

LTIMindtree

Deferred gratification

LTIMindtree's (LTIM) growth deceleration has been impacted by higher exposure to BFSI (with potential for deterioration due to client-specific factors), sub-optimal large deal pipeline and extended period of integration reflected in continued executive attrition. While the medium-term hypothesis for growth premium to tier-1 peers remains, the earnings cut reflects the near-term growth challenges and delayed margin recovery. We met the management recently and expect LTIM's rate of recovery to be gradual, impacted by a 'weak exit' to FY24E. While we lower our optimism, the outlook remains constructive for LTIM due to its strong technology credentials and partnerships ([Exhibit:6](#)) supporting its position as a challenger to larger tier-1s, sub-vertical expertise, a strong track record of large client mining, and margin improvement potential. Maintain ADD on LTIM with a revised TP of INR 5,630, based on 25x FY26E.

Deceleration due to higher discretionary mix: LTIM's growth deceleration from 20% in FY23 to <5% in FY24E has been steeper than peers due to a higher mix of discretionary in the erstwhile Mindtree portfolio which includes front-end digital/customer success service-line. The growth deceleration of the company has been despite doing relatively better in large client mining; the USD 10mn+ client base increased by 84 accounts over the past year from Indian tier-1 which included eight additions by LTIM (LTIM has 89 USD 10mn+ clients within the total base of 1,448 within India tier-1). Deal bookings in the prior quarter improved with book-to-bill at 1.38x (higher than FY23 and renewal-heavy June quarter) which lends some visibility.

Minimal synergy benefits so far, MENA region can accelerate: The synergy benefits have been minimal since the merger despite the limited client overlap (10-12 client overlaps within the 700 clients). LTIM continues to add ~25 clients quarterly (gross) as compared to ~30 clients quarterly pre-merger and executive attrition has remained high. We reckon that LTIM's large deal pipeline is woefully short of potential; LTIM's large deal pipeline is USD 4.5bn as compared to the pre-merger large deal pipeline of erstwhile LTI at USD 2.1bn two years ago. This is also reflected in LTIM's growth in the BFSI vertical that has converged with peers. The recently announced JV with Aramco Digital can support transformational programs in the MENA region and can drive large deals such as the Injazaat deal (TCV USD 200mn/six years won by LTI in FY21). We reckon that this can potentially contribute 1-2% to the overall growth of the company in the medium term.

Large scope for margin improvement but prolonged timelines: The YoY drop in margin has been contributed equally by gross margin and SG&A ~100bps each. Some of the cost synergies of ~USD 30mn can come into force in FY25E. ~30bps improvement from SG&A leverage in FY25E is also likely as growth recovers mildly. While utilisation currently hovers near its peak at 87%, there remains potential over the medium term to enhance margins by boosting the company's gross margin, with a notable gap of over 200 bps between LTIM's margin and the tier-1 average. We expect EBITM to cross 17% by Q3FY25E and have factored EBITM at 15.7/16.8/18.0% for FY24/25/26E.

Financial Summary

| YE March (INR bn) | FY22 | FY23 | FY24E | FY25E | FY26E |
|-------------------|--------|--------|--------|--------|--------|
| Revenue (USD mn) | 3,502 | 4,106 | 4,295 | 4,590 | 5,245 |
| Net Sales | 261.09 | 331.83 | 355.74 | 383.39 | 445.80 |
| EBIT | 46.52 | 53.85 | 55.99 | 64.25 | 80.30 |
| APAT | 39.50 | 44.10 | 46.20 | 53.86 | 66.63 |
| Diluted EPS (INR) | 133.5 | 149.1 | 156.2 | 182.1 | 225.2 |
| P/E (x) | 37.3 | 33.4 | 31.9 | 27.3 | 22.1 |
| EV / EBITDA (x) | 26.7 | 22.9 | 21.6 | 18.8 | 14.9 |
| RoE (%) | 30.5 | 28.6 | 25.7 | 25.8 | 27.2 |

Source: Company, HSIE Research

ADD

| | |
|-----------------------|-----------|
| CMP (as on 26 Mar 24) | INR 4,975 |
| Target Price | INR 5,630 |
| NIFTY | 22,005 |

| KEY CHANGES | OLD | NEW |
|--------------|-----------|-----------|
| Rating | ADD | ADD |
| Price Target | INR 6,490 | INR 5,630 |
| EPS % | FY25E | FY26E |
| | -7.2 | -2.8 |

KEY STOCK DATA

| | |
|------------------------------|-----------------|
| Bloomberg code | LTIM IN |
| No. of Shares (mn) | 296 |
| MCap (INR bn) / (\$ mn) | 1,473/18,017 |
| 6m avg traded value (INR mn) | 2,510 |
| 52 Week high / low | INR 6,443/4,130 |

STOCK PERFORMANCE (%)

| | 3M | 6M | 12M |
|--------------|--------|--------|--------|
| Absolute (%) | (20.5) | (7.2) | 8.1 |
| Relative (%) | (22.4) | (17.0) | (17.9) |

SHAREHOLDING PATTERN (%)

| | Sep-23 | Dec-23 |
|-----------------|--------|--------|
| Promoters | 68.66 | 68.64 |
| FIs & Local MFs | 12.35 | 12.93 |
| FPIs | 8.11 | 8.65 |
| Public & Others | 10.88 | 9.78 |
| Pledged Shares | 0.00 | 0.00 |

