

### **Dabur India (DABUR)**

FMCG | Company Update

June 6, 2024

BUY

CMP: Rs597 | Target Price (TP): Rs700 | Upside: 17%

### High quality play on potential rural recovery

### **Key Points**

- We are upgrading Dabur to a "BUY" as a play on the potential recovery in rural demand. With the likelihood of a good monsoon, gradually moderating inflation levels and outcome of the national elections (which we believe will make the government address the issue of rural distress more earnestly), rural demand, which is already showing signs of incipient recovery, could play a big part in driving mid to high single digit volume growth in FY25.
- With 45-50% of its domestic sales coming from rural areas (highest among all peers, barring Emami), the widest distribution reach apart from HUVR, increase in direct reach in recent years, penetration into additional ~63,000 villages in the last three years and market leadership in most of its key categories, Dabur is better placed to take advantage of the tailwind in favour of rural consumption vis-a-vis peers. Its track record on top-line has been exemplary compared to EBITDA and PAT growth, which has been lower and is likely to see an uptick going forward.
- ➤ We have raised our FY25 and FY26 EPS estimates by ~2.5-3% on the back of potential benefits from an impending rural recovery. We are assuming Revenue, EBITDA and PAT CAGR of 10%, 13% and 13%, respectively over FY24-FY26E. We have also increased our target multiple for Dabur from 45x FY26E to 53x FY26E in line with 5-year average PE multiple. Better than historical performance, likely better performance compared to earlier expectations and increased appetite for defensive stocks aid increase in our multiple. Our Target Price (TP) of Rs700 reflects 17% upside from the CMP.

**Higher rural salience to aid growth:** Dabur's rural salience is ~45-50%, second only to Emami. With the prospects of a good monsoon and likelihood of increased spending by the government to boost rural consumption, it remains a key beneficiary.

Rural expansion initiatives: Dabur's rural coverage in FY24 witnessed an expansion of 22,000 villages to 122,000 villages. In the last three years, village coverage has almost doubled. The overall universe stands at 6 lakh villages, which offers significant headroom to grow. Overall, it currently has a distribution network of ~7.9mn outlets with direct reach of ~1.42mn outlets.

**Expect margins to improve:** Gross margin, which has moderated in recent years due to higher commodity costs, is showing signs of recovery as can be seen from the quarterly trend (see exhibit 6). This, along with the appointment of new business head Mr. Philipe Haydon in the Healthcare division early last year (has had an extremely successful track record for category creation in Himalaya) augurs well for medium term growth outlook in the healthcare segment. Growth in this segment is also important for Dabur because it is more profitable than the rest of its portfolio and could entail strong EBITDA growth for the next two years.

| Est Change    | No change |
|---------------|-----------|
| TP Change     | Upward    |
| Rating Change | Upgrade   |

#### **Company Data and Valuation Summary**

| Reuters:                            | DABU.BO               |
|-------------------------------------|-----------------------|
| Neuters.                            | DABO.BO               |
| Bloomberg:                          | DABUR IN Equity       |
| Mkt Cap (Rsbn/US\$bn):              | 930.9 / 12.7          |
| 52 Wk H / L (Rs):                   | 597 / 489             |
| ADTV-3M (mn) (Rs/US\$):             | 1,224.3 / 24.2        |
| Stock performance (%) 1M/6M/1yr:    | (1.2) / (1.0) / (2.1) |
| Nifty 50 performance (%) 1M/6M/1yr: | 2.9 / 4.2 / 25.2      |

| Shareholding | 2QFY24 | 3QFY24 | 4QFY24 |
|--------------|--------|--------|--------|
| Promoters    | 66.2   | 66.2   | 66.3   |
| DIIs         | 9.9    | 11.7   | 12.5   |
| FIIs         | 18.4   | 16.5   | 15.8   |
| Others       | 5.5    | 5.5    | 5.4    |
| Pro pledge   | 0.0    | 0.0    | 0.0    |

