Note - Score ranges from 0 - 100 with a higher score indicating higher ESG disclosures.

Source: SES ESG, I-sec research

Previous Reports

16-11-2024: <u>Q2FY25 results review</u> 25-10-2024: <u>Initiating Coverage</u>



Outlook: Marching ahead in technology

We believe that the acquisition of Trac adds significant capabilities at the upper end of technical spectrum. While this complements the existing titanium and superalloy castings, produced by the PTC, we are upbeat on the critical technological gap it bridges in the domain of engine infrastructure and enhances the capability of the country in an area, which could have far-reaching impact on competitive advantage of domestic defence platforms. We maintain **BUY** on PTC stock with an unchanged TP of INR 20,070 on the DCF-based methodology.

Key risks

- Dependence on exports
- Delay in commissioning of new capacity
- (Low) Competition from established international players
- Development of products entails a lengthy and expensive process
- High level of working capital currently

Exhibit 1: Shareholding pattern

%	Mar'24	Jun'24	Sep'24
Promoters	60.2	60.2	59.8
Institutional investors	29.9	29.9	9.5
MFs and others	25.2	24.3	3.8
Fls/Banks	0.1	1.2	0.9
Insurance	1.6	0.2	0.0
FIIs	3.0	3.8	4.8
Others	9.9	10.3	30.7

Exhibit 2: Price chart



Source: Bloomberg, I-Sec research

Source: Bloomberg, I-Sec research



Financial Summary

Exhibit 3: Profit & Loss

(INR mn, year ending March)

	FY24A	FY25A	FY26E	FY27E
Net Sales	2,569	4,113	7,499	17,120
Operating Expenses	1,225	1,782	3,054	5,963
EBITDA	726	1,066	1,891	5,959
EBITDA Margin (%)	28.3	25.9	25.2	34.8
Depreciation & Amortization	166	237	412	562
EBIT	560	829	1,479	5,397
Interest expenditure	152	134	130	130
Other Non-operating Income	134	315	199	155
Recurring PBT	541	1,010	1,548	5,421
Profit / (Loss) from Associates	-	-	-	-
Less: Taxes	119	223	310	976
PAT	422	788	1,238	4,446
Less: Minority Interest	-	-	_	-
Extraordinaries (Net)	-	-	_	-
Net Income (Reported)	422	788	1,238	4,446
Net Income (Adjusted)	422	788	1,238	4,446

Source Company data, I-Sec research

Exhibit 4: Balance sheet

(INR mn, year ending March)

	FY24A	FY25A	FY26E	FY27E
Total Current Assets	4,155	8,677	7,451	11,438
of which cash & cash eqv.	1,578	5,492	3,545	2,813
Total Current Liabilities &	412	628	802	2 202
Provisions	412	020	802	2,282
Net Current Assets	3,743	8,048	6,649	9,156
Investments	18	18	18	18
Net Fixed Assets	2,302	3,230	6,318	8,756
ROU Assets	-	-	-	-
Capital Work-in-Progress	1,587	3,922	3,422	2,922
Total Intangible Assets	9	9	9	9
Other assets	886	886	886	886
Deferred Tax Assets	-	-	-	-
Total Assets	8,545	16,113	17,302	21,747
Liabilities				
Borrowings	1,819	1,600	1,550	1,550
Deferred Tax Liability	177	177	177	177
provisions	11	11	11	11
other Liabilities	81	81	81	81
Equity Share Capital	144	150	150	150
Reserves & Surplus	6,312	14,094	15,332	19,778
Total Net Worth	6,456	14,244	15,482	19,928
Minority Interest	-	-	-	-
Total Liabilities	8,545	16,113	17,302	21,747

Source Company data, I-Sec research

Exhibit 5: Quarterly trend

(INR mn, year ending March)

	Dec-23	Mar-24	Jun-24	Sep-24
Net Sales	554	724	469	724
% growth (YOY)	(2.6)	16.4	(34.5)	25.8
EBITDA	154	219	100	212
Margin %	27.7	30.2	21.4	29.3
Other Income	36	41	37	84
Extraordinaries	-	-	-	-
Adjusted Net Profit	81	147	49	173

Source Company data, I-Sec research

Exhibit 6: Cashflow statement

(INR mn, year ending March)