Source: BSE

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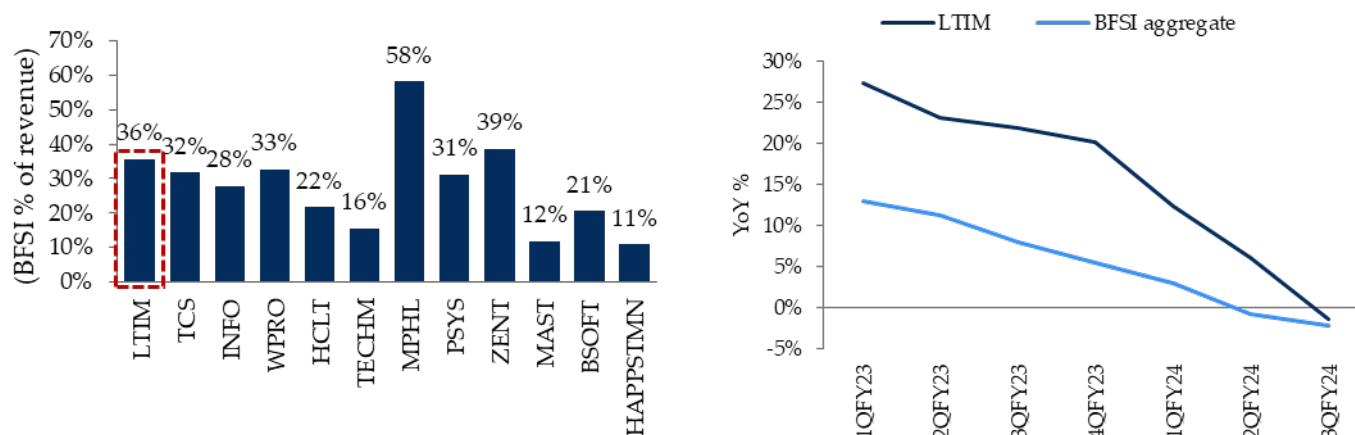
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Strong partnerships and high tiering relative to tier-1s growth driver: LTIM has strong credentials across technologies and domains, and diversified service offerings (post-merger), supported by strategic partnerships. A strong set of services/domain strengths both from LTI heritage (SAP, AWS, Microsoft, BFSI and E&U verticals) and Mindtree heritage (front-end digital, data & analytics and product engineering, Microsoft, hi-tech vertical, travel and insurance verticals) can support client mining. Deep expertise in sub-verticals, e.g., insurance within BFSI, can also enable durable growth in the medium term.

Valuation and outlook: We have factored in LTIM's revenue growth at 4.6%, 6.9% and 14.3% for FY24/25/26E respectively and the company's crossing USD 5bn revenue run-rate in H1FY26. Factored EBITM at 15.7/16.8/18.0% for FY24/25/26E, translating into a high-teen EPS CAGR over FY24-26E. LTIM is trading at 27x and 22x FY25E and FY26E EPS, following the stocks' recent correction. Near-term positive catalysts are limited, and we expect a sharper recovery/normalisation from H2FY25E.

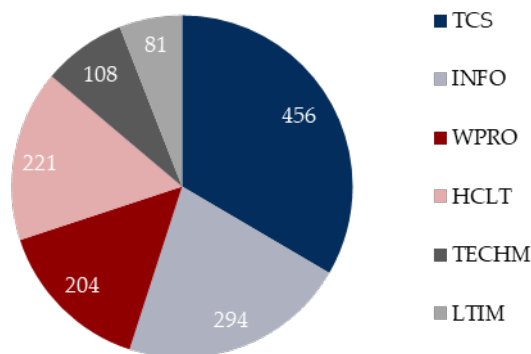
Exhibit 1: LTIM's growth outperformance in BFSI has converged with the sector



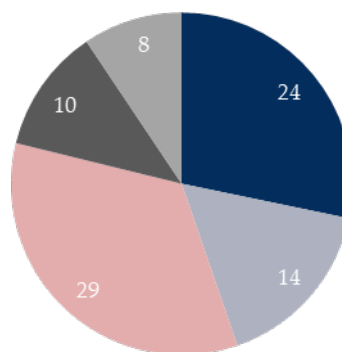
Source: Company, HSIE Research. Note: BFSI aggregate includes TCS, Infosys, Wipro, HCLT, TECHM, Mphasis, Persistent, Zensar, Mastek, Birlasoft, Happiest Minds

Exhibit 2: LTIM' client mining track record better than peers

No. of USD 10mn+ accounts



Additions in USD 10mn+ accounts



Source: Company, HSIE Research. Note: Nos. based on Q3FY24 and additions are over Q3FY23