#### **Financial and Valuation Summary**

| Particulars (Rsmn) | FY23     | FY24     | FY25E    | FY26E    |
|--------------------|----------|----------|----------|----------|
| Revenue            | 1,15,299 | 1,24,040 | 1,37,398 | 1,51,126 |
| % Growth           | 5.9      | 7.6      | 10.8     | 10.0     |
| Gross margin (%)   | 45.6     | 48.0     | 48.7     | 49.5     |
| EBITDA             | 21,641   | 24,002   | 27,040   | 30,558   |
| EBITDA margin (%)  | 18.8     | 19.4     | 19.7     | 20.2     |
| % growth           | (4.0)    | 10.9     | 12.7     | 13.0     |
| Adjusted PAT       | 17,072   | 18,427   | 20,625   | 23,362   |
| APAT margin (%)    | 14.8     | 14.9     | 15.0     | 15.5     |
| % growth           | (5.4)    | 7.9      | 11.9     | 13.3     |
| EPS                | 9.6      | 10.4     | 11.6     | 13.2     |
| % growth           | -5.6     | 7.9      | 11.9     | 13.3     |
| RoE (%)            | 19.7     | 19.6     | 20.0     | 20.7     |
| RoCE (%)           | 17.6     | 17.2     | 17.7     | 18.5     |
| P/E (x)            | 62.0     | 57.4     | 51.3     | 45.3     |
| EV/EBITDA (x)      | 46.4     | 41.5     | 36.7     | 32.0     |

Source: Bloomberg, Company, Nirmal Bang Institutional Equities Research

Key Links -

**4QFY24 Investor Presentation** 

**Analyst Meet Presentation** 

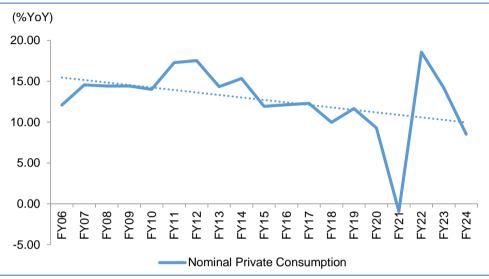
**FY23 Annual Report** 

Please refer to the disclaimer towards the end of the document

#### **Financials**

• We have increased our revenue estimates by ~2.5% for the next two years and now expect Dabur's revenue to clock a CAGR of ~10.4% over FY24-FY26E, led by better visibility of a rural recovery amid the prospects of a normal monsoon and the likely change in the government's strategy to balance infra spending with a sharper focus on consumption-centric spending. The recent dividend declared by the RBI to the government could entail focus on both infra as well as rural sectors.

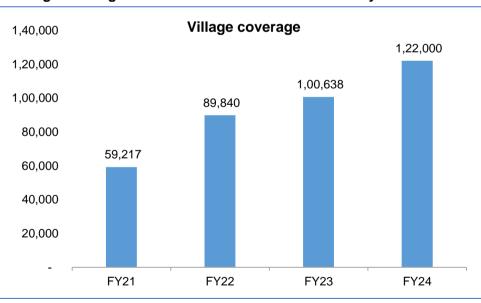
Exhibit 1: Private consumption below long term trend; needs re-balancing



Source: MOSPI, CEIC, Nirmal Bang Institutional Equities. Research

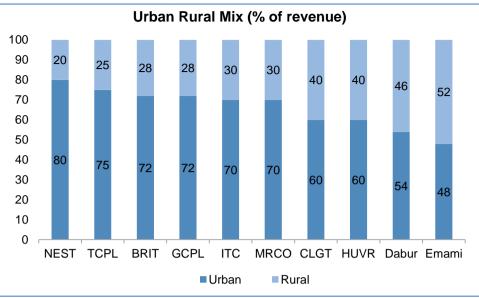
 Dabur's rural coverage in FY24 witnessed an expansion of 22k villages to 122k villages. The overall universe stands at 6 lakh villages, which offers significant headroom to grow.

Exhibit 2: Village coverage has more than doubled in last three years



- Dabur has a rural mix of ~45-50% and is seeing visible recovery as the company highlighted in its 4QFY24 earnings call. Investments made in the rural market has resulted in Dabur's rural business growing ahead of urban by ~400bps.
- The company expects the rural recovery to continue and benefit organised players, including itself, as it has improved its village distribution coverage.

