



18 May 2024

India | Equity Research | Company Update

ACC

Cement

Even keel in choppy seas

In current times of cement price weakness (hikes attempted in Apr'24 have not only reversed but prices have slipped further in May'24), ACC appears a compelling bet given- a) limited risk of earnings downgrade due to demonstrated cost savings and potent volume benefit from fellow subsidiary Sanghi Industries (under MSA); b) imminent ordering of 4mtpa clinker line in South India, in the near term, offering growth visibility. Further, in the backdrop of - c) it being a beneficiary of the INR 530/t cost saving guidance given by parent Ambuja Cement (ACEM, by FY28); d) strong balance sheet (net cash being \sim 10% of market cap) and healthy RoEs (13-15%); e) odds of eventual consolidation with parent ACEM (over the long term, in our view) and f) undemanding current valuation of <10x FY26E EV/EBITDA – ACC appears evenly keeled to tide the choppy sector outlook. Maintain **BUY** with TP of INR 3,272.

Cement price slips further in May'24; ACC relatively immune

Contrary to expectations, cement price hikes attempted in Apr'24 have not only reversed but have slipped further in May'24 amidst weak demand and elevated competitive intensity (as per our channel checks; refer Exhibits 1-6). As a result, there looms an industry-wide risk of further earnings downgrade, over and above those witnessed post Q4FY24 results (wherein realisation for several cement companies slipped 4-7% QoQ). However, the risk of earnings downgrade for ACC could be limited owing to 1) demonstrated cost savings in the past seven quarters (across fixed as well as variable cost) under the new promoter Adani Group and 2) potent volume gains from fellow subsidiary Sanghi Industries under a Master-Supply-Agreement (MSA).

Compelling bet in troubled times

Despite the choppy sector outlook, ACC appears a compelling bet given its attractive valuation of <10x FY26E EV/EBITDA set amidst multiple positives of – i) volume growth visibility (from the imminent near-term ordering of 4mtpa clinker in South India, as per Q4FY24 earnings call guidance); ii) beneficiary of the INR 530/t cost saving target set by ACEM by FY28; iii) odds of eventual consolidation with parent ACEM (over the long term, in our view) and iv) strong balance sheet with healthy RoEs. We continue to value ACC at 13x FY26E EV/EBITDA (at par with its 10-year average multiple) and maintain **BUY** with TP of INR 3.272.

Financial Summary

Y/E March (INR mn)	FY23A	FY24P	FY25E	FY26E
Net Revenue	2,22,100	1,99,522	2,10,881	2,28,159
EBITDA	19,190	30,576	35,775	42,154
EBITDA (%)	8.6	15.3	17.0	18.5
Net Profit	9,890	21,242	22,331	28,453
EPS (INR)	52.6	113.0	118.8	151.4
EPS % Chg YoY	-	-	5.1	27.4
P/E (x)	47.9	22.3	21.2	16.7
EV/EBITDA (x)	24.6	14.9	12.2	9.8
RoCE (%) (post-tax)	5.9	12.2	11.6	12.6
RoE (%)	7.0	14.1	13.1	14.7

Navin Sahadeo

navin.sahadeo@icicisecurities.com +91 22 6807 7622

Harsh Mittal

harsh.mittal@icicisecurities.com

Market Data

Market Cap (INR)	474bn
Market Cap (USD)	5,685mn
Bloomberg Code	ACC IN
Reuters Code	ACC.BO
52-week Range (INR)	2,760 /1,704
Free Float (%)	43.0
ADTV-3M (mn) (USD)	13.5

Price Performance (%)	3m	ьm	12m
Absolute	(7.3)	36.5	43.4
Relative to Sensex	(9.4)	24.1	23.4

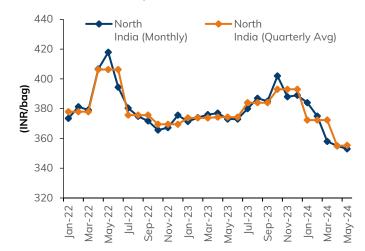
Previous Reports

26-04-2024: <u>Q4FY24 results review</u> 29-01-2024: <u>Q3FY24 results review</u>



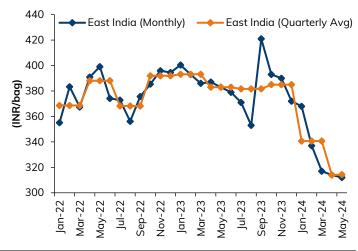
Cement prices continue to slide down further in May 2024 post a failed hike attempt in April 2024.