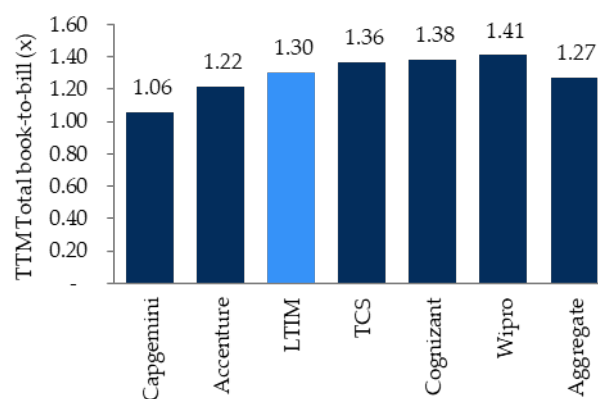
Exhibit 3: LTIM enterprise client trends – downside risk has increased

| Enterprise | Revenue beat/(miss) vs. estimates | | | | Outlook/ Guidance change | Revenue growth (YoY %) | | | | | | |
|-----------------------|-----------------------------------|--------|--------|--------|--------------------------------|------------------------|--------|--------|--------|--------|-------|-------|
| | Q1CY23 | Q2CY23 | Q3CY23 | Q4CY23 | | CY22 | Q1CY23 | Q2CY23 | Q3CY23 | Q4CY23 | CY24E | CY25E |
| Citigroup | ↑ | ↑ | ↑ | ↓ | NA | 9% | 4% | -17% | 5% | 3% | 2% | 2% |
| Barclays | ↑ | ↓ | ↓ | ↓ | NA | 16% | 11% | -6% | 5% | -3% | 2% | 4% |
| Nordea | ↑ | ↑ | ↓ | ↑ | NA | 1% | 17% | 20% | 15% | 1% | 2% | -1% |
| J&J | ↑ | ↑ | ↑ | ↑ | NA | 1% | 6% | 6% | -10% | -10% | 4% | 3% |
| Cisco | ↑ | ↑ | ↑ | ↑ | | 3% | 14% | 16% | 8% | -6% | -8% | 1% |
| Chevron | ↑ | ↑ | ↑ | ↓ | NA | 51% | -7% | -28% | -18% | -10% | -5% | 8% |
| P&G | ↑ | ↑ | ↑ | ↓ | | 5% | 4% | 5% | 6% | 3% | 3% | 4% |
| Southwest Airlines | ↓ | ↑ | ↓ | ↑ | NA | 51% | 22% | 5% | 5% | 11% | 9% | 6% |
| Hilton | ↑ | ↑ | ↑ | → | NA | 52% | 33% | 19% | 13% | 7% | 9% | 8% |
| Marriot | ↑ | ↑ | ↑ | ↓ | NA | 50% | 34% | 14% | 12% | 3% | 7% | 7% |
| Microsoft | ↑ | ↑ | ↑ | ↑ | | 18% | 7% | 8% | 13% | 18% | 15% | 14% |
| Median Growth (YoY %) | | | | | | 16% | 11% | 6% | 6% | 3% | 3% | 4% |
| LTIM growth (YoY %) | | | | | | 17% | 12% | 8% | 5% | 4% | 7% | 14% |

Source: Company, Bloomberg, HSIE Research, Note: the color RED to GREEN represents the degree of underperformance/outperformance on sequential basis

Exhibit 4: Higher bookings needed to accelerate growth

| Revenue growth trend (YoY %) | Q2FY23 | Q3FY23 | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 |
|------------------------------|--------|--------|--------|--------|--------|--------|
| LTIM | 19% | 14% | 12% | 8% | 5% | 4% |
| TCS | 9% | 8% | 7% | 7% | 5% | 3% |
| Accenture* | 16% | 11% | 12% | 10% | 10% | 6% |
| Cognizant | 2% | 1% | 0% | 0% | 1% | -2% |
| Capgemini | 16% | 14% | 11% | 5% | 2% | 0% |
| Wipro | 8% | 6% | 4% | 2% | -3% | -5% |
| Median | 12% | 10% | 9% | 6% | 4% | 1% |



Source: Company, HSIE Research

Exhibit 5: Recent management exits and additions at LTIM

| | | | |
|------|---------------------------|---|---|
| EXIT | Suresh HP | Global Delivery Head - Industry Groups | Left in Mar 2023 (joined Sonata) |
| EXIT | Radhakrishnan Rajagopalan | SVP & Global Head of Technology Services | Left in Mar 2023 |
| EXIT | Suresh Bethavandu | Chief People Officer | Left in March 2023 |
| EXIT | Siddharth Bohra | Chief Business Officer - Digital Business | Left in June 2023 |
| EXIT | Sriramkumar Kumaresan | Executive Vice President | Left in Jun 2023 (joined Cognizant) |
| EXIT | Archana Ramanakumar | Global Delivery Head | Left in Jul 2023 (joined Cognizant) |
| EXIT | Naresh KN | SVP & Global Delivery Head - BFSI | Left In Jul 2023 (joined ITC Infotech) |
| EXIT | Tridib Barat | EVP - CS & Compliance Officer | Left in Aug 2023 |
| EXIT | Dinesh Bajaj | SVP & Chief Business Officer | Left in Sep 2023 |
| EXIT | Paresh Vankar | EVP & CMO | Left in Oct 2023 |
| EXIT | Dr Raj Pandaya | EVP & Country Head - America Region | Left In Nov 2023 |
| EXIT | Ashish Deshpande | EVP & CBO - Life science | Left in Dec 2023 |
| EXIT | Rashmi Chakraborty | Regional Director, Global Head of Partner Marketing | Left in Jan 2024 (joined Cognizant) |
| EXIT | Dilip Panjwani | Global Head - Cybersecurity Practice and CoE | Left in Jan 2024 (joined Persistent) |
| EXIT | Mukund Rao | Chief Business Officer - BFSI | Left In Jan 2024 & (joined Xoriant) |
| EXIT | Vinit Teredesai | Chief Financial Officer | Leaves in April 2024 |
| NEW | Kedar Joshi | Global Head - Life science BU | Joined in Feb 2023 |
| NEW | Krishnan Iyer | SVP & Chief Growth Officer | Joined in July 2023 - former Cognizant - Global Head of Delivery BFSI |
| NEW | Anurag Tripathi | Head of Delivery Mexico | Joined in Oct 2023 - former Wipro |
| NEW | Samir Gosavi | EVP & CBO - Retail & Consumer | Joined in Oct 2023 - former Zensar/Infosys |
| NEW | Aditi Bannerjee | EVP & CBO - Retail & Consumer | Joined in Nov 2023 - former DXC |
| NEW | Bipinchandra Ranade | Delivery Head, Life science | Joined in Dec 2023 - former Birlasoft |
| NEW | Shuchi Sarkar | Chief Marketing Officer | Joined in Jan 2024 - former HP |
| NEW | Vipul Chandra | Chief Financial Officer | Joined in March 2024 - former L&T Treasury Head |