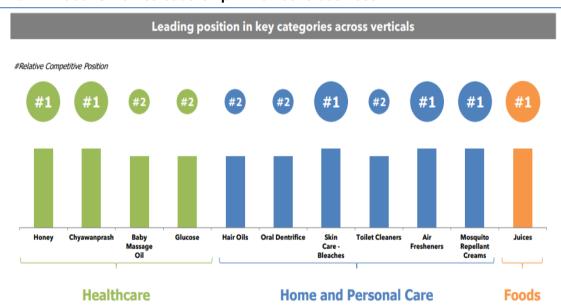
Exhibit 3: Dabur and Emami among companies with a higher share of rural



Source: Company, Nirmal Bang Institutional Equities Research

 In addition to its distribution strength, its market leadership across key categories will also help aid growth.

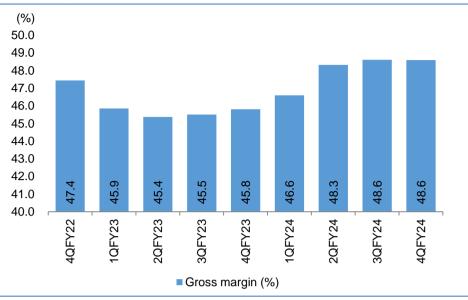
Exhibit 4: Dabur's market leadership in Domestic business



Source: Company, Nirmal Bang Institutional Equities Research

Prices of most raw materials remain in comfortable zones, which can be seen from the increase in gross margin for the company in the recent quarters.

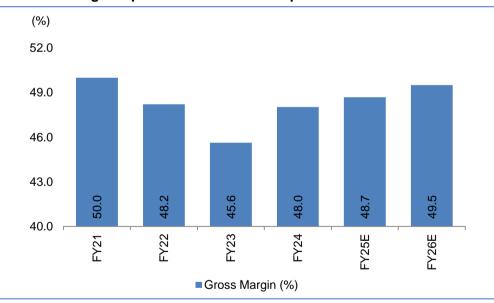
Exhibit 5: Gross margin trend has improved in recent quarters



Source: Company, Nirmal Bang Institutional Equities Research

■ For the next two years, we expect gross margin improvement of ~150bps to 49.5%, which is still lower than the recent peak of 50% gross margin in FY21 and the high of 52.5% (FY15) recorded in the last decade.

Exhibit 6: Gross margin expected to see further improvement





#### Distribution push in rural markets to benefit overall growth

- Dabur currently has a distribution network of ~7.9mn outlets with the direct reach of 1.42mn outlets. Overall distribution potential is ~10mn outlets.
- The company is the second largest among FMCG firms in terms of distribution network.

**Exhibit 7: Distribution expansion and efficiency improvement** 



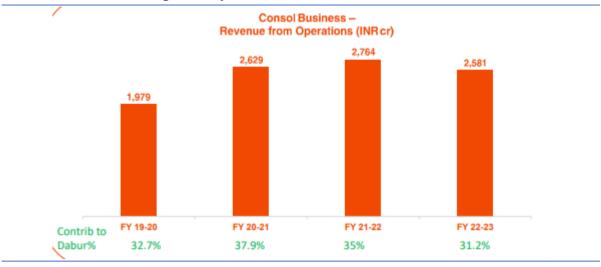
Source: Company, Nirmal Bang Institutional Equities Research

#### Healthcare segment to be a major focus area

- Dabur has grown its Healthcare segment at a CAGR of ~7.6% in the last four years and ~9.3% in the last three years.
- In FY24, the Healthcare segment registered a turnover of Rs26.9bn and the company is targeting to reach Rs50bn in 4-5 years.
- The Healthcare business also has the highest EBITDA margin among all of Dabur's segments and thus rapid growth in this segment could result in significantly higher EBITDA growth as well, leading to increase over our current projections.