Exhibit 1: North India price trend



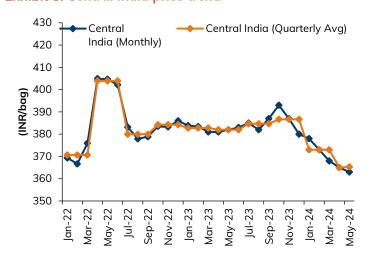
Source: Industry Data, I-Sec research

Exhibit 3: East India price trend



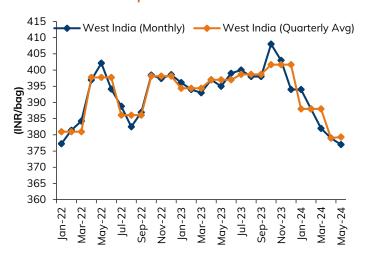
Source: Industry Data, I-Sec research

Exhibit 5: Central India price trend



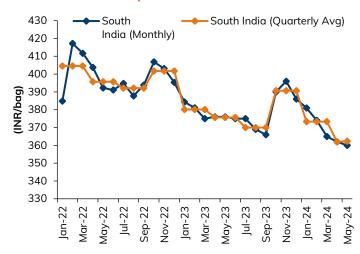
Source: Industry Data, I-Sec research

Exhibit 2: West India price trend



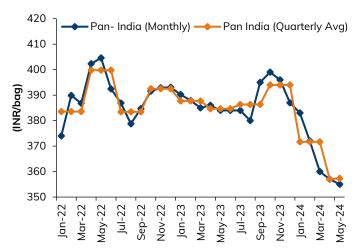
Source: Industry Data, I-Sec research

Exhibit 4: South India price trend



Source: Industry Data, I-Sec research

Exhibit 6: Cement prices trend weak – across regions



Source: Industry Data, I-Sec research



Under the new management, ACC has demonstrated sustainable cost savings, across fixed as well as variable cost.

Exhibit 7: Quarterly staff cost trend

Staff Cost YoY change (RHS) 15% 2,400 10% 2,200 5% 2,000 0% INR mn) 1,800 -5% 1,600 -10% 1,400 -15% 1,200 -20%

Q1FY24

Q3FY24

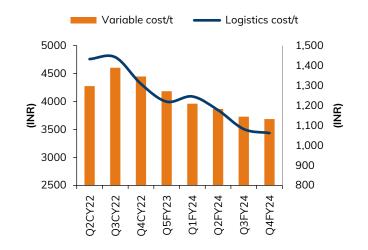
Q2FY24

Q4FY24

Q5FY23

Q4CY22

Exhibit 8: Quarterly variable and logistics cost/t trend



Source: I-Sec research, Company data

Q2CY22

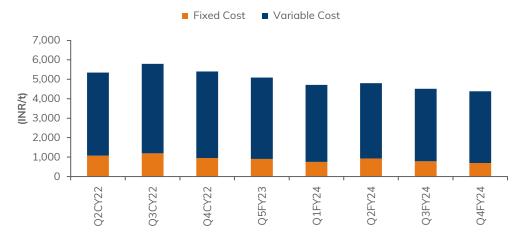
Q3CY22

1,000

Source: I-Sec research, Company data

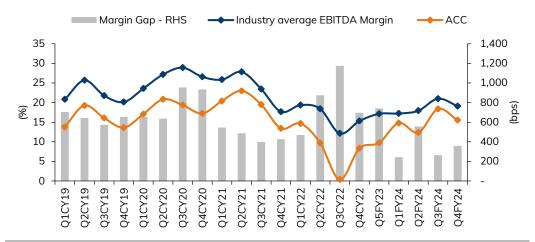
Exhibit 9: Break-up of total cost into fixed and variable component