	FY24A	FY25A	FY26E	FY27E
Operating Cashflow	(963)	768	1,232	1,898
Working Capital Changes	(1,634)	(391)	(548)	(3,240)
Capital Commitments	(648)	(3,500)	(3,000)	(2,500)
Free Cashflow	(1,610)	(2,732)	(1,768)	(602)
Other investing cashflow	43	-	-	-
Cashflow from Investing Activities	(604)	(3,500)	(3,000)	(2,500)
Issue of Share Capital	2,956	7,000	-	-
Interest Cost	(134)	(134)	(130)	(130)
Inc (Dec) in Borrowings	22	(219)	(50)	-
Dividend paid	-	-	-	-
Others	-	-	-	-
Cash flow from Financing Activities	2,841	6,647	(180)	(130)
Chg. in Cash & Bank balance	1,274	3,915	(1,948)	(732)
Closing cash & balance	1,343	5,258	3,310	2,578

Source Company data, I-Sec research

Exhibit 7: Key ratios

(Year ending March)

Per Share Data (INR) Reported EPS 29.2 52.6 82.7 296.9 Adjusted EPS (Diluted) 29.2 52.6 82.7 296.9 Cash EPS 40.7 68.4 110.2 334.5 Dividend per share (DPS) - - - - -		FY24A	FY25A	FY26E	FY27E
Adjusted EPS (Diluted) Cash EPS Adv.7 68.4 110.2 334.5 Dividend per share (DPS) Book Value per share (BV) Dividend Payout (%) Ref Sales BITDA BERT SALE BY P/E BY	Per Share Data (INR)				
Cash EPS	Reported EPS	29.2	52.6	82.7	296.9
Dividend per share (DPS)	Adjusted EPS (Diluted)	29.2	52.6	82.7	296.9
Book Value per share (BV) 447.1 951.4 1,034.1 1,331.1 Dividend Payout (%)	Cash EPS	40.7	68.4	110.2	334.5
Growth (%) - - - - Berowth (%) 17.2 60.1 82.3 128.3 EBITDA 23.9 46.8 77.4 215.1 EPS (INR) 51.5 80.0 57.2 259.0 Valuation Ratios (x) V V 25.9 139.9 39.0 P/CEPS 283.9 169.0 104.9 34.6 P/BV 25.9 12.2 11.2 8.7 EV / EBITDA 238.7 159.2 90.8 28.9 P / Sales 67.4 42.1 23.1 10.1 Dividend Yield (%) - - - - P / Sales 67.4 42.1 23.1 10.1 Dividend Yield (%) - - - - P / Sales 67.4 42.1 23.1 10.1 Dividend Yield (%) - - - - BITDA Margins (%) 28.3 25.9 25.2 34.8 <	Dividend per share (DPS)	-	-	-	-
Growth (%) Net Sales 17.2 60.1 82.3 128.3 EBITDA 23.9 46.8 77.4 215.1 EPS (INR) 51.5 80.0 57.2 259.0 Valuation Ratios (x) P/E 395.7 219.9 139.9 39.0 P/CEPS 283.9 169.0 104.9 34.6 P/BV 25.9 12.2 11.2 8.7 EV / EBITDA 238.7 159.2 90.8 28.9 P / Sales 67.4 42.1 23.1 10.1 Dividend Yield (%) Operating Ratios Gross Profit Margins (%) 76.0 69.3 65.9 69.6 EBITDA Margins (%) 28.3 25.9 25.2 34.8 Effective Tax Rate (%) 22.0 22.0 20.0 18.0 Net Profit Margins (%) 16.4 19.2 16.5 26.0 NWC / Total Assets (%) Net Debt / Equity (x) 0.0 (0.3) (0.1) (0.1) Net Debt / EBITDA (x) 0.3 (3.7) (1.1) (0.2) Profitability Ratios ROCE (%) 7.8 6.7 8.6 24.4 ROE (%) 11.3 9.9 10.3 26.9 RoIC (%) 8.9 9.0 11.6 31.3 Fixed Asset Turnover (x) 0.7 1.1 1.4 2.1 Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119	Book Value per share (BV)	447.1	951.4	1,034.1	1,331.1