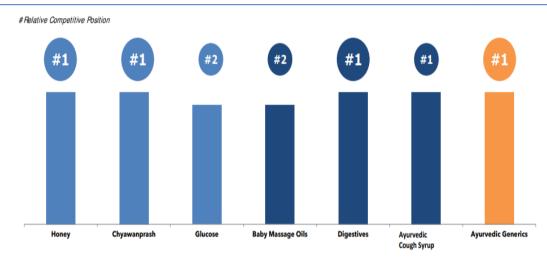


Exhibit 8: Healthcare segment 3-year CAGR at 9.3%



Source: Company, Nirmal Bang Institutional Equities Research

Exhibit 9: Dabur commands leadership position across key Healthcare segments...

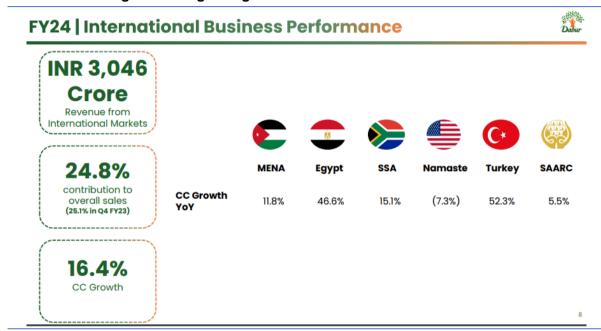




#### International business traction visible in recent years

- International business contributes ~25% to Dabur's consolidated revenue and grew by 16.4% (in CC terms) in FY24
- In FY23 as well, its International business had grown by 11%.
- This performance has been achieved despite significant currency volatility.
- Outlook for the International business remains strong, ensuring that the Domestic business pick-up would not be offset by weaknesses in overseas geographies.

#### Exhibit 10: Strong double-digit CC growth in FY24



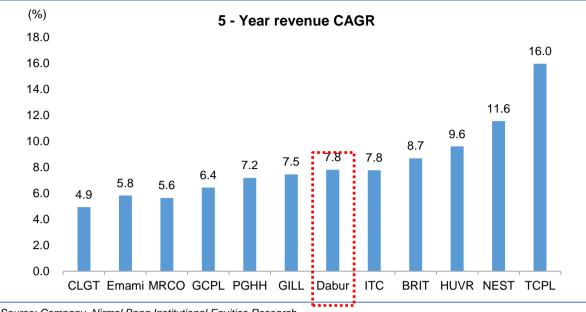
Source: Company, Nirmal Bang Institutional Equities Research

**Exhibit 11: Change in our estimates** 

| Y/E March         | Earlier Estimates |          | New Estimates |          | Change (%) |       |
|-------------------|-------------------|----------|---------------|----------|------------|-------|
| (Rsmn)            | FY25E             | FY26E    | FY25E         | FY26E    | FY25E      | FY26E |
| Net Sales         | 1,33,890          | 1,47,399 | 1,37,398      | 1,51,126 | 2.6        | 2.5   |
| EBITDA            | 26,312            | 29,792   | 27,040        | 30,558   | 2.8        | 2.6   |
| EBITDA margin (%) | 19.7              | 20.2     | 19.7          | 20.2     | 0.0        | 0.0   |
| Adj PAT           | 20,067            | 22,770   | 20,625        | 23,362   | 2.8        | 2.6   |

### Peer comparison on key parameters

Exhibit 12: Dabur in the mid-quartile range in terms of topline...



Source: Company, Nirmal Bang Institutional Equities Research

Exhibit 13: ...but EBITDA performance and...

