About the stock: SKF India, incorporated in 1961, is engaged in manufacturing of bearings, seals, lubrication systems, after-market and other maintenance products

- Company's ~52% of revenues come from industrial segment while ~41% of revenues come from automotive segment. Balance ~7% of sales is from exports. After-market segment contributes ~36% of total revenue
- Consolidated revenue of the company has grown by 14.9% CAGR during the period FY20-23 while EBITDA and PAT have grown by 29.0% and 22.0% CAGR respectively over the same period. During FY23, company reported revenues of ₹ 4304.9 crore (+17.4% YoY) with EBITDA of ₹ 749.3 crore (+34.8% YoY) and PAT at ₹ 524.5 crore (+32.7% YoY)

#### **Key Investment Thesis:**

- Strongly positioned with wide product offerings & market presence; Focus on high-growth segments: With a rich experience in design, development and manufacturing of bearings, seals and lubrication systems, SKF India is well positioned with its wide range of products & services for its industrial and automotive segments. Moreover, the company is focusing on highgrowth areas in these segments like electric vehicles, renewable energy, railways, mining etc, where it targets to capture the larger pie of this opportunity and thus increasing its share through optimising product mix & innovative solutions
- Emphasis on continuous advancement of products; Increasing localisation and services & after-market business: The company has a strong focus on continuous advancement of its products and solutions through its ability to continuously develop new technologies and innovation with more localisation of raw materials and manufacturing of products. Moreover, company is focusing on increasing its services & after-market segment (which contributes ~36% contribution to total revenues). We believe that new product solutions, more localisation and increase in after-market business would help company in improving its overall margins

#### **Rating and Target Price**

- SKF India is well placed to ride the strong demand cycle in domestic bearings market, led by its focus on high-growth sectors, new product developments and increasing localisation of products. We believe company's operational and financial performance to improve considerably in the coming period. We estimate revenue, EBITDA and PAT to grow at 15%, 20% and 22.8% CAGR respectively over FY23-25E
- We maintain our **BUY** rating on SKF India. We value the stock at ₹ 6400 per share (based on 40x FY25 EPS)



Particulars	
Particular	Amount
Market Capitalization	25,209
Total Debt (FY23) (₹ crore)	0
Cash and Inv (FY23) (₹ crore)	958
EV (FY23) (₹ crore)	24,251
52 week H/L (₹) (BSE)	5534 / 3960
Equity capital (₹ crore)	49.4
Face value (₹)	10

Shareholding Pattern						
	Sep-22	Dec-22	Mar-23	Jun-23		
Promoter	52.6	52.6	52.6	52.6		
FII	6.4	6.5	6.5	6.4		
DII	29.0	29.0	29.1	29.4		
Others	12.0	12.0	11.8	11.6		

#### Risks to our call

- 1) Slowdown in domestic automotive and industrial segments
- Availability and prices of raw material
- Adoption of new technologies



### **Research Analyst**

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Key Financial Summary								
	FY20	FY21	FY22	FY23	3 Year CAGR FY20-23	FY24E	FY25E	2 Year CAGR FY23-25E
Revenue (₹ crore)	2,841.6	2,707.0	3,665.9	4,304.9	14.9	4,907.6	5,692.8	15.0
EBITDA (₹ crore)	349.5	456.4	555.7	749.3	29.0	880.9	1,078.8	20.0
EBITDA margin	12.3	16.9	15.2	17.4		18.0	19.0	
Net Profit (₹ crore)	289.0	334.0	395.1	524.5	22.0	639.6	791.0	22.8
EPS (₹)	58.5	67.6	79.9	106.1		129.4	160.0	
P/E (x)	87.2	75.5	63.8	48.1		39.4	31.9	
EV/EBITDA (x)	70.4	54.1	44.6	32.4		27.3	22.0	
RoCE (%)	20.3	27.0	27.6	30.8		31.2	32.0	
RoE (%)	15.2	21.4	21.0	22.4		23.2	23.8	