Net Sales 17.2 60.1 82.3 128.3 EBITDA 23.9 46.8 77.4 215.1 EPS (INR) 51.5 80.0 57.2 259.0 Valuation Ratios (x) P/E 395.7 219.9 139.9 39.0 P/CEPS 283.9 169.0 104.9 34.6 P/BV 25.9 12.2 11.2 8.7 EV / EBITDA 238.7 159.2 90.8 28.9 P / Sales 67.4 42.1 23.1 10.1 Dividend Yield (%)	Dividend Payout (%)	-	-	-	-
EBITDA 23.9 46.8 77.4 215.1 EPS (INR) 51.5 80.0 57.2 259.0 Valuation Ratios (x) P/E 395.7 219.9 139.9 39.0 P/CEPS 283.9 169.0 104.9 34.6 P/BV 25.9 12.2 11.2 8.7 EV / EBITDA 238.7 159.2 90.8 28.9 P / Sales 67.4 42.1 23.1 10.1 Dividend Yield (%)	Growth (%)				
EPS (INR) 51.5 80.0 57.2 259.0 Valuation Ratios (x) P/E 395.7 219.9 139.9 39.0 P/CEPS 283.9 169.0 104.9 34.6 P/BV 25.9 12.2 11.2 8.7 EV / EBITDA 238.7 159.2 90.8 28.9 P / Sales 67.4 42.1 23.1 10.1 Dividend Yield (%) - - - - Operating Ratios Gross Profit Margins (%) 76.0 69.3 65.9 69.6 EBITDA Margins (%) 28.3 25.9 25.2 34.8 Effective Tax Rate (%) 22.0 22.0 20.0 18.0 Net Profit Margins (%) 16.4 19.2 16.5 26.0 NWC / Total Assets (%) - - - - - Net Debt / Equity (x) 0.0 (0.3) (0.1) (0.1) Net Debt / EBITDA (x) 0.3 (3.7) (1.1) (0.2) <td< td=""><td>Net Sales</td><td>17.2</td><td>60.1</td><td>82.3</td><td>128.3</td></td<>	Net Sales	17.2	60.1	82.3	128.3
Valuation Ratios (x) P/E 395.7 219.9 139.9 39.0 P/CEPS 283.9 169.0 104.9 34.6 P/BV 25.9 12.2 11.2 8.7 EV / EBITDA 238.7 159.2 90.8 28.9 P / Sales 67.4 42.1 23.1 10.1 Dividend Yield (%) - - - - Operating Ratios Gross Profit Margins (%) 76.0 69.3 65.9 69.6 EBITDA Margins (%) 28.3 25.9 25.2 34.8 Effective Tax Rate (%) 22.0 22.0 20.0 18.0 Net Profit Margins (%) 16.4 19.2 16.5 26.0 NWC / Total Assets (%) - - - - Net Debt / Equity (x) 0.0 (0.3) (0.1) (0.1) Net Debt / EBITDA (x) 0.3 (3.7) (1.1) (0.2) Profitability Ratios RoCE (%) 7.8 6.7 8.6 24.4 RoE (%)	EBITDA	23.9	46.8	77.4	215.1
P/E 395.7 219.9 139.9 39.0 P/CEPS 283.9 169.0 104.9 34.6 P/BV 25.9 12.2 11.2 8.7 EV / EBITDA 238.7 159.2 90.8 28.9 P / Sales 67.4 42.1 23.1 10.1 Dividend Yield (%) - - - - Operating Ratios Gross Profit Margins (%) 76.0 69.3 65.9 69.6 EBITDA Margins (%) 28.3 25.9 25.2 34.8 Effective Tax Rate (%) 22.0 22.0 20.0 18.0 Net Profit Margins (%) 16.4 19.2 16.5 26.0 NWC / Total Assets (%) - - - - Net Debt / Equity (x) 0.0 (0.3) (0.1) (0.1) Net Debt / EBITDA (x) 0.3 (3.7) (1.1) (0.2) Profitability Ratios 8 6.7 8.6 24.4 RoE (%) 7.8 6.7 8.6 24.4 RoE (%) <	EPS (INR)	51.5	80.0	57.2	259.0
P/CEPS 283.9 169.0 104.9 34.6 P/BV 25.9 12.2 11.2 8.7 EV / EBITDA 238.7 159.2 90.8 28.9 P / Sales 67.4 42.1 23.1 10.1 Dividend Yield (%) - - - - Operating Ratios Gross Profit Margins (%) 76.0 69.3 65.9 69.6 EBITDA Margins (%) 28.3 25.9 25.2 34.8 Effective Tax Rate (%) 22.0 22.0 20.0 18.0 Net Profit Margins (%) 16.4 19.2 16.5 26.0 NWC / Total Assets (%) - - - - - Net Debt / Equity (x) 0.0 (0.3) (0.1) (0.1) Net Debt / EBITDA (x) 0.3 (3.7) (1.1) (0.2) Profitability Ratios RoCE (%) 7.8 6.7 8.6 24.4 RoE (%) 11.3 9.9 10.3 26.9 RolC (%) 8.9 9.0 11.	Valuation Ratios (x)				