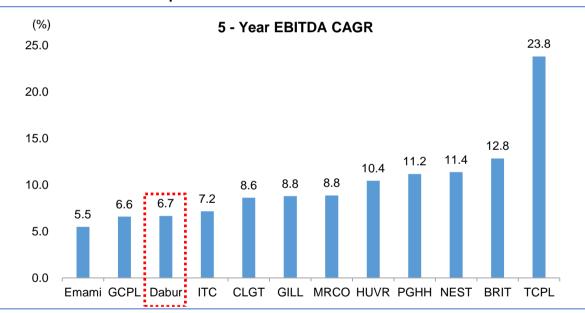
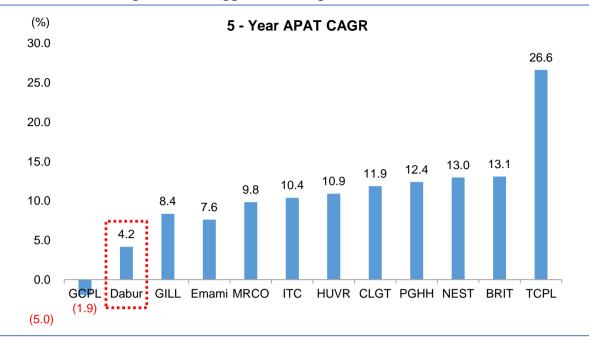


Exhibit 14: ...APAT growth has lagged revenue growth



Source: Company, Nirmal Bang Institutional Equities Research

- The weaker performance at the EBITDA level has been because of elevated RM costs which impacted gross margins.
- RM costs have seen some stabilization in recent months post a downward spiral and remain in comfortable zones, which is likely to aid margin expansion going ahead.

Exhibit 15: Gross margin trend has been improving

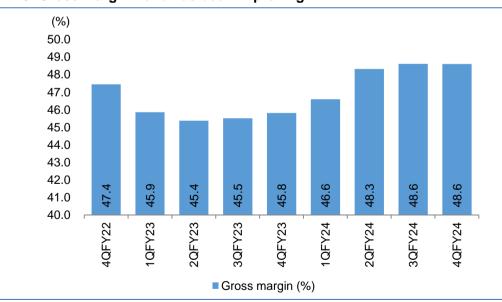
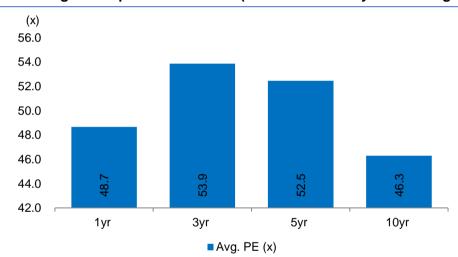


Exhibit 16: Dabur is currently trading at ~45x FY26E EPS

| Company  | P     | )/E   |
|----------|-------|-------|
| Company  | FY25E | FY26E |
| ITC      | 25.6  | 22.6  |
| HMN      | 33.4  | 31.0  |
| MRCO     | 50.8  | 44.6  |
| GILL     | 51.5  | 45.1  |
| DABUR    | 51.3  | 45.3  |
| BRIT     | 54.0  | 46.5  |
| TATACONS | 65.6  | 47.8  |
| HUVR     | 54.2  | 49.1  |
| CLGT     | 55.5  | 49.9  |
| GCPL     | 63.5  | 50.6  |
| PGHH     | 59.3  | 50.9  |
| NEST     | 67.1  | 58.1  |

Source: Company, Nirmal Bang Institutional Equities Research

Exhibit 17: Our target multiple revised to 53x (in-line with last 5 years' average)





