June 25, 2023

COMPANY UPDATE | Sector: Automobile

JK Tyre and Industries Ltd

Targeting industry outperformance in FY24E

View & Valuation

We interacted with the management of JKI during our recent plant visit. The management reiterated revenues growth outperformance in FY24E as it anticipates revenue growth of 15-20% (v/s high single digit growth as indicated by peers). JKI indicated continued improvement in return ratios led by margins expansion (product, RM and cost savings led) and moderate capex. Demand commentaries for domestic market remained mixed while it expects healthy exports in FY24E. While maintaining leadership in TBR segment continued to be in focus, in line with industry it expects premiumization within PCR to drive growth with share of premium products would be 30-35%. We believe, key factors for sustained industry profitability ahead to be watched out for are, 1) continued priced discipline, 2) RM decline, 3) moderate capex and 4) all round recovery from the replacement volumes. The continued re-rating for the tyre stocks is contingent upon sustenance of the above factors. Not rated.

Key takeaways from interaction

- Demand outlook (India business) Seeing healthy offtake across segments; FY24E revenue growth expected at 15-20%. OEM, replacement, and exports demand is looking better with good order book for exports. Second quarter volumes will be lower than 1Q led by seasonality due to rains.
- Mexico operations outlook is improving QoQ Business in Mexico is seeing sequential volume uptick, though it has some headwinds yet to subside. Volume mix ~59% replacement/ ~41% is export. Trading volumes were high in Mexico last financial year. Product mix TBR 16%, PCR 55%, Non truck bias 28%. Mexico operations reported ~8% blended EBITDA margins for Mexico operations in 4QFY23. Expect 15-20% volume growth in Mexico in FY24E.
- RM led margins expansion expected over 1HFY24E Seeing sequential improvement in margins due to RM stabilizing. In 4QFY23, RM benefit was limited due to absorption of higher priced inventories. RM under recoveries still at 5-6% currently, however do not anticipate any price corrections by the competition. Believe, fixed over heads are at par with competition and trying to minimize the overall cost through digital transformation. Targeting ~0.5% cost savings over and above RM, mix related benefits. It would largely come from head count savings due to digital initiatives. Current exports margins are at par with replacement.
- Looking at premiumization within PCR for growth within PCR looking at high margin +15-inch trims for growth ahead. Supplying to Hyundai Creta (~70% share of business for top end variants), Alcazar and Kia Seltos. Believe, market share in SUV for leader would be 17-18%. ASP difference for higher trims 17-18' inch to 15'inch is about 15-20%.
- PCR sales mix 87% replacement and 13% OEMs. Share of premium products would be 30-35% for PCR segment.
- Capex current focus is to stabilize PCR capacity expansion which is underway with focus on more premium products for both domestic and exports. Radial capacity utilization at 85-90% across products segments and for Bias the same remains at 80-85%. Project capex underway is Rs8b of which Rs5.3b for PCR (commercial production by 4QFY24) and Rs2.6b for TBR (commercial production by 2QFY24). Of the total Rs8b, ~Rs3b spent in FY23.



Reco	:	NOT RATED
СМР	:	Rs 193
Target Price	:	NA
Potential Return	:	NA

Stock data (as on June 23, 2023)

Nifty	18,666
52 Week h/I (Rs)	214 / 98
Market cap (Rs/USD mn)	47670 / 581
Outstanding Shares (mn)	246
6m Avg t/o (Rs mn):	366
Div yield (%):	1.1
Bloomberg code:	JKI IN
NSE code:	JKTYRE

Stock performance



Shareholding pattern (As of Mar'23)

Promoter	56.3%
FII+DII	8.1%
Others	35.7%

Financial Summary

Y/E MARCH (Rs cr)	2021	2022	2023
Sales	9,102	11,983	14,645
EBITDA	1,306	1,073	1,298
Adj. PAT	324	188	321
Adj. EPS (INR)	13.2	7.6	13.0
EPS Gr. (%)	(141)	(41.9)	70.7
BV/Sh. (INR)	108.5	115.7	137.9
RoE (%)	13.0	6.8	10.3
RoCE (%)	13.0	9.4	11.4
Payout (%)	5.0	25.8	13.1
P/E (x)	14.4	24.8	14.5
P/BV (x)	1.7	1.6	1.4
EV/EBITDA (x)	7.1	8.7	7.2
Div. Yield (%)	1.1	0.8	0.8