P/BV 25.9 12.2 11.2 8.7 EV / EBITDA 238.7 159.2 90.8 28.9 P / Sales 67.4 42.1 23.1 10.1 Dividend Yield (%) - - - - Operating Ratios Gross Profit Margins (%) 76.0 69.3 65.9 69.6 EBITDA Margins (%) 28.3 25.9 25.2 34.8 Effective Tax Rate (%) 22.0 22.0 20.0 18.0 Net Profit Margins (%) 16.4 19.2 16.5 26.0 NWC / Total Assets (%) - - - - - Net Debt / Equity (x) 0.0 (0.3) (0.1) (0.1) Net Debt / EBITDA (x) 0.3 (3.7) (1.1) (0.2) Profitability Ratios RoCE (%) 7.8 6.7 8.6 24.4 RoE (%) 11.3 9.9 10.3 26.9 RolC (%) 8.9 9.0 11.6 31.3 Fixed Asset Turnover (x) 0.7 1.1	P/E	395.7	219.9	139.9	39.0
EV / EBITDA 238.7 159.2 90.8 28.9 P / Sales 67.4 42.1 23.1 10.1 Dividend Yield (%)	P/CEPS	283.9	169.0	104.9	34.6
P / Sales 67.4 42.1 23.1 10.1 Dividend Yield (%)	P/BV	25.9	12.2	11.2	8.7
Dividend Yield (%) -	EV / EBITDA	238.7	159.2	90.8	28.9
Operating Ratios Gross Profit Margins (%) 76.0 69.3 65.9 69.6 EBITDA Margins (%) 28.3 25.9 25.2 34.8 Effective Tax Rate (%) 22.0 22.0 20.0 18.0 Net Profit Margins (%) 16.4 19.2 16.5 26.0 NWC / Total Assets (%) Net Debt / Equity (x) 0.0 (0.3) (0.1) (0.1) Net Debt / EBITDA (x) 0.3 (3.7) (1.1) (0.2) Profitability Ratios RoCE (%) 7.8 6.7 8.6 24.4 RoE (%) 11.3 9.9 10.3 26.9 RoIC (%) 8.9 9.0 11.6 31.3 Fixed Asset Turnover (x) 0.7 1.1 1.4 2.1 Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119	P / Sales	67.4	42.1	23.1	10.1
Gross Profit Margins (%) 76.0 69.3 65.9 69.6 EBITDA Margins (%) 28.3 25.9 25.2 34.8 Effective Tax Rate (%) 22.0 22.0 20.0 18.0 Net Profit Margins (%) 16.4 19.2 16.5 26.0 NWC / Total Assets (%) Net Debt / Equity (x) 0.0 (0.3) (0.1) (0.1) Net Debt / EBITDA (x) 0.3 (3.7) (1.1) (0.2) Profitability Ratios RoCE (%) 7.8 6.7 8.6 24.4 RoE (%) 11.3 9.9 10.3 26.9 RoIC (%) 8.9 9.0 11.6 31.3 Fixed Asset Turnover (x) 0.7 1.1 1.4 2.1 Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119	Dividend Yield (%)	-	-	-	-
EBITDA Margins (%) 28.3 25.9 25.2 34.8 Effective Tax Rate (%) 22.0 22.0 20.0 18.0 Net Profit Margins (%) 16.4 19.2 16.5 26.0 NWC / Total Assets (%) Net Debt / Equity (x) 0.0 (0.3) (0.1) (0.1) Net Debt / EBITDA (x) 0.3 (3.7) (1.1) (0.2) Profitability Ratios RoCE (%) 7.8 6.7 8.6 24.4 RoE (%) 11.3 9.9 10.3 26.9 RoIC (%) 8.9 9.0 11.6 31.3 Fixed Asset Turnover (x) 0.7 1.1 1.4 2.1 Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119	Operating Ratios				
Effective Tax Rate (%) 22.0 22.0 20.0 18.0 Net Profit Margins (%) 16.4 19.2 16.5 26.0 NWC / Total Assets (%) - - - - Net Debt / Equity (x) 0.0 (0.3) (0.1) (0.1) Net Debt / EBITDA (x) 0.3 (3.7) (1.1) (0.2) Profitability Ratios RoCE (%) 7.8 6.7 8.6 24.4 RoE (%) 11.3 9.9 10.3 26.9 RoIC (%) 8.9 9.0 11.6 31.3 Fixed Asset Turnover (x) 0.7 1.1 1.4 2.1 Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119	Gross Profit Margins (%)	76.0	69.3	65.9	69.6