### Exhibit 18: One-year forward P/E





### Financials (Consolidated)

**Exhibit 19: Income statement** 

| Y/E March (Rsmn)                             | FY22     | FY23     | FY24     | FY25E    | FY26E    |
|--|----------|----------|----------|----------|----------|
| Net Sales                                    | 1,08,887 | 1,15,299 | 1,24,040 | 1,37,398 | 1,51,126 |
| % Growth                                     | 14.1     | 5.9      | 7.6      | 10.8     | 10.0     |
| COGS   | 56,397   | 62,687   | 64,470   | 70,505   | 76,311   |
| Staff costs                                  | 10,800   | 11,370   | 12,396   | 13,582   | 14,803   |
| Selling and Distribution                     | 11,703   | 10,853   | 13,319   | 15,323   | 17,808   |
| Other expenses                               | 7,449    | 8,748    | 9,853    | 10,947   | 11,646   |
| Total expenses                               | 86,349   | 93,658   | 1,00,038 | 1,10,357 | 1,20,568 |
| EBITDA                                       | 22,538   | 21,641   | 24,002   | 27,040   | 30,558   |
| % growth                                     | 12.5     | (4.0)    | 10.9     | 12.7     | 13.0     |
| EBITDA margin (%)                            | 20.7     | 18.8     | 19.4     | 19.7     | 20.2     |
| Other income                                 | 3,932    | 4,454    | 4,824    | 5,227    | 5,574    |
| Interest costs                               | 386      | 782      | 1,242    | 1,328    | 1,421    |
| Depreciation                                 | 2,529    | 3,110    | 3,992    | 4,381    | 4,575    |
| Profit before tax (before exceptional items) | 23,555   | 22,203   | 23,592   | 26,557   | 30,136   |
| Exceptional items                            | -659     | 0        | 0        | 0        | 0        |
| Tax  | 5,455    | 5,174    | 5,474    | 6,241    | 7,082    |
| Adjusted PAT                                 | 18,051   | 17,072   | 18,427   | 20,625   | 23,362   |
| Reported PAT                                 | 17,392   | 17,072   | 18,427   | 20,625   | 23,362   |
| APAT margin (%)                              | 16.6     | 14.8     | 14.9     | 15.0     | 15.5     |
| APAT Growth (%)                              | 6.6      | (5.4)    | 7.9      | 11.9     | 13.3     |

Source: Company, Nirmal Bang Institutional Equities Research

Exhibit 20: Balance sheet

| Y/E March (Rsmn)                       | FY22   | FY23     | FY24     | FY25E    | FY26E    |
|--|--------|----------|----------|----------|----------|
| Share capital                          | 1,768  | 1,772    | 1,772    | 1,772    | 1,772    |
| Reserves                               | 82,451 | 92,643   | 1,01,259 | 1,09,804 | 1,20,724 |
| Net worth                              | 84,219 | 94,414   | 1,03,031 | 1,11,576 | 1,22,496 |
| Total debt                             | 10,072 | 11,434   | 13,283   | 13,283   | 13,283   |
| Deferred tax liability                 | 816    | 889      | 1,027    | 1,027    | 1,027    |
| Total liabilities                      | 95,107 | 1,06,737 | 1,17,341 | 1,25,887 | 1,36,807 |
| Gross block                            | 37,901 | 51,778   | 58,367   | 61,667   | 63,667   |
| Depreciation                           | 17,334 | 20,044   | 24,036   | 28,418   | 32,992   |
| Net block                              | 23,079 | 35,787   | 38,381   | 37,300   | 34,726   |
| Capital work-in-progress               | 1,675  | 1,751    | 2,091    | 2,300    | 2,530    |
| Investments                            | 62,196 | 62,653   | 69,327   | 72,446   | 85,247   |
| Inventories                            | 19,114 | 20,242   | 19,470   | 22,200   | 24,464   |
| Debtors                                | 6,462  | 8,488    | 8,987    | 10,085   | 11,146   |
| Cash                                   | 5,701  | 3,259    | 6,664    | 7,632    | 8,973    |
| Loans & advances                       | 595    | 594      | 633      | 760      | 912      |
| Other current assets                   | 4,017  | 3,750    | 5,611    | 6,172    | 7,406    |
| Total current assets                   | 35,888 | 36,332   | 41,364   | 46,848   | 52,901   |
| Creditors                              | 20,180 | 21,866   | 24,217   | 24,798   | 29,819   |
| Other current liabilities & provisions | 7,552  | 7,920    | 9,605    | 8,210    | 8,776    |
| Total current liabilities              | 27,732 | 29,786   | 33,822   | 33,007   | 38,596   |
| Net current assets                     | 8,157  | 6,547    | 7,542    | 13,841   | 14,305   |
| Total assets                           | 95,107 | 1,06,737 | 1,17,342 | 1,25,887 | 1,36,807 |