DEEP SHAH Lead Analyst deep.shah@ysil.in





- Inventory most of the excess inventories or destocking have already been taken place which started at the start of 4QFY23 in exports markets. In domestic markets too, current inventory is at reasonable levels.
- Net debt declined to ~Rs45b in FY23 (a reduction of ~Rs4.2b from FY22). JKI have scheduled repayments of ~Rs9b over next 2 years. This is premised on stable working capital in FY24 (v/s FY23).
- Other highlights
 - o JKI's overall SKUs at 450+ with capability to manufacture 2kg to 3.4 ton tyre.
 - o **STUs** (tender based business) Roughly Rs1-1.5b business per year for JK. Margins are better than OEMs but at par with replacement mix.
 - o **R&D expenditure** is ~1.5% of consol sales whereas marketing ~1% of consol sales.
 - o **RM sourcing** ~40% import and ~60% domestic. For NR, source maximum of requirement Kochi and North east.
 - RM mix NR content is higher in TBR and OHT but SBR is higher in PCR due to higher short distance braking, lower load and heat.
 - Steel would account for 10-11% of PCR which is 8-9kg, and for TBR it would be 15-20% of weight (~55kg).
 - o Indicative Tyre life PCR ~60k KM, TBR ~1-1.2L, EV 4W ~50k.
 - o Aramid can replace steel but may not be viable from cost perspective.

Exhibit 1: JKI's manufacturing footprint - have installed radial/bias capacity base of 18.2m/14.3m tyres

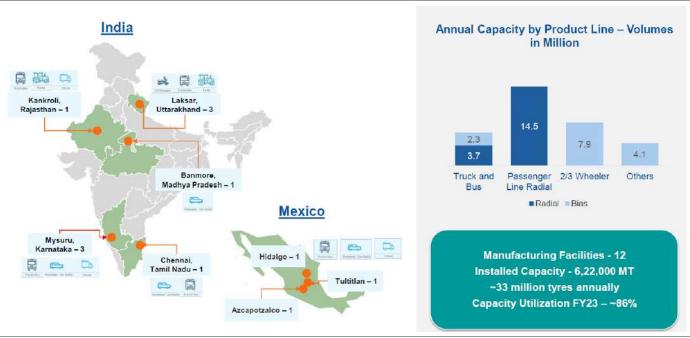




Exhibit 2: Wide distribution base in India as well as Mexico

Extensive Distribution Network

India Distribution Network

- ❖ 6.000+ Dealers
- 500 Distributors
- . Tie up with 1260 Fleet Operators
- · Tie up with 3 Oil Marketing Companies
- 146 Sales, Service and Stocking Points
- 28 Regional Offices

64 JK Tyres Truck Wheels

Fully equipped Tyre service centre offering Total Tyre Solutions



626 JK Tyre Steel & Xpress Wheels

Exclusive passenger car tyre retailing & services

Mega Customer Interaction Programs (CIPs)



69 JK Re-tread centres

Value added services such as re-treading

Mexico Distribution Network

- 97 Dealers
- · Network of 144 third party dealers/distributors
- · Network of 34 Distributors for Exports

Other Geographies Network

- 76 Distributors in Middle East and South East Asia
- 61 Distributors in Africa
- 60 Distributors in North and Latin America

4500+ Fleet owners across 40 CIPs



9000+ Farmers across 55+ Kisan Mitra Program

Source- Company, YES Sec

Exhibit 3: Innovation led recent launches are gaining traction



TBR - JUH XF & JDH XF

- √ Fuel Saver Technology Design
- Low RRC & Low Noise
- ✓ High Mileage



PCR - UX Royale

- √ 5 Rib Asymmetric Design
- ✓ Stable Shoulder Tread Blocks
- Variable Draft Groove Technology

Puncture Guard Tyre

- ✓ Self-repair multiple punctures
- Hassle-free ride throughout life
 Better Traction & Ride Comforts



2 wheeler - Blaze

- ✓ High Speed Stability
- ✓ Ride Comfort & Smooth Cornering
- ✓ High Mileage & Better traction



Levitas Ultra (UHP)

- Utmost Comfort
- Low Cabin Noise & high durability
- ✓ Shortest braking distance