Net Profit Margins (%) 16.4 19.2 16.5 26.0 NWC / Total Assets (%) - - - - - Net Debt / Equity (x) 0.0 (0.3) (0.1) (0.1) Net Debt / EBITDA (x) 0.3 (3.7) (1.1) (0.2) Profitability Ratios RoCE (%) 7.8 6.7 8.6 24.4 RoE (%) 11.3 9.9 10.3 26.9 RoIC (%) 8.9 9.0 11.6 31.3 Fixed Asset Turnover (x) 0.7 1.1 1.4 2.1 Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119	EBITDA Margins (%)	28.3	25.9	25.2	34.8
NWC / Total Assets (%) - - - - Net Debt / Equity (x) 0.0 (0.3) (0.1) (0.1) Net Debt / EBITDA (x) 0.3 (3.7) (1.1) (0.2) Profitability Ratios RoCE (%) 7.8 6.7 8.6 24.4 RoE (%) 11.3 9.9 10.3 26.9 RoIC (%) 8.9 9.0 11.6 31.3 Fixed Asset Turnover (x) 0.7 1.1 1.4 2.1 Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119	Effective Tax Rate (%)	22.0	22.0	20.0	18.0
Net Debt / Equity (x) 0.0 (0.3) (0.1) (0.1) Net Debt / EBITDA (x) 0.3 (3.7) (1.1) (0.2) Profitability Ratios RoCE (%) 7.8 6.7 8.6 24.4 RoE (%) 11.3 9.9 10.3 26.9 RoIC (%) 8.9 9.0 11.6 31.3 Fixed Asset Turnover (x) 0.7 1.1 1.4 2.1 Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119	Net Profit Margins (%)	16.4	19.2	16.5	26.0
Profitability Ratios 7.8 6.7 8.6 24.4 RoE (%) 11.3 9.9 10.3 26.9 RoIC (%) 8.9 9.0 11.6 31.3 Fixed Asset Turnover (x) 0.7 1.1 1.4 2.1 Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119	NWC / Total Assets (%)	-	-	-	-
Profitability Ratios RoCE (%) 7.8 6.7 8.6 24.4 RoE (%) 11.3 9.9 10.3 26.9 RoIC (%) 8.9 9.0 11.6 31.3 Fixed Asset Turnover (x) 0.7 1.1 1.4 2.1 Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119		0.0	(0.3)	(0.1)	(0.1)
RoCE (%) 7.8 6.7 8.6 24.4 RoE (%) 11.3 9.9 10.3 26.9 RoIC (%) 8.9 9.0 11.6 31.3 Fixed Asset Turnover (x) 0.7 1.1 1.4 2.1 Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119	Net Debt / EBITDA (x)	0.3	(3.7)	(1.1)	(0.2)
RoE (%) 11.3 9.9 10.3 26.9 RoIC (%) 8.9 9.0 11.6 31.3 Fixed Asset Turnover (x) 0.7 1.1 1.4 2.1 Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119	Profitability Ratios				
RolC (%) 8.9 9.0 11.6 31.3 Fixed Asset Turnover (x) 0.7 1.1 1.4 2.1 Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119	RoCE (%)	7.8	6.7	8.6	24.4
Fixed Asset Turnover (x) 0.7 1.1 1.4 2.1 Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119	RoE (%)	11.3	9.9	10.3	26.9
Inventory Turnover Days 124 156 137 182 Receivables Days 185 148 109 119	RoIC (%)	8.9	9.0	11.6	31.3
Receivables Days 185 148 109 119		0.7	1.1	1.4	2.1
	Inventory Turnover Days	124	156	137	182
Payables Days 26 46 42 77		185	148	109	119
	Payables Days	26	46	42	77

Source Company data, I-Sec research



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