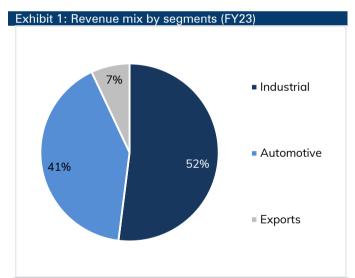
## **Company Background**

SKF India, incorporated in 1961, is engaged in manufacturing of ball & roller bearing components. SKF India is a subsidiary of Swedish company - Aktiebolaget SKF (AB SKF), one of the world's largest manufacturers and suppliers of bearings, seals, lubrication and lubrication systems etc. The promoters (AB SKF along with SKF UK and SKF Forvaltning AB) hold 52.6% stake in SKF India.

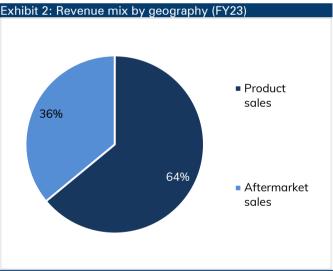
AB SKF started its operations in India in 1923 and today provides industry leading automotive and industrial engineered solutions through its five technology-centric platforms: bearings and units, seals, lubrication, condition monitoring, and maintenance services. Over the years the company has evolved from being a pioneer ball bearing manufacturing company to a knowledge-driven engineering company helping customers achieve sustainable and competitive business excellence

Having commissioned the first manufacturing plant in Pune in the year 1965, SKF India currently has 3 manufacturing facilities and a supplier network of over 700 distributors. The company's ~52% of revenues come from Industrial segment (which includes process industries like railways, metals, mining, oil & gas, food & beverage, construction, cement, wind energy etc) while ~41% of revenues come from Automotive segment (which includes two wheelers, passenger vehicles, trucks & tractors, powertrain etc). Balance ~7% of sales is from exports. In terms of aftermarket presence, ~36% of revenue comes from this segment (~25% in industrial and ~11% in automotive)

Consolidated revenue of the company has grown by 14.9% CAGR in the last 3 years during the period FY20-23 while EBITDA and PAT have grown by 29.0% and 22.0% CAGR respectively over the same period. During FY23, company reported revenues of ₹ 4304.9 crore which increased by 17.4% YoY while EBITDA grew by 34.8% YoY to ₹ 749.3 crore as EBITDA margin improved by 225 bps YoY to 17.4%. PAT in FY23 stood at ₹ 524.5 crore, which increased by 32.7% YoY







Source: Company, ICICI Direct Research

## **Investment Rationale**

# Strongly positioned with wide product offerings & market presence; Focus on high-growth segments

SKF India is well positioned with its wide range of products (including bearings, seals, lubrication systems, mechatronics etc) and services (such as technical support, maintenance, and condition monitoring). With a rich experience in design and manufacture of bearings, seals and lubrication systems, the company has been able to offer unique solutions for companies across automotive, agriculture, construction, food and beverage, oil and gas, metals and other industrial sectors

SKF has been prioritising on high-growth segments in its automotive segments (like electric vehicles) and industrial segment (like renewable energy, railways etc). The company is seeing strong growth potential in these segments and focusing on capturing the larger pie of this opportunity and thus increasing its presence through improving product mix and new innovative solutions

Automotive segment (contributes ~41% to company's revenues) is expected to see a meaningful recovery in the coming period with the adoption of modern powertrains and electric vehicles. The economic survey 2023 estimates that India's domestic electric vehicle market is expected to see ~49% CAGR between 2022 and 2030. Thus, demand for bearings (which is one of the most important components in automobile) from domestic automotive market is also expected to see a healthy growth over the longer term period

Industrials segment (~52% of revenues) is already witnessing healthy growth led by buoyant capex scenario from both public and private segments. Railways along with Metros, being a key segment for SKF India, is currently undergoing massive transformation in both passengers and freight segments (like requirement of new freight wagons, locomotives, induction of new Vande Bharat trains etc), driving demand for bearings. Another high-growth segment in industrials is renewable energy which is to play an increasingly important role in meeting global energy demand. Moreover, the company continues to focus on strategic sectors such as cement and mining etc, where they already have a strong market presence