Source: Company, LinkedIn, HSIE Research

Exhibit 6: LTIM has strong technology credentials and comparable to larger peers

| Company | Salesforce certified experts (Nos) | AWS certifications | AWS Competencies | AWS Customer launches | ServiceNow certified resources | Adobe certified employees |
|-------------|---|-----------------------|---------------------|-----------------------------|--------------------------------------|---------------------------------|
| Accenture | 23,762 | 2000+ | 30 | 2000+ | 1,861 | 1,249 |
| Cognizant | 11,009 | 2000+ | 12 | 500+ | 962 | 1,116 |
| Capgemini | 8,491 | 2000+ | 13 | 500+ | 446 | 392 |
| TCS | 7,726 | 2000+ | 18 | 500+ | 462 | 872 |
| Infosys | 6,731 | 2000+ | 15 | 400+ | 877 | 448 |
| Wipro | 4,731 | 2000+ | 12 | 200+ | 281 | 96 |
| Persistent | 2,471 | 1000+ | 6 | 50+ | 3 | 7 |
| HCLT | 1,862 | 2000+ | 12 | 200+ | 322 | 329 |
| TECHM | 1,822 | 2000+ | 10 | 300+ | 124 | 164 |
| LTIMindtree | 1,755 | 1000+ | 9 | 200+ | 183 | 132 |
| EPAM | 1,380 | 2000+ | 6 | 500+ | 33 | 209 |
| Mphasis | 623 | 500+ | 6 | 50+ | 5 | 1 |

Source: Company, HSIE Research, Note: Mphasis includes Silverline

Exhibit 7: High sales efficiency will enable growth premium

| Microsoft products | Accenture | Cognizant | Capgemini | DXC Tech | TCS | Infosys | Wipro | HCL Tech | Tech Mahindra | LTIM |
|--------------------------------|-----------|-----------|-----------|----------|-----|---------|-------|----------|------------------|------|
| Azure | Y | Y | Y | Y | Y | Y | Y | Y | Y | Y |
| Developer Tools | Y | Y | | | Y | | Y | | | Y |
| Dynamics 365 | | Y | Y | Y | Y | Y | Y | | | Y |
| Dynamics 365 Enterprise | | Y | Y | Y | Y | Y | Y | Y | Y | Y |
| Dynamics AX, GP, NAV, SL | | Y | | | Y | Y | Y | | Y | Y |
| Enterprise Mobility & Security | | Y | Y | Y | Y | Y | Y | Y | Y | Y |
| Exchange | | Y | | | Y | Y | Y | | | Y |
| Microsoft 365 | Y | Y | Y | Y | Y | Y | | Y | Y | Y |
| Office 365 | Y | Y | Y | Y | Y | Y | Y | Y | Y | Y |
| Power BI | | Y | Y | Y | Y | Y | Y | Y | Y | Y |
| Project | | Y | | | Y | Y | Y | | | |
| SQL | Y | Y | | | Y | Y | Y | | | Y |
| SharePoint | Y | Y | Y | Y | Y | Y | Y | Y | Y | Y |
| Skype for Business | | Y | | | Y | Y | Y | | Y | |
| Surface1 | | Y | | | | | | | | |
| Teams | Y | Y | | | Y | Y | | Y | Y | Y |
| Visio | | Y | | | Y | | Y | | | |
| Windows | Y | Y | | | Y | Y | Y | | Y | Y |
| Yammer | | Y | | | | | Y | | | |