Source: Company, Nirmal Bang Institutional Equities Research

**Exhibit 21: Cash flow** 

| Y/E March (Rsmn)                | FY22    | FY23    | FY24    | FY25E   | FY26E   |
|---------------------------------|---------|---------|---------|---------|---------|
| PAT                             | 18,811  | 17,242  | 18,648  | 20,316  | 23,054  |
| Depreciation                    | 2,529   | 3,110   | 3,992   | 4,381   | 4,575   |
| Other income                    | -2,349  | -3,867  | -3,517  | -3,898  | -4,153  |
| (Inc.)/dec. in working capital  | -968    | -1,601  | 1,011   | -5,330  | 877     |
| Cash flow from operations       | 18,023  | 14,884  | 20,135  | 15,469  | 24,353  |
| Capital expenditure (-)         | -3,741  | -5,091  | -5,639  | -3,509  | -2,230  |
| Net cash after capex            | 14,282  | 9,793   | 14,496  | 11,960  | 22,123  |
| Inc./(dec.) in investments      | -16,966 | -1,883  | 520     | 2,712   | -4,175  |
| Cash from investing activities  | -20,708 | -6,974  | -5,118  | -797    | -6,405  |
| Dividends paid (-)              | -9,723  | -9,213  | -9,658  | -12,375 | -15,186 |
| Inc./(dec.) in total borrowings | 5,036   | 127     | -888    | 0       | 0       |
| Others                          | -218    | -1,266  | -1,067  | -1,328  | -1,421  |
| Cash from financial activities  | -4,905  | -10,352 | -11,612 | -13,703 | -16,607 |
| Opening cash balance            | 13,291  | 5,701   | 3,259   | 6,664   | 7,632   |
| Closing cash balance            | 5,701   | 3,259   | 6,664   | 7,632   | 8,973   |
| Change in cash balance          | -7,589  | -2,442  | 3,405   | 968     | 1,341   |
|                                 |         |         |         |         |         |

Source: Company, Nirmal Bang Institutional Equities Research

#### Exhibit 22: Key ratios

| Exhibit 22: Key ratios         |      |      |      |       |       |
|--------------------------------|------|------|------|-------|-------|
| Y/E March                      | FY22 | FY23 | FY24 | FY25E | FY26E |
| Per share (Rs)                 |      |      |      |       |       |
| EPS                            | 10.2 | 9.6  | 10.4 | 11.6  | 13.2  |
| Book value                     | 47.6 | 53.4 | 58.3 | 63.1  | 69.3  |
| DPS                            | 5.2  | 5.2  | 5.5  | 7.0   | 8.6   |
| Valuation (x)                  |      |      |      |       |       |
| P/Sales                        | 9.7  | 9.2  | 8.5  | 7.7   | 7.0   |
| EV/sales                       | 9.2  | 8.7  | 8.0  | 7.2   | 6.5   |
| EV/EBITDA                      | 44.3 | 46.4 | 41.5 | 36.7  | 32.0  |
| P/E                            | 58.5 | 62.0 | 57.4 | 51.3  | 45.3  |
| P/BV                           | 12.6 | 11.8 | 10.7 | 9.8   | 8.9   |
| Return ratios (%)              |      |      |      |       |       |
| RoCE                           | 20.9 | 17.6 | 17.2 | 17.7  | 18.5  |
| RoE                            | 22.5 | 19.7 | 19.6 | 20.0  | 20.7  |
| ROIC (Pre tax)                 | 79.7 | 58.9 | 52.4 | 56.1  | 63.8  |
| Profitability ratios (%)       |      |      |      |       |       |
| Gross margin                   | 48.2 | 45.6 | 48.0 | 48.7  | 49.5  |
| EBITDA margin                  | 20.7 | 18.8 | 19.4 | 19.7  | 20.2  |
| PAT margin                     | 16.0 | 14.3 | 14.3 | 14.5  | 14.9  |
| Liquidity ratios (x)           |      |      |      |       |       |
| Current ratio                  | 1.3  | 1.2  | 1.2  | 1.4   | 1.4   |
| Quick ratio                    | 0.6  | 0.5  | 0.6  | 0.7   | 0.7   |
| Solvency ratio (x)             |      |      |      |       |       |
| Debt to Equity ratio           | 0.1  | 0.1  | 0.1  | 0.1   | 0.1   |
| Net Debt to Equity ratio       | 0.0  | 0.0  | -0.1 | -0.1  | -0.1  |
| Turnover ratios                |      |      |      |       |       |
| Total asset turnover ratio (x) | 1.1  | 1.1  | 1.1  | 1.1   | 1.1   |
| Fixed asset turnover ratio (x) | 5.3  | 3.6  | 3.6  | 4.1   | 4.9   |
| Debtor days                    | 20   | 24   | 26   | 25    | 26    |
| Inventory days                 | 61   | 62   | 58   | 55    | 56    |
| Creditor days                  | 66   | 67   | 68   | 65    | 66    |