# Emphasis on continuous advancement of products; Increasing localisation and services & after-market business

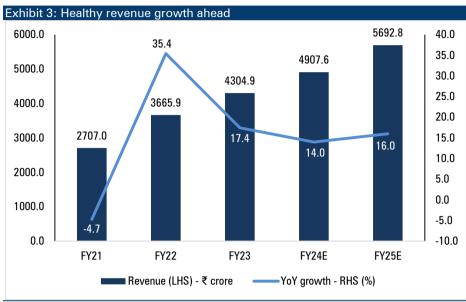
SKF India has a strong focus on continuous advancement of its products and solutions through its ability to continuously develop new technologies and innovation. The company aims to lead the development of more energy-efficient solutions to stay at the forefront of the industry.

Services & after-market segment (along with specialised lubrication and sealing solutions) has been the company's key segment with  $\sim\!36\%$  contribution to total revenues ( $\sim\!25\%$  in industrials and  $\sim\!11\%$  in automotive). Localisation of products is one of the key pillars of company's strategy, which is clearly visible from the company's localisation level of 85% (which has increased considerably over the last 2 years) for its direct materials during FY23, which helped in reducing costs and lead times.

The company continues to focus on increasing its share of this margin-accretive after-market segment in revenues and capitalising its strong position in this segment through more localisation of raw material and thus manufacturing of bearings, spares and other products. According to industry reports, imports account for  $\sim\!40\%$  of the bearings demand in India and have been on a decline due to the increasing localisation efforts. We believe that, with continues investing in enhancing product localisation would result in further decline in imports in the coming periods and boost sales of the company in domestic markets

## Revenue growth expected at 15% CAGR over FY23-25E

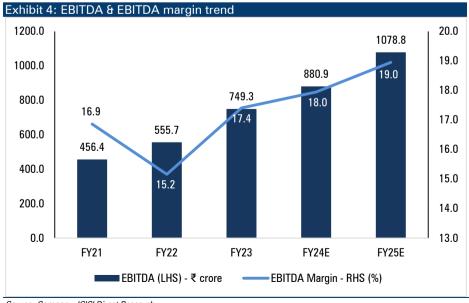
SKF's consolidated revenue grew at 14.9% CAGR over the last 3 years (FY20-23) led by strong growth from domestic industrials and automotive segments. Going ahead, revenue growth is expected to be at 15% CAGR over FY23-25E to ₹ 5692.8 crore in FY25E as the domestic bearings industry would continue to witness healthy demand led by capex in industrials segments including process industries, railways, power etc. Moreover, domestic automotive segment is also expected to witness recovery which would help in revenue growth in the coming period



Source: Company, ICICI Direct Research

# EBITDA margins expected to improve over FY23-25E; EBITDA expected at $\sim$ 20% CAGR

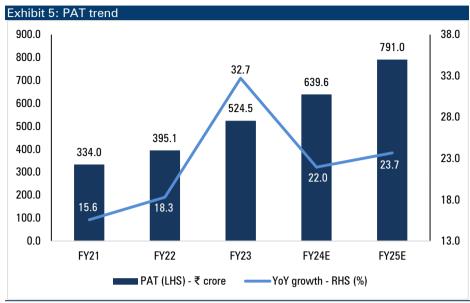
Company's EBITDA margin stood at 17.4% in FY23, improved from 15.2% in FY22 mainly on account of focus on high-margin segments, disciplined cost control and pricing power. Going ahead, we estimate EBITDA margins to improve further to 18% in FY24E and 19% in FY25E, led by continues focus on favourable product mix, margin-accretive after-market segment, increasing localisation and operational efficiencies. We estimate EBITDA CAGR of 20% over FY23-25E to ₹ 1078.8 crore in FY25E from ₹ 749.3 crore in FY23