Source: Company, HSIE Research

Exhibit 8: LTIM – performance by verticals

| % of revenue | Q1FY23 | Q2FY23 | Q3FY23 | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| BFSI | 36.1 | 36.2 | 37.4 | 38.0 | 37.5 | 36.5 | 35.6 |
| Hi-Tech, Media & Entertainment | 25.4 | 25.3 | 23.6 | 23.0 | 23.7 | 23.8 | 22.9 |
| Manufacturing & Resources | 16.3 | 16.2 | 17.5 | 17.5 | 17.3 | 17.9 | 20.3 |
| Retail, CPG, Travel, Transportation & Hospitality | 15.7 | 15.4 | 15.2 | 15.4 | 15.1 | 15.3 | 14.7 |
| Health, Life science & Public services | 6.5 | 6.9 | 6.3 | 6.1 | 6.4 | 6.5 | 6.5 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |

| Growth QoQ % | Q1FY23 | Q2FY23 | Q3FY23 | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 |
|---|------------|------------|------------|------------|------------|------------|------------|
| BFSI | 5.7 | 4.6 | 5.8 | 2.7 | (1.2) | (1.1) | (1.7) |
| Hi-Tech, Media & Entertainment | 5.3 | 3.9 | (4.5) | (1.5) | 3.2 | 2.0 | (3.0) |
| Manufacturing & Resources | (2.9) | 3.7 | 10.6 | 1.0 | (1.0) | 5.1 | 14.3 |
| Retail, CPG, Travel, Transportation & Hospitality | 3.7 | 2.3 | 1.1 | 2.4 | (1.8) | 2.9 | (3.2) |
| Health, Life science & Public services | 3.7 | 10.7 | (6.5) | (2.2) | 5.0 | 3.2 | 0.8 |
| Total | 3.7 | 4.3 | 2.4 | 1.0 | 0.1 | 1.6 | 0.8 |

| Growth YoY % | Q1FY23 | Q2FY23 | Q3FY23 | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 |
|---|-------------|-------------|-------------|-------------|------------|------------|------------|
| BFSI | 27.3 | 23.1 | 21.8 | 20.2 | 12.3 | 6.1 | (1.4) |
| Hi-Tech, Media & Entertainment | 27.5 | 21.0 | 8.9 | 3.0 | 0.9 | (1.0) | 0.5 |
| Manufacturing & Resources | 17.6 | 10.8 | 9.0 | 12.6 | 14.7 | 16.3 | 20.1 |
| Retail, CPG, Travel, Transportation & Hospitality | 29.7 | 11.8 | 11.0 | 9.8 | 4.0 | 4.6 | 0.1 |
| Health, Life science & Public services | 20.0 | 30.4 | 12.2 | 5.1 | 6.4 | (0.9) | 6.8 |
| Total | 25.5 | 19.1 | 14.0 | 11.9 | 8.1 | 5.2 | 3.5 |

Source: Company, HSIE Research

Exhibit 9: LTIM – performance by geography

| % of revenue | Q1FY23 | Q2FY23 | Q3FY23 | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 |
|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| North America | 71.7 | 72.9 | 72.3 | 71.9 | 73.1 | 73.4 | 72.7 |
| Europe | 15.3 | 14.6 | 14.9 | 15.4 | 15.2 | 15.3 | 14.5 |
| Rest of World | 13.0 | 12.5 | 12.8 | 12.7 | 11.7 | 11.3 | 12.8 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |

| Growth QoQ % | Q1FY23 | Q2FY23 | Q3FY23 | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 |
|---------------|------------|------------|------------|------------|------------|------------|------------|
| North America | 7.0 | 6.1 | 1.6 | 0.5 | 1.8 | 2.0 | (0.2) |
| Europe | (6.7) | (0.4) | 4.5 | 4.4 | (1.2) | 2.3 | (4.5) |
| Rest of World | (0.2) | 0.3 | 4.9 | 0.2 | (7.8) | (1.9) | 14.1 |
| Total | 3.7 | 4.3 | 2.4 | 1.0 | 0.1 | 1.6 | 0.8 |

| Growth YoY % | Q1FY23 | Q2FY23 | Q3FY23 | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 |
|---------------|-------------|-------------|-------------|-------------|------------|------------|------------|
| North America | 26.9 | 24.5 | 19.6 | 15.8 | 10.2 | 6.0 | 4.1 |
| Europe | 16.4 | (0.7) | 0.5 | 1.4 | 7.4 | 10.3 | 0.8 |
| Rest of World | 29.5 | 16.3 | 2.7 | 5.3 | (2.7) | (4.9) | 3.5 |
| Total | 25.5 | 19.1 | 14.0 | 11.9 | 8.1 | 5.2 | 3.5 |

Source: Company, HSIE Research

Exhibit 10: LTIM – client metrics

| | Q1FY23 | Q2FY23 | Q3FY23 | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 |
|---------------------------|--------|--------|--------|--------|--------|--------|--------|
| Active Clients (Nos) | 708 | 719 | 723 | 728 | 723 | 737 | 739 |
| New Clients added (Gross) | 43 | 22 | 28 | 31 | 19 | 30 | 23 |
| New Clients added (Net) | 35 | 11 | 4 | 5 | -5 | 14 | 2 |