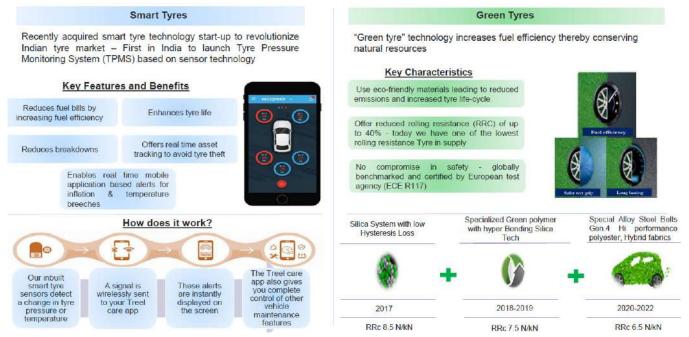


Farm - Shresth

- √ Step Lug Design & Superior Tread
- ✓ Superior Dimensions & aesthetics
 - High Load Caring Capacity & Control



Exhibit 4: Investing towards futuristic manufacturing process; in line with industry trends



Source- Company, YES Sec

Exhibit 5: Developed entire range of EV tyres across segments

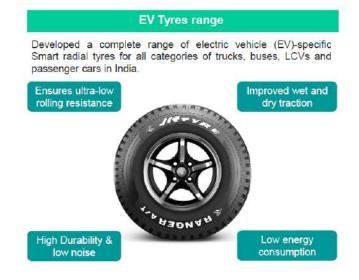






Exhibit 6: OEM presence increasing with increased focus on PCR segment





FINANCIALS

Exhibit 7: Balance Sheet

Y/E March (Rs crore)	FY19	FY20	FY21	FY22	FY23
Equity Share Capital	49	49	49	49	49
Preference Capital	0	0	0	0	0
Total Reserves	2,235	2,282	2,623	2,799	3,347
Net Worth	2,284	2,331	2,673	2,848	3,396
Minority Interest	136	95	106	99	100
Deferred Liabilities and others	1,357	1,388	1,759	1,184	1,093
Total Loans	5,221	5,124	4,707	5,155	4,882
Capital Employed	8,999	8,938	9,245	9,287	9,471
Net Fixed Assets	6,738	6,865	6,753	6,755	6,462
Goodwill on Consolidation	-	-	-	-	-
Capital WIP	270	284	299	106	191
Total Investments	137	146	153	138	79
Curr. Assets, Loans&Adv.	4,304	4,052	3,907	5,088	5,051
Inventory	1,689	1,618	1,789	2,433	2,171
Account Receivables	1,945	1,848	1,575	1,980	2,283
Cash and Bank Balance	170	137	174	176	266
Loans and Advances	500	449	368	500	331
Curr. Liability & Prov.	2,808	2,855	2,427	3,038	2,373
Account Payables	1,599	1,688	1,574	2,189	1,820
Other Current Liabilities	1,114	1,032	739	676	401
Provisions	96	134	113	174	152
Net Current Assets	1,496	1,197	1,480	2,050	2,678
Deferred Tax assets	358	446	559	238	62
Misc Expenditure	0	-	-	-	-
Appl. of Funds	8,999	8,938	9,245	9,287	9,471