-25%



Source: I-Sec research, Company data

Exhibit 10: ACC has narrowed the margin gap with peers in the recent quarters

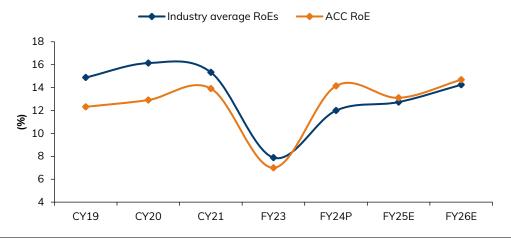


Source: I-Sec research, Company data

Note: To calculate the industry average EBITDA margins, we have considered the margins of Ambuja Cements (Standalone), UltraTech Cement, Shree Cement, JK Cement. Ramco Cements & Dalmia Bharat. Also, Ramco Cements Q4FY24 EBITDA margin is based on our Q4FY24 preview note.



Exhibit 11: ACC is expected to better itself vs peers on return profile



Source: I-Sec research, Company data; FY23 consisted of 15 months for ACC.

Note: To calculate the industry average RoEs, we have considered the RoEs of UltraTech Cement, Shree Cement, JK Cement & Ramco Cements.

Exhibit 12: 1-year forward EV/EBITDA – 10yr. mean at 13x



Source: I-Sec research, Company data



Exhibit 13: Valuations based on 13x Mar'26E EV/E

Particulars	Mar'26
Assumed EV/EBITDA multiple (x)	13.0
EBITDA (INR mn)	42,154
EV (INR mn)	5,48,003
Less: Net debt (INR mn)	-66,930
M-cap (INR mn)	6,14,933
Shares o/s (mn)	188
Value per share (INR)	3,272

Source: I-Sec research, Company data

Key risks: A sharp drop in cement prices, or sharp increase in fuel cost are the key risks to our recommendation.

Exhibit 14: Shareholding pattern

%	Sep'23	Dec'23	Mar'24
Promoters	56.7	56.7	56.7
Institutional investors	29.1	30.4	30.8
MFs and others	12.5	13.4	14.5
Fls/Banks	0.2	0.1	0.0
Insurance	9.3	9.5	9.1
FIIs	7.1	7.4	7.2
Others	14.2	12.9	12.5

Exhibit 15: Price chart



Source: Bloomberg Source: Bloomberg



Financial Summary

Exhibit 16: Profit & Loss

(INR mn, year ending March)

	FY23A	FY24P	FY25E	FY26E
Net Sales	2,22,100	1,99,522	2,10,881	2,28,159
Operating Expenses	2,02,910	1,68,946	1,75,106	1,86,005
EBITDA	19,190	30,576	35,775	42,154
EBITDA Margin (%)	8.6	15.3	17.0	18.5
Depreciation & Amortization	8,351	8,763	9,319	9,415
EBIT	10,839	21,813	26,456	32,739
Interest expenditure	772	1,538	1,569	1,600
Other Non-operating Income	3,372	4,915	5,087	7,053
Recurring PBT	13,439	25,191	29,975	38,192
Profit / (Loss) from Associates	-	-	-	-
Less: Taxes	3,122	3,948	7,644	9,739
PAT	10,317	21,242	22,331	28,453
Less: Minority Interest	-	-	-	-
Extraordinaries (Net)	1,190	-	-	-
Net Income (Reported) Net Income (Adjusted)	8,699 9,890	21,242 21,242	22,331 22,331	28,453 28,453

Source Company data, I-Sec research

Exhibit 17: Balance sheet

(INR mn, year ending March)