Client bucket (Nos)

| | | | | | | | |
|------------|-----|-----|-----|-----|-----|-----|-----|
| USD 1mn+ | 337 | 361 | 374 | 383 | 388 | 391 | 388 |
| USD 5mn+ | 130 | 137 | 144 | 146 | 148 | 146 | 149 |
| USD 10mn+ | 79 | 77 | 81 | 81 | 88 | 90 | 89 |
| USD 20mn+ | 40 | 38 | 37 | 38 | 40 | 41 | 40 |
| USD 50mn+ | 10 | 11 | 11 | 13 | 13 | 14 | 12 |
| USD 100mn+ | 2 | 2 | 2 | 2 | 2 | 2 | 2 |

| (%) | Q1FY23 | Q2FY23 | Q3FY23 | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 |
|----------------------------|--------|--------|--------|--------|--------|--------|--------|
| Top-5 Client % of revenue | 26.8 | 26.7 | 26.3 | 25.4 | 26.7 | 26.8 | 27.5 |
| Top-10 Client % of revenue | 34.5 | 34.3 | 33.8 | 32.9 | 34.1 | 34.3 | 35.3 |
| Top-20 Client % of revenue | 45.5 | 45.1 | 45.3 | 44.0 | 44.9 | 45.2 | 45.9 |
| Top-40 Client % of revenue | 58.7 | 57.4 | 57.6 | 56.8 | 57.2 | 57.6 | 58.5 |

| Client Growth (QoQ %) | Q1FY23 | Q2FY23 | Q3FY23 | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 |
|-----------------------|------------|------------|------------|------------|------------|------------|------------|
| Top-5 | 9.0 | 3.9 | 0.9 | (2.4) | 5.2 | 2.0 | 3.4 |
| Top 6-10 | (0.2) | 3.0 | 1.1 | 1.0 | (1.2) | 3.0 | 4.8 |
| Top 11-20 | 0.9 | 2.4 | 9.1 | (2.5) | (2.6) | 2.5 | (2.0) |
| Top 21-40 | 0.6 | (2.8) | 2.4 | 5.1 | (3.8) | 2.4 | 2.4 |
| Non Top-40 | 2.9 | 7.6 | 1.9 | 2.9 | (0.8) | 0.6 | (1.4) |
| Total revenue | 3.7 | 4.3 | 2.4 | 1.0 | 0.1 | 1.6 | 0.8 |

Source: Company, HSIE Research

Exhibit 11: LTIM – employee metrics

| | Q1FY23 | Q2FY23 | Q3FY23 | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 |
|------------------------------|--------|--------|--------|--------|--------|--------|--------|
| Software Professionals (Nos) | 79,998 | 82,681 | 82,197 | 80,283 | 77,555 | 78,276 | 77,203 |
| Sales & Support | 4,032 | 4,255 | 4,265 | 4,263 | 5,183 | 5,256 | 5,268 |
| Total Employees | 84,030 | 86,936 | 86,462 | 84,546 | 82,738 | 83,532 | 82,471 |
| Net additions | 4,436 | 2,906 | -474 | -1,916 | -1,808 | 794 | -1,061 |
| Attrition (%) | 24 | 24.1 | 22.3 | 20.2 | 17.8 | 15.2 | 14.2 |
| Utilisation (%) | 83.5 | 83.5 | 82.9 | 81.7 | 84.8 | 86.6 | 87.4 |

Source: Company, HSIE Research

Exhibit 12: Change in estimates

| YE Mar (INR bn) | FY24E Old | FY24E Revised | Change % | FY25E Old | FY25E Revised | Change % | FY26E Old | FY26E Revised | Change % |
|------------------|-----------|---------------|----------|-----------|---------------|----------|-----------|---------------|----------|
| Revenue (USD mn) | 4,312 | 4,295 | (0.4) | 4,723 | 4,590 | (2.8) | 5,405 | 5,245 | (3.0) |
| Revenue | 357.06 | 355.74 | (0.4) | 396.75 | 383.39 | (3.4) | 459.46 | 445.80 | (3.0) |
| EBIT | 57.59 | 55.99 | (2.8) | 69.44 | 64.25 | (7.5) | 82.51 | 80.30 | (2.7) |
| EBIT margin (%) | 16.1 | 15.7 | -39bps | 17.5 | 16.8 | -74bps | 18.0 | 18.0 | 5bps |
| APAT | 47.46 | 46.20 | (2.7) | 58.01 | 53.86 | (7.2) | 68.53 | 66.63 | (2.8) |
| EPS (INR) | 160.5 | 156.2 | (2.7) | 196.1 | 182.1 | (7.2) | 231.7 | 225.2 | (2.8) |