Source: Company, ICICI Direct Research

## PAT expected to grow ~23% CAGR over FY23-25E

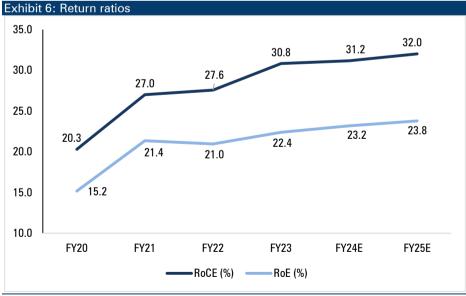
We estimate net profit to grow at 22.8% CAGR over FY23-25E to ₹ 791 crore in FY25E from ₹ 524.5 crore in FY23, mainly led by healthy growth in revenues and improvement in margins during the period



Source: Company, ICICI Direct Research

## Healthy return ratios

Company's return ratios have remained healthy and witnessed a substantial improvement in FY23 led by improvement in margins and asset turnover ratio. Going ahead, we expect the return ratios to improve further over the period FY23-25E as asset turnover ratio and margins are estimated to see improvement. RoCE (Return on Capital Employed) and Return on Equity (RoE) are expected to improve to 32% and 23.8% in FY25E respectively



Source: Company, ICICI Direct Research

## Key risk and concerns

#### Slow-down in domestic automotive and industrial segments

SKF is highly dependent on growth in domestic automotive and industrial segments as these two domestic segments contribute  $\sim$ 93% to the revenues. Any slow-down in growth in these segments and its sub-segments, may hurt the demand for the company's products and thus revenues and profitability

### Availability and prices of raw materials

The production of bearings heavily relies on the availability of raw materials at right prices. Any volatility in the market can significantly impact the bearing industry, affecting its profitability. High-grade steel is the primary material used in manufacturing bearings. Hence, any fluctuations in the global steel price or supply crunch can lead to price fluctuations, scarcity of the material, and impact profitability, ultimately affecting the production of bearings

### Growing advancements and adoption of new technologies

Bearing manufacturers face significant challenges with the increasing digitalisation of the value chain, which includes design, manufacturing, procurement, and maintenance. The adoption of new technologies such as Industry 4.0 is not uniform due to differentiated capabilities, a lack of knowledge in use cases, minimal availability of design thinking, and limited skilled labour. Hence, these factors pose serious issues in technological advancement and upgradation for the bearing manufacturers.



# Financial summary

xhibit 7: Profit and loss	statement			₹ crore
(₹ Crore)	FY22	FY23	FY24E	FY25E
Revenue	3,666	4,305	4,908	5,693
Growth YoY (%)	35%	17%	14%	16%
Other Income	34	52	70	89
Total Revenue	3,700	4,357	4,978	5,782
Cost of materials consumed	901	1,042	2,895	3,305
Purchase of stock-in-trade	1,518	1,554	-	-
Change in inventories	(173)	(30)	-	-
Employee cost	286	300	317	353
Other Expenses	579	690	815	956
Total expenditure	3,110	3,556	4,027	4,614
EBITDA	556	749	881	1,079
Growth YoY (%)	22%	35%	18%	22%
Interest	2	2	2	2
PBDT	588	800	949	1,166
Depreciation	57	67	79	90
Profit Before Tax	531	733	870	1,076
Tax	136	208	231	285
PAT	395	524	640	791
Growth YoY (%)	18%	33%	22%	24%
EPS	79.9	106.1	129.4	160.0