Exhibit 8: Income statement

Income from Operations 10,368 8,723 9,102 11,983 0,46 Less: Excise Duty 0	Y/E March (Rs crore)	FY19	FY20	FY21	FY22	FY23
Total Income from Operations 10,368 8,723 9,102 11,983 14,645 Change (%) 25.3 (15.9) 4.4 31.6 22.2 Cost of Materials Consumed 6,685 5,337 5,469 8,039 10,011 % of Sales 64.5 61.2 60.1 67.1 68.4 Personnel Expenses 910 923 923 1,065 1,218 % of Sales 8.8 10.6 10.1 8.9 8.3 Other Expenses 1,662 1,477 1,404 1,805 2,118 % of Sales 16.0 16.9 15.4 15.1 14.5 Total Expenditure 9,256 7,737 7,796 10,910 13,347 % of Sales 89.3 88.7 85.6 91.0 91.1 EBITOA 1,112 985 1,306 1,073 1,298 Margin (%) 10.7 11.3 14.4 9.0 8.9 Depreciation 316 378	Income from Operations	10,368	8,723	9,102	11,983	14,645
Change (%) 25.3 (15.9) 4.4 31.6 22.2 Cost of Materials Consumed 6,685 5,337 5,469 8,039 10,011 % of Sales 64.5 61.2 60.1 67.1 68.4 Personnel Expenses 910 923 923 1,065 1,218 % of Sales 8.8 10.6 10.1 8.9 8.3 Other Expenses 1,662 1,477 1,404 1,805 2,118 % of Sales 16.0 16.9 15.4 15.1 14.5 Total Expenditure 9,256 7,737 7,796 10,910 13,347 % of Sales 89.3 88.7 85.6 91.0 91.1 EBITDA 1,112 985 1,306 1,073 1,298 Margin (%) 10.7 11.3 14.4 9.0 8.9 Depreciation 316 378 387 385 407 EBIT 796 608 920 688	Less: Excise Duty	0	0	0	0	0
Cost of Materials Consumed 6,685 5,337 5,469 8,039 10,011 % of Sales 64.5 61.2 60.1 67.1 68.4 Personnel Expenses 910 923 923 1,065 1,218 % of Sales 8.8 10.6 10.1 8.9 8.3 Other Expenses 1,662 1,477 1,404 1,805 2,118 % of Sales 16.0 16.9 15.4 15.1 14.5 Total Expenditure 9,256 7,737 7,796 10,910 13,347 % of Sales 89.3 88.7 85.6 91.0 91.1 EBITDA 1,112 985 1,306 1,073 1,298 Margin (%) 10.7 11.3 14.4 9.0 8.9 Depreciation 316 378 387 385 407 EBIT 796 608 920 688 891 Int. and Finance Charges 521 549 466 41	Total Income from Operations	10,368	8,723	9,102	11,983	14,645
% of Sales 64.5 61.2 60.1 67.1 68.4 Personnel Expenses 910 923 923 1,065 1,218 % of Sales 8.8 10.6 10.1 8.9 8.3 Other Expenses 1,662 1,477 1,404 1,805 2,118 % of Sales 16.0 16.9 15.4 15.1 14.5 Total Expenditure 9,256 7,737 7,796 10,910 13,347 % of Sales 89.3 88.7 85.6 91.0 91.1 EBITDA 1,112 985 1,306 1,073 1,298 Margin (%) 10.7 11.3 14.4 9.0 8.9 Depreciation 316 378 387 385 407 EBIT 796 608 920 688 891 Int. and Finance Charges 521 549 466 419 455 Other Income 84 31 43 37 37	Change (%)	25.3	(15.9)	4.4	31.6	22.2
Personnel Expenses 910 923 923 1,065 1,218 % of Sales 8.8 10.6 10.1 8.9 8.3 Other Expenses 1,662 1,477 1,404 1,805 2,118 % of Sales 16.0 16.9 15.4 15.1 14.5 Total Expenditure 9,256 7,737 7,796 10,910 13,347 % of Sales 89.3 88.7 85.6 91.0 91.1 EBITDA 1,112 985 1,306 1,073 1,298 Margin (%) 10.7 11.3 14.4 9.0 8.9 Depreciation 316 378 387 385 407 EBIT 796 608 920 688 891 Int. and Finance Charges 521 549 466 419 455 Other Income 84 31 43 37 37 PBT off. EO Exp. 359 89 497 305 473	Cost of Materials Consumed	6,685	5,337	5,469	8,039	10,011
% of Sales 8.8 10.6 10.1 8.9 8.3 Other Expenses 1,662 1,477 1,404 1,805 2,118 % of Sales 16.0 16.9 15.4 15.1 14.5 Total Expenditure 9,256 7,737 7,796 10,910 13,347 % of Sales 89.3 88.7 85.6 91.0 91.1 EBITDA 1,112 985 1,306 1,073 1,298 Margin (%) 10.7 11.3 14.4 9.0 8.9 Depreciation 316 378 387 385 407 EBIT 796 608 920 688 891 Int. and Finance Charges 521 549 466 419 455 Other Income 84 31 43 37 37 PBT bef. EO Exp. 359 89 497 305 473 EO Items (89) (106) 37 4 (62) <	% of Sales	64.5	61.2	60.1	67.1	68.4