Source: Company, HSIE Research

Financials

Consolidated Income Statement

| YE March (INR bn) | FY22 | FY23 | FY24E | FY25E | FY26E |
|-------------------------------|---------------|---------------|---------------|---------------|---------------|
| Net Revenues (USD mn) | 3,502 | 4,106 | 4,295 | 4,590 | 5,245 |
| <i>Growth (%)</i> | 27.5% | 17.2% | 4.6% | 6.9% | 14.3% |
| Net Revenues | 261.09 | 331.83 | 355.74 | 383.39 | 445.80 |
| <i>Growth (%)</i> | 28.4% | 27.1% | 7.2% | 7.8% | 16.3% |
| Direct cost | 178.27 | 232.04 | 247.02 | 266.43 | 304.79 |
| SG&A expense | 30.33 | 38.72 | 44.85 | 44.66 | 51.79 |
| EBITDA | 52.49 | 61.08 | 63.88 | 72.30 | 89.22 |
| Depreciation | 5.97 | 7.23 | 7.89 | 8.05 | 8.92 |
| EBIT | 46.52 | 53.85 | 55.99 | 64.25 | 80.30 |
| EBIT Margin (%) | 17.8% | 16.2% | 15.7% | 16.8% | 18.0% |
| <i>EBIT Growth (%)</i> | 23.2% | 15.8% | 4.0% | 14.8% | 25.0% |
| Other Income (Incl. EO Items) | 7.66 | 5.57 | 7.11 | 9.13 | 9.98 |
| Interest | 1.23 | 1.50 | 2.15 | 2.51 | 2.62 |
| PBT | 52.94 | 57.92 | 60.95 | 70.87 | 87.67 |
| Tax (Incl Deferred) | 13.44 | 13.81 | 14.75 | 17.01 | 21.04 |
| RPAT | 39.50 | 44.10 | 46.20 | 53.86 | 66.63 |
| APAT | 39.50 | 44.10 | 46.20 | 53.86 | 66.63 |
| <i>APAT Growth (%)</i> | 29.6% | 11.6% | 4.7% | 16.6% | 23.7% |
| Adjusted EPS (INR) | 133.5 | 149.1 | 156.2 | 182.1 | 225.2 |
| <i>EPS Growth (%)</i> | 29.5% | 11.6% | 4.7% | 16.6% | 23.7% |

Source: Company, HSIE Research

Consolidated Balance Sheet

| YE March (INR bn) | FY22 | FY23 | FY24E | FY25E | FY26E |
|-----------------------------------|---------------|---------------|---------------|---------------|---------------|
| SOURCES OF FUNDS | | | | | |
| Share Capital - Equity | 0.30 | 0.30 | 0.30 | 0.30 | 0.30 |
| Reserves | 142.58 | 165.63 | 192.59 | 224.27 | 264.27 |
| Total Shareholders Funds | 142.87 | 165.92 | 192.89 | 224.56 | 264.57 |
| Minority Interest | 0.06 | 0.07 | 0.09 | 0.10 | 0.11 |
| Total Debt | 0.52 | 1.25 | 1.25 | 1.25 | 1.25 |
| Net Deferred Taxes | (0.28) | (3.66) | (3.66) | (3.66) | (3.66) |
| Long Term Provisions & Others | 11.87 | 14.00 | 14.00 | 14.00 | 14.00 |
| TOTAL SOURCES OF FUNDS | 155.03 | 177.58 | 204.56 | 236.25 | 276.27 |
| APPLICATION OF FUNDS | | | | | |
| Net Block | 20.31 | 22.24 | 20.07 | 20.08 | 23.18 |
| CWIP | 5.03 | 9.02 | 9.02 | 9.02 | 9.02 |
| Goodwill & Intangibles | 14.42 | 14.56 | 13.85 | 14.17 | 14.48 |
| Investments | 6.51 | 7.17 | 7.17 | 7.17 | 7.17 |
| Other Non-current assets | 9.78 | 6.32 | 6.32 | 6.32 | 6.32 |
| Total Non-current Assets | 56.05 | 59.29 | 56.43 | 56.75 | 60.16 |
| Inventories | 0.04 | 0.03 | 0.03 | 0.03 | 0.03 |
| Cash & Equivalents | 72.34 | 76.74 | 91.57 | 116.59 | 147.17 |
| Other Current Assets | 20.73 | 22.84 | 26.44 | 27.71 | 29.93 |
| Debtors | 56.27 | 72.25 | 86.65 | 95.18 | 106.77 |
| Total Current Assets | 149.39 | 171.86 | 204.70 | 239.51 | 283.91 |
| Creditors | 13.25 | 12.94 | 13.87 | 14.95 | 17.38 |
| Other Current Liabilities & Prov. | 37.15 | 40.64 | 42.69 | 45.06 | 50.43 |
| Total Current Liabilities | 50.40 | 53.57 | 56.56 | 60.01 | 67.81 |
| Net Current Assets | 98.98 | 118.29 | 148.14 | 179.50 | 216.10 |
| TOTAL APPLICATION OF FUNDS | 155.03 | 177.58 | 204.56 | 236.25 | 276.27 |

Source: Company, HSIE Research

Consolidated Cash Flow

| YE March (INR bn) | FY22 | FY23 | FY24E | FY25E | FY26E |
|---------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Reported PBT | 52.94 | 57.92 | 60.95 | 70.87 | 87.67 |
| Non-operating & EO items | (1.97) | (2.84) | (5.39) | (6.94) | (7.59) |
| Interest expenses | 1.23 | 1.50 | 2.15 | 2.51 | 2.62 |
| Depreciation | 5.97 | 7.23 | 7.89 | 8.05 | 8.92 |
| Working Capital Change | (12.19) | (17.65) | (15.02) | (6.34) | (6.02) |
| Tax Paid | (13.48) | (15.22) | (14.75) | (17.01) | (21.04) |
| OPERATING CASH FLOW (a) | 32.51 | 30.95 | 35.82 | 51.15 | 64.55 |
| Capex | (10.53) | (9.35) | (5.02) | (8.37) | (12.33) |
| Free cash flow (FCF) | 21.98 | 21.60 | 30.80 | 42.77 | 52.22 |
| Investments | (4.64) | 6.26 | - | - | - |
| Non-operating Income | (1.28) | (0.22) | 5.39 | 6.94 | 7.59 |
| INVESTING CASH FLOW (b) | (16.45) | (3.31) | 0.37 | (1.44) | (4.75) |
| Debt Issuance/(Repaid) | (3.47) | (3.32) | - | - | - |
| Interest Expenses | (0.06) | (0.38) | (2.15) | (2.51) | (2.62) |
| FCFE | 18.45 | 17.91 | 28.65 | 40.26 | 49.60 |
| Share Capital Issuance | 0.00 | 0.00 | - | - | - |
| Dividend | (13.28) | (15.63) | (19.23) | (22.19) | (26.62) |
| FINANCING CASH FLOW (c) | (16.80) | (19.32) | (21.38) | (24.70) | (29.24) |
| NET CASH FLOW (a+b+c) | (0.75) | 8.32 | 14.82 | 25.01 | 30.57 |
| Closing Cash & Equivalents | 72.34 | 76.74 | 91.57 | 116.59 | 147.17 |