Source: Company, ICICI Direct Research

Exhibit 8: Cash flow stater	ŧ	₹ crore		
(₹ Crore)	FY22	FY23	FY24E	FY25E
Profit after Tax	395	524	640	791
Depreciation	57	67	79	90
Interest	2	2	2	2
Other income	(34)	(52)	(70)	(89)
Prov for Taxation	136	208	231	285
Cash Flow before WC changes	556	749	881	1,079
Change in Working Capital	(423)	167	(123)	(149)
Taxes Paid	(136)	(208)	(231)	(285)
Cashflow from Operations	(3)	708	527	645
(Purchase)/Sale of Fixed Asset	(101)	(100)	(135)	(135)
(Purchase)/Sale of Investments	45	(26)	(34)	(44)
Other Income	34	52	70	89
Cashflow from Investing	(22)	(74)	(99)	(90)
Issue/(Repayment of Debt)	-	-	-	-
Changes in Minority Interest	-	-	-	-
Changes in Networth	(2)	129	-	-
Interest	(2)	(2)	(2)	(2)
Dividend paid	(72)	(198)	(222)	(222)
Cashflow from Financing	(75)	(70)	(224)	(224)
Changes in Cash	(100)	556	204	330
Opening Cash/Cash Equivalent	500	402	958	1,162
Closing Cash/ Cash Equivalent	402	958	1,162	1,162

Source: Company, ICICI Direct Research

Exhibit 9: Balance sheet			₹ crore		
(Year-end March)	FY22	FY23	FY24E	FY25E	
Per share data (₹)					
EPS	79.9	106.1	129.4	160.0	
Cash EPS	91.5	119.6	145.3	178.1	
BV	381.4	473.6	557.9	672.9	
DPS	14.5	40.0	45.0	45.0	
Cash Per Share	71.8	85.3	101.2	119.3	
Operating Ratios (%)					
EBITDA Margin	15.2	17.4	18.0	19.0	
PBT / Net Sales	13.6	15.9	16.3	17.4	
PAT Margin	10.8	12.2	13.0	13.9	
Inventory days	67.4	58.2	60.0	61.0	
Debtor days	68.4	57.5	57.5	57.5	
Creditor days	68.0	64.4	64.4	64.4	
Return Ratios (%)					
RoE	21.0	22.4	23.2	23.8	
RoCE	27.6	30.8	31.2	32.0	
RoIC	32.6	47.9	49.0	52.7	
Valuation Ratios (x)					
P/E	64.8	48.8	40.0	32.3	
EV / EBITDA	45.3	32.9	27.7	22.3	
EV / Net Sales	6.9	5.7	5.0	4.2	
Market Cap / Sales	7.0	5.9	5.2	4.5	
Price to Book Value	13.6	10.9	9.3	7.7	
Solvency Ratios					
Debt/EBITDA	-	-	-	-	
Current Ratio	2.7	3.0	3.2	3.3	
Quick Ratio	1.7	2.2	2.3	2.4	

Source: Company, ICICI Direct Research

Exhibit 10: Key ratios				
(Year-end March)	FY22	FY23	FY24E	FY25E
Per share data (₹)				
EPS	79.9	106.1	129.4	160.0
Cash EPS	91.5	119.6	145.3	178.1
BV	381.4	473.6	557.9	672.9
DPS	14.5	40.0	45.0	45.0
Cash Per Share	71.8	85.3	101.2	119.3
Operating Ratios (%)				
EBITDA Margin	15.2	17.4	18.0	19.0
PBT / Net Sales	13.6	15.9	16.3	17.4
PAT Margin	10.8	12.2	13.0	13.9
Inventory days	67.4	58.2	60.0	61.0
Debtor days	68.4	57.5	57.5	57.5
Creditor days	68.0	64.4	64.4	64.4
Return Ratios (%)				
RoE	21.0	22.4	23.2	23.8
RoCE	27.6	30.8	31.2	32.0
RolC	32.6	47.9	49.0	52.7
Valuation Ratios (x)				
P/E	63.8	48.1	39.4	31.9
EV / EBITDA	44.6	32.4	27.3	22.0
EV / Net Sales	6.8	5.6	4.9	4.2
Market Cap / Sales	6.9	5.9	5.1	4.4
Price to Book Value	13.4	10.8	9.1	7.6
Solvency Ratios				
Debt/EBITDA	-	-	-	-
Current Ratio	2.7	3.0	3.2	3.3
Quick Ratio	1.7	2.2	2.3	2.4

Source: Company, ICICI Direct Research

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Hold: -5% to 15%; Reduce: -15% to -5%;

Sell: <-15%



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