Other Expenses 1,662 1,477 1,404 1,805 2,118 % of Sales 16.0 16.9 15.4 15.1 14.5 Total Expenditure 9,256 7,737 7,796 10,910 13,347 % of Sales 89.3 88.7 85.6 91.0 91.1 EBITDA 1,112 985 1,306 1,073 1,298 Margin (%) 10.7 11.3 14.4 9.0 8.9 Depreciation 316 378 387 385 407 EBIT 796 608 920 688 891 Int. and Finance Charges 521 549 466 419 455 Other Income 84 31 43 37 37 PBT bef. EO Exp. 359 89 497 305 473 EO Items (89) (106) 37 4 (62) PBT after EO Exp. 270 (17) 534 309 411	Personnel Expenses	910	923	923	1,065	1,218
% of Sales 16.0 16.9 15.4 15.1 14.5 Total Expenditure 9,256 7,737 7,796 10,910 13,347 % of Sales 89.3 88.7 85.6 91.0 91.1 EBITDA 1,112 985 1,306 1,073 1,298 Margin (%) 10.7 11.3 14.4 9.0 8.9 Depreciation 316 378 387 385 407 EBIT 796 608 920 688 891 Int. and Finance Charges 521 549 466 419 455 Other Income 84 31 43 37 37 PBT bef. EO Exp. 359 89 497 305 473 EO Items (89) (106) 37 4 (62) PBT after EO Exp. 270 (17) 534 309 411 Current Tax 94 (166) 201 109 147	% of Sales	8.8	10.6	10.1	8.9	8.3
Total Expenditure 9,256 7,737 7,796 10,910 13,347 % of Sales 89.3 88.7 85.6 91.0 91.1 EBITDA 1,112 985 1,306 1,073 1,298 Margin (%) 10.7 11.3 14.4 9.0 8.9 Depreciation 316 378 387 385 407 EBIT 796 608 920 688 891 Int. and Finance Charges 521 549 466 419 455 Other Income 84 31 43 37 37 PBT bef. EO Exp. 359 89 497 305 473 EO Items (89) (106) 37 4 (62) PBT after EO Exp. 270 (17) 534 309 411 Current Tax 94 (166) 201 109 147 Deferred Tax - - - - - Tax	Other Expenses	1,662	1,477	1,404	1,805	2,118
% of Sales 89.3 88.7 85.6 91.0 91.1 EBITDA 1,112 985 1,306 1,073 1,298 Margin (%) 10.7 11.3 14.4 9.0 8.9 Depreciation 316 378 387 385 407 EBIT 796 608 920 688 891 Int. and Finance Charges 521 549 466 419 455 Other Income 84 31 43 37 37 PBT bef. EO Exp. 359 89 497 305 473 EO Items (89) (106) 37 4 (62) PBT after EO Exp. 270 (17) 534 309 411 Current Tax 94 (166) 201 109 147 Deferred Tax - - - - - Tax Rate (%) 34.8 988.6 37.6 35.2 35.6 Less: Mionrity Interest 0 2 (14) 10 (17) Reported PAT	% of Sales	16.0	16.9	15.4	15.1	14.5
EBITDA 1,112 985 1,306 1,073 1,298 Margin (%) 10.7 11.3 14.4 9.0 8.9 Depreciation 316 378 387 385 407 EBIT 796 608 920 688 891 Int. and Finance Charges 521 549 466 419 455 Other Income 84 31 43 37 37 PBT bef. EO Exp. 359 89 497 305 473 EO Items (89) (106) 37 4 (62) PBT after EO Exp. 270 (17) 534 309 411 Current Tax 94 (166) 201 109 147 Deferred Tax - - - - - Tax Rate (%) 34.8 988.6 37.6 35.2 35.6 Less: Mionrity Interest 0 2 (14) 10 (17) Reported	Total Expenditure	9,256	7,737	7,796	10,910	13,347
Margin (%) 10.7 11.3 14.4 9.0 8.9 Depreciation 316 378 387 385 407 EBIT 796 608 920 688 891 Int. and Finance Charges 521 549 466 419 455 Other Income 84 31 43 37 37 PBT bef. EO Exp. 359 89 497 305 473 EO Items (89) (106) 37 4 (62) PBT after EO Exp. 270 (17) 534 309 411 Current Tax 94 (166) 201 109 147 Deferred Tax -	% of Sales	89.3	88.7	85.6	91.0	91.1
Depreciation 316 378 387 385 407 EBIT 796 608 920 688 891 Int. and Finance Charges 521 549 466 419 455 Other Income 84 31 43 37 37 PBT bef. EO Exp. 359 89 497 305 473 EO Items (89) (106) 37 4 (62) PBT after EO Exp. 270 (17) 534 309 411 Current Tax 94 (166) 201 109 147 Deferred Tax - - - - - Tax Rate (%) 34.8 988.6 37.6 35.2 35.6 Less: Mionrity Interest 0 2 (14) 10 (17) Reported PAT 176 147 348 191 282 Adjusted PAT 234 (794) 324 188 321 Change (%)	EBITDA	1,112	985	1,306	1,073	1,298