	FY23A	FY24P	FY25E	FY26E
Total Current Assets	81,315	98,519	1,19,960	1,45,804
of which cash & cash eqv.	2,868	17,298	37,569	62,510
Total Current Liabilities &	56,304	56,809	57,498	57,833
Provisions	30,304	30,003	37,430	37,033
Net Current Assets	25,011	41,710	62,462	87,971
Investments	1,927	1,927	1,927	1,927
Net Fixed Assets	70,806	87,043	91,212	93,025
ROU Assets	-	-	-	-
Capital Work-in-Progress	20,623	7,191	3,191	1,691
Total Intangible Assets	4,057	4,057	4,057	4,057
Other assets	25,357	25,357	25,357	25,357
Deferred Tax assets	-	-	-	-
Total Assets	1,47,781	1,67,284	1,88,206	2,14,028
Liabilities				
Borrowings	-	-	-	-
Deferred Tax Liability	4,331	4,331	4,331	4,331
provisions	1,763	1,763	1,763	1,763
other Liabilities	1,257	1,257	1,257	1,257
Equity Share Capital	1,880	1,880	1,880	1,880
Reserves & Surplus	1,38,550	1,58,054	1,78,975	2,04,797
Total Net Worth	1,40,430	1,59,934	1,80,855	2,06,677
Minority Interest	-	-	-	-
Total Liabilities	1,47,781	1,67,284	1,88,206	2,14,028

Source Company data, I-Sec research

Exhibit 18: Cashflow statement

(INR mn, year ending March)

	FY23A	FY24P	FY25E	FY26E
Operating Cashflow	14,309	30,005	31,650	37,868
Working Capital Changes	(26,697)	(2,268)	(482)	(567)
Capital Commitments	(19,788)	(11,568)	(9,488)	(9,728)
Free Cashflow	(32,175)	16,169	21,680	27,573
Other investing cashflow	(26,632)	-	-	-
Cashflow from Investing Activities	(46,419)	(11,568)	(9,488)	(9,728)
Issue of Share Capital	-	-	-	-
Interest Cost	-	-	-	-
Inc (Dec) in Borrowings	-	-	-	-
Dividend paid	(10,892)	(1,739)	(1,410)	(2,631)
Others	(1,485)	-	-	-
Cash flow from Financing Activities	(12,377)	(1,739)	(1,410)	(2,631)
Chg. in Cash & Bank balance	(71,184)	14,431	20,270	24,941
Closing cash & balance	1,18,843	91,091	2,07,558	2,30,200

Source Company data, I-Sec research

Exhibit 19: Key ratios

(Year ending March)

	FY23A	FY24P	FY25E	FY26E
Per Share Data (INR)				
Reported EPS	52.6	113.0	118.8	151.4
Adjusted EPS (Diluted)	52.6	113.0	118.8	151.4
Cash EPS	97.0	159.6	168.4	201.5
Dividend per share (DPS)	9.3	7.5	14.0	14.0
Book Value per share (BV)	747.2	850.9	962.3	1,099.6
Dividend Payout (%)	17.6	6.6	11.8	9.2
Growth (%)				
Net Sales^	-	-	5.7	8.2
EBITDA^	-	-	17.0	17.8
EPS (INR)^	-	-	5.1	27.4
Valuation Ratios (x)				
P/E	47.9	22.3	21.2	16.7
P/CEPS	26.0	15.8	15.0	12.5
P/BV	3.4	3.0	2.6	2.3
EV / EBITDA	24.6	14.9	12.2	9.8
EV / t (USD)	159.8	145.4	133.5	125.8
Dividend Yield (%)	0.4	0.3	0.6	0.6
Operating Ratios				
Gross Profit Margins (%)	75.4	70.8	70.6	71.2
EBITDA Margins (%)	8.6	15.3	17.0	18.5
Effective Tax Rate (%)	23.2	15.7	25.5	25.5
Net Profit Margins (%)	4.5	10.6	10.6	12.5
NWC / Total Assets (%)	16.9	24.9	33.2	41.1
Net Debt / Equity (x)	0.0	(0.1)	(0.2)	(0.3)
Net Debt / EBITDA (x)	(0.1)	(0.6)	(1.1)	(1.5)
Profitability Ratios				
RoCE (%) (post-tax)	5.9	12.2	11.6	12.6
RoE (%)	7.0	14.1	13.1	14.7
RoIC (%)	10.6	16.1	16.4	20.6
Fixed Asset Turnover (x)	3.3	2.5	2.4	1.0
Inventory Turnover Days	50	62	62	28
Receivables Days	11	16	16	17
Payables Days	58	55	55	25

Source Company data, I-Sec research, $^{\Lambda}$ NA as FY23 was 15 months, hence no comparable for FY23A and FY24E.