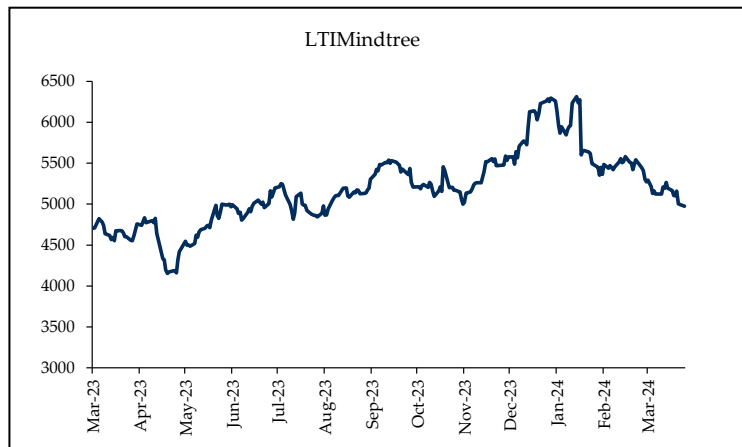
Source: Company, HSIE Research

Key Ratios

| | FY22 | FY23 | FY24E | FY25E | FY26E |
|----------------------------------|-------|-------|-------|-------|-------|
| PROFITABILITY (%) | | | | | |
| EBITDA Margin | 20.1 | 18.4 | 18.0 | 18.9 | 20.0 |
| APAT Margin | 15.1 | 13.3 | 13.0 | 14.0 | 14.9 |
| RoE | 30.5 | 28.6 | 25.7 | 25.8 | 27.2 |
| RoIC or Core RoCE | 50.0 | 44.7 | 39.7 | 42.0 | 49.1 |
| RoCE | 28.6 | 27.2 | 25.0 | 25.3 | 26.8 |
| EFFICIENCY | | | | | |
| Tax Rate (%) | 25.4 | 23.9 | 24.2 | 24.0 | 24.0 |
| Fixed Asset Turnover (x) | 7.2 | 8.2 | 8.7 | 9.0 | 8.9 |
| Debtors (days) | 79 | 79 | 89 | 91 | 87 |
| Other current assets (days) | 29 | 25 | 27 | 26 | 25 |
| Payables (days) | 19 | 14 | 14 | 14 | 14 |
| Other current liabilities (days) | 52 | 45 | 44 | 43 | 41 |
| Cash Conversion Cycle (days) | 37 | 46 | 58 | 60 | 56 |
| Net Debt/EBITDA (x) | (1.4) | (1.2) | (1.4) | (1.6) | (1.6) |
| Net Debt/Equity (x) | (0.5) | (0.5) | (0.5) | (0.5) | (0.6) |
| Interest Coverage (x) | 38 | 36 | 26 | 26 | 31 |
| PER SHARE DATA | | | | | |
| EPS (INR/sh) | 133.5 | 149.1 | 156.2 | 182.1 | 225.2 |
| CEPS (INR/sh) | 153.7 | 173.5 | 182.8 | 209.3 | 255.4 |
| DPS (INR/sh) | 53 | 60 | 65 | 75 | 90 |
| BV (INR/sh) | 483 | 561 | 652 | 759 | 894 |
| VALUATION | | | | | |
| P/E | 37.3 | 33.4 | 31.9 | 27.3 | 22.1 |
| P/BV | 10.3 | 8.9 | 7.6 | 6.6 | 5.6 |
| EV/EBITDA | 26.7 | 22.9 | 21.6 | 18.8 | 14.9 |
| OCF/EV (%) | 2.3 | 2.2 | 2.6 | 3.8 | 4.9 |
| FCF/EV (%) | 1.6 | 1.5 | 2.2 | 3.2 | 3.9 |
| FCFE/mkt cap (%) | 1.3 | 1.2 | 1.9 | 2.7 | 3.4 |
| Dividend Yield (%) | 1.1 | 1.2 | 1.3 | 1.5 | 1.8 |

Source: Company, HSIE Research

1 Yr Price Movement



Rating Criteria

BUY: >+15% return potential
ADD: +5% to +15% return potential
REDUCE: -10% to +5% return potential
SELL: > 10% Downside return potential

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