EBIT 796 608 920 688 891 Int. and Finance Charges 521 549 466 419 455 Other Income 84 31 43 37 37 PBT bef. EO Exp. 359 89 497 305 473 EO Items (89) (106) 37 4 (62) PBT after EO Exp. 270 (17) 534 309 411 Current Tax 94 (166) 201 109 147 Deferred Tax - - - - - - Tax Rate (%) 34.8 988.6 37.6 35.2 35.6 Less: Mionrity Interest 0 2 (14) 10 (17) Reported PAT 176 147 348 191 282 Adjusted PAT 234 (794) 324 188 321 Change (%) 252.1 (438.9) (140.8) (41.9) 70.7	Margin (%)	10.7	11.3	14.4	9.0	8.9
Int. and Finance Charges 521 549 466 419 455 Other Income 84 31 43 37 37 PBT bef. EO Exp. 359 89 497 305 473 EO Items (89) (106) 37 4 (62) PBT after EO Exp. 270 (17) 534 309 411 Current Tax 94 (166) 201 109 147 Deferred Tax - - - - - - Tax Rate (%) 34.8 988.6 37.6 35.2 35.6 Less: Mionrity Interest 0 2 (14) 10 (17) Reported PAT 176 147 348 191 282 Adjusted PAT 234 (794) 324 188 321 Change (%) 252.1 (438.9) (140.8) (41.9) 70.7	Depreciation	316	378	387	385	407
Other Income 84 31 43 37 37 PBT bef. EO Exp. 359 89 497 305 473 EO Items (89) (106) 37 4 (62) PBT after EO Exp. 270 (17) 534 309 411 Current Tax 94 (166) 201 109 147 Deferred Tax - - - - - - Tax Rate (%) 34.8 988.6 37.6 35.2 35.6 Less: Mionrity Interest 0 2 (14) 10 (17) Reported PAT 176 147 348 191 282 Adjusted PAT 234 (794) 324 188 321 Change (%) 252.1 (438.9) (140.8) (41.9) 70.7	EBIT	796	608	920	688	891
PBT bef. EO Exp. 359 89 497 305 473 EO Items (89) (106) 37 4 (62) PBT after EO Exp. 270 (17) 534 309 411 Current Tax 94 (166) 201 109 147 Deferred Tax - - - - - - Tax Rate (%) 34.8 988.6 37.6 35.2 35.6 Less: Mionrity Interest 0 2 (14) 10 (17) Reported PAT 176 147 348 191 282 Adjusted PAT 234 (794) 324 188 321 Change (%) 252.1 (438.9) (140.8) (41.9) 70.7	Int. and Finance Charges	521	549	466	419	455
EO Items (89) (106) 37 4 (62) PBT after EO Exp. 270 (17) 534 309 411 Current Tax 94 (166) 201 109 147 Deferred Tax - - - - - - Tax Rate (%) 34.8 988.6 37.6 35.2 35.6 Less: Mionrity Interest 0 2 (14) 10 (17) Reported PAT 176 147 348 191 282 Adjusted PAT 234 (794) 324 188 321 Change (%) 252.1 (438.9) (140.8) (41.9) 70.7	Other Income	84	31	43	37	37
PBT after EO Exp. 270 (17) 534 309 411 Current Tax 94 (166) 201 109 147 Deferred Tax -	PBT bef. EO Exp.	359	89	497	305	473
Current Tax 94 (166) 201 109 147 Deferred Tax -	EO Items	(89)	(106)	37	4	(62)
Deferred Tax - <t< td=""><td>PBT after EO Exp.</td><td>270</td><td>(17)</td><td>534</td><td>309</td><td>411</td></t<>	PBT after EO Exp.	270	(17)	534	309	411
Tax Rate (%) 34.8 988.6 37.6 35.2 35.6 Less: Mionrity Interest 0 2 (14) 10 (17) Reported PAT 176 147 348 191 282 Adjusted PAT 234 (794) 324 188 321 Change (%) 252.1 (438.9) (140.8) (41.9) 70.7	Current Tax	94	(166)	201	109	147
Less: Mionrity Interest 0 2 (14) 10 (17) Reported PAT 176 147 348 191 282 Adjusted PAT 234 (794) 324 188 321 Change (%) 252.1 (438.9) (140.8) (41.9) 70.7	Deferred Tax	-	-	-	-	-
Reported PAT 176 147 348 191 282 Adjusted PAT 234 (794) 324 188 321 Change (%) 252.1 (438.9) (140.8) (41.9) 70.7	Tax Rate (%)	34.8	988.6	37.6	35.2	35.6
Adjusted PAT 234 (794) 324 188 321 Change (%) 252.1 (438.9) (140.8) (41.9) 70.7	Less: Mionrity Interest	0	2	(14)	10	(17)
Change (%) 252.1 (438.9) (140.8) (41.9) 70.7	Reported PAT	176	147	348	191	282
	Adjusted PAT	234	(794)	324	188	321
Margin (%) 2.3 (9.1) 3.6 1.6 2.2	Change (%)	252.1	(438.9)	(140.8)	(41.9)	70.7
	Margin (%)	2.3	(9.1)	3.6	1.6	2.2