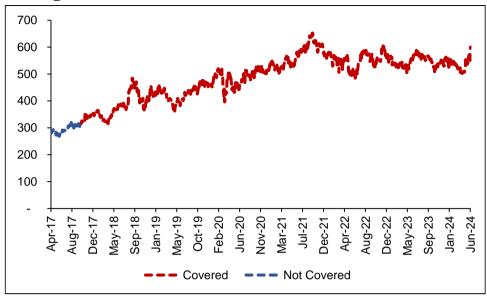


### Rating track

| Date              | Rating       | Market price (Rs) | Target price (Rs) |
|-------------------|--------------|-------------------|-------------------|
| 29 September 2017 | Accumulate   | 305               | 305               |
| 1 November 2017   | Accumulate   | 333               | 318               |
| 1 February 2018   | Accumulate   | 356               | 344               |
| 3 May 2018        | Accumulate   | 371               | 372               |
| 2 August 2018     | Accumulate   | 432               | 420               |
| 1 November 2018   | Accumulate   | 385               | 420               |
| 4 February 2019   | Accumulate   | 446               | 480               |
| 3 May 2019        | Accumulate   | 385               | 430               |
| 22 July 2019      | Accumulate   | 420               | 435               |
| 9 September 2019  | Accumulate   | 441               | 440               |
| 23 September 2019 | Accumulate   | 440               | 440               |
| 6 November 2019   | Accumulate   | 481               | 470               |
| 31 January 2020   | Accumulate   | 478               | 490               |
| 30 March 2020     | Buy          | 425               | 520               |
| 28 May 2020       | Buy          | 431               | 500               |
| 31 July 2020      | Accumulate   | 494               | 515               |
| 22 September 2020 | Accumulate   | 492               | 540               |
| 4 November 2020   | Accumulate   | 515               | 555               |
| 8 January 2021    | Accumulate   | 535               | 580               |
| 30 January 2021   | Buy          | 515               | 600               |
| 9 April 2021      | Under Review | 559               | 600               |
| 9 May 2021        | Accumulate   | 535               | 575               |
| 4 August 2021     | Accumulate   | 614               | 595               |
| 23 September 2021 | Accumulate   | 648               | 635               |
| 3 November 2021   | Accumulate   | 598               | 640               |
| 4 February 2022   | Buy          | 556               | 640               |
| 21 February 2022  | Buy          | 548               | 670               |
| 6 May 2022        | Buy          | 529               | 630               |
| 5 August 2022     | Accumulate   | 574               | 635               |
| 14 September 2022 | Buy          | 567               | 670               |
| 27 October 2022   | Buy          | 549               | 650               |
| 3 February 2023   | Buy          | 554               | 640               |
| 22 March 2023     | Buy          | 537               | 675               |
| 5 May 2023        | Accumulate   | 530               | 595               |
| 3 August 2023     | Accumulate   | 555               | 595               |
| 16 September 2023 | Accumulate   | 566               | 615               |
| 3 November 2023   | Accumulate   | 530               | 600               |
| 31 January 2024   | Accumulate   | 540               | 600               |
| 3 May 2024        | Accumulate   | 525               | 580               |
| 6 June 2024       | Buy          | 597               | 700               |



### **Rating chart**





#### **DISCLOSURES**

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### **Disclaimer**

#### **Stock Ratings Absolute Returns**

BUY > 15%

ACCUMULATE -5% to15%

SELL < -5%

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