This report may be distributed in Singapore by ICICI Securities, Inc. (Singapore branch). Any recipients of this report in Singapore should contact ICICI Securities, Inc. (Singapore branch) in respect of any matters arising from, or in connection with, this report. The contact details of ICICI Securities, Inc. (Singapore branch) are as follows: Address: 10 Collyer Quay, #40-92 Ocean Financial Tower, Singapore - 049315, Tel: +65 6232 2451 and email: navneet_babbar@icicisecuritiesinc.com, Rishi garawal@icicisecuritiesinc.com.

"In case of eligible investors based in Japan, charges for brokerage services on execution of transactions do not in substance constitute charge for research reports and no charges are levied for providing research reports to such investors."

New I-Sec investment ratings (all ratings based on absolute return; All ratings and target price refers to 12-month performance horizon, unless mentioned otherwise) BUY: >15% return; ADD: 5% to 15% return; HOLD: Negative 5% to Positive 5% return; REDUCE: Negative 5% to Negative 15% return; SELL: < negative 15% return

ANALYST CERTIFICATION

I/We, Navin Sahadeo, MBA; Harsh Mittal, MBA, CFA; authors and the names subscribed to this report, hereby certify that all of the views expressed in this research report accurately reflect our views about the subject issuer(s) or securities. We also certify that no part of our compensation was, is, or will be directly or indirectly related to the specific recommendation(s) or view(s) in this report. Analysts are not registered as research analysts by FINRA and are not associated persons of the ICICI Securities Inc. It is also confirmed that above mentioned Analysts of this report have not received any compensation from the companies mentioned in the report in the preceding twelve months and do not serve as an officer, director or employee of the companies mentioned in the report.

Terms & conditions and other disclosures:

ICICI Securities Limited (ICICI Securities) is a full-service, integrated investment banking and is, inter alia, engaged in the business of stock brokering and distribution of financial products. Registered Office Address: ICICI Venture House, Appasaheb Marathe Marg, Prabhadevi, Mumbai - 400 025. CIN: L67120MH1995PLC086241, Tel: (91 22) 6807 7100. ICICI Securities is Sebi registered stock broker, merchant banker, investment adviser, portfolio manager, Research Analyst and Alternative Investment Fund. ICICI Securities is registered with Insurance Regulatory Development Authority of India Limited (IRDAI) as a composite corporate agent and with PFRDA as a Point of Presence. ICICI Securities Limited Research Analyst SEBI Registration Number – INH00000990. ICICI Securities SEBI Registration is INZ000183631 for stock broker. ICICI Securities AIF Trust's SEBI Registration number is IN/AIF3/23-24/1292 ICICI Securities is a subsidiary of ICICI Bank which is India's largest private sector bank and has its various subsidieries engaged in businesses of housing finance, asset management, life insurance, general insurance, venture capital fund management, etc. ("associates"), the details in respect of which are available on www.icicibank.com.

ICICI Securities is one of the leading merchant bankers/ underwriters of securities and participate in virtually all securities trading markets in India. We and our associates might have investment banking and other business relationship with a significant percentage of companies covered by our Investment Research Department. ICICI Securities and its analysts, persons reporting to analysts and their relatives are generally prohibited from maintaining a financial interest in the securities or derivatives of any companies that the analysts cover.

Recommendation in reports based on technical and derivative analysis centre on studying charts of a stock's price movement, outstanding positions, trading volume etc as opposed to focusing on a company's fundamentals and, as such, may not match with the recommendation in fundamental reports. Investors may visit icicidirect.com to view the Fundamental and Technical Research Reports.

Our proprietary trading and investment businesses may make investment decisions that are inconsistent with the recommendations expressed herein.

ICICI Securities Limited has two independent equity research groups: Institutional Research and Retail Research. This report has been prepared by the Institutional Research. The views and opinions expressed in this document may or may not match or may be contrary with the views, estimates, rating, and target price of the Retail Research.

The information and opinions in this report have been prepared by ICICI Securities and are subject to change without any notice. The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of ICICI Securities. While we would endeavour to update the information herein on a reasonable basis, ICICI Securities is under no obligation to update or keep the information current. Also, there may be regulatory, compliance or other reasons that may prevent ICICI Securities from doing so. Non-rated securities indicate that rating on a particular security has been suspended temporarily and such suspension is in compliance with applicable regulations and/or ICICI Securities policies, in circumstances where ICICI Securities might be acting in an advisory capacity to this company, or in certain other circumstances. This report is based on information obtained from public sources and sources believed to be reliable, but no independent verification has been made nor is its accuracy or completeness guaranteed. This report and information herein is solely for informational purpose and shall not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. ICICI Securities will not treat recipients as customers by virtue of their receiving this report. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. The recipient should independently evaluate the investment risks. The value and return on investment may vary because of changes in interest rates, foreign exchange rates or any other reason. ICICI Securities accepts no liabilities whatsoever for any loss or damage of any kind arising out of the use of this report. Past performance is not necessarily a guide to future performance. Investors are advised to see Risk Disclosure Document to understand the risks associated before investing in the securities markets. Actual results may differ materially from those set forth in projections. Forward-looking statements are not predictions and may be subject to change without notice.

ICICI Securities or its associates might have managed or co-managed public offering of securities for the subject company or might have been mandated by the subject company for any other assignment in the past twelve months.

ICICI Securities or its associates might have received any compensation from the companies mentioned in the report during the period preceding twelve months from the date of this report for services in respect of managing or co-managing public offerings, corporate finance, investment banking or merchant banking, brokerage services or other advisory service in a merger or specific transaction.

ICICI Securities or its associates might have received any compensation for products or services other than investment banking or merchant banking or brokerage services from the companies mentioned in the report in the past twelve months.

ICICI Securities encourages independence in research report preparation and strives to minimize conflict in preparation of research report. ICICI Securities or its associates or its analysts did not receive any compensation or other benefits from the companies mentioned in the report or third party in connection with preparation of the research report. Accordingly, neither ICICI Securities nor Research Analysts and their relatives have any material conflict of interest at the time of publication of this report.

Compensation of our Research Analysts is not based on any specific merchant banking, investment banking or brokerage service transactions.

ICICI Securities or its subsidiaries collectively or Research Analysts or their relatives do not own 1% or more of the equity securities of the Company mentioned in the report as of the last day of the month preceding the publication of the research report.

Since associates of ICICI Securities and ICICI Securities as a entity are engaged in various financial service businesses, they might have financial interests or actual/beneficial ownership of one percent or more or other material conflict of interest in various companies including the subject company/companies mentioned in this report.

ICICI Securities may have issued other reports that are inconsistent with and reach different conclusion from the information presented in this report. Neither the Research Analysts nor ICICI Securities have been engaged in market making activity for the companies mentioned in the report.

We submit that no material disciplinary action has been taken on ICICI Securities by any Regulatory Authority impacting Equity Research Analysis activities.

This report is not directed or intended for distribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject ICICI Securities and affiliates to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to certain category of investors. Persons in whose possession this document may come are required to inform themselves of and to observe such restriction.

This report has not been prepared by ICICI Securities, Inc. However, ICICI Securities, Inc. has reviewed the report and, in so far as it includes current or historical information, it is believed to be reliable, although its accuracy and completeness cannot be guaranteed.



Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

Registration granted by SEBI and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors. None of the research recommendations promise or guarantee any assured, minimum or risk free return to the investors.

Name of the Compliance officer (Research Analyst): Mr. Atul Agrawal, Contact number: 022-40701000, E-mail Address: complianceofficer@icicisecurities.com

For any queries or grievances: Mr. Prabodh Avadhoot Email address: headservicequality@icicidirect.com Contact Number: 18601231122