Exhibit 9: Cash Flow Statement

Y/E March (Rs crore)	FY19	FY20	FY21	FY22	FY23
OP/(Loss) before Tax	797	1,237	1,598	346	411
Depreciation	316	378	387	385	407
Interest & Finance Charges	521	523	432	391	455
Direct Taxes Paid	(81)	(34)	(89)	(70)	(137)
(Inc)/Dec in WC	(228)	311	452	(650)	45
CF from Operations	1,325	2,415	2,780	402	1,181
Others	528	1,178	1,181	56	(43)
CF from Operating incl EO	797	1,237	1,598	346	1,224
(inc)/dec in FA	(258)	(274)	(160)	(292)	(399)
Free Cash Flow	539	964	1,439	54	826
(Pur)/Sale of Investments	1	-	(O)	25	-
Others	-	-	-	-	(2)
CF from Investments	(257)	(274)	(160)	(267)	(400)
Issue of Shares	198	-	-	-	-
Inc/(Dec) in Debt	1,152	119	620	1,390	(224)
Interest Paid	(519)	(525)	(471)	(425)	(443)
Dividend Paid	(41)	(45)	(17)	(49)	(37)
Others	(1,311)	(513)	(1,573)	(1,012)	(43)
CF from Fin. Activity	(522)	(963)	(1,441)	(96)	(747)
Inc/Dec of Cash	19	1	(2)	(17)	76



Exhibit 10: Growth and Ratio matrix

Y/E March	FY19	FY20	FY21	FY22	FY23
Basic (INR)					
EPS	9.5	(32.2)	13.2	7.6	13.0
BV/Share	92.8	94.7	108.5	115.7	137.9
DPS	1.5	0.7	2.0	1.5	1.5
Payout (%)	49.8	62.0	5.0	25.8	13.1
Valuation (x)					
P/E	19.9	(5.9)	14.4	24.8	14.5
P/BV	2.0	2.0	1.7	1.6	1.4
EV/Sales	0.9	1.1	1.0	0.8	0.6
EV/EBITDA	8.4	9.4	7.1	8.7	7.2
Dividend Yield (%)	0.8	0.4	1.1	0.8	0.8
FCF per share	21.9	39.1	58.4	2.2	33.5
Return Ratios (%)					
EBITDA Margins (%)	10.7	11.3	14.4	9.0	8.9
Net Profit Margins (%)	2.3	(9.1)	3.6	1.6	2.2
RoE	11.0	(34.4)	13.0	6.8	10.3
RoCE	7.9	8.5	13.0	9.4	11.4
RoIC	6.4	(64.3)	6.8	5.1	6.4
Working Capital Ratios					
Accum. Dep/Gross Block (x)	1	1.6	1.7	1.8	0.4
Fixed Asset Turnover (x)	2	1.3	1.3	1.8	0.5
Asset Turnover (x)	1.2	1.0	1.0	1.3	1.:
Inventory (Days)	92	110.6	119.4	110.4	79.:
Debtor (Days)	68	77.3	63.2	60.3	56.9
Creditor (Days)	56	70.7	63.1	66.7	45.4
Working Cap. Turnover (Days)	47	44.4	52.4	57.1	60.:
Growth (%)					
Sales	25.3	(15.9)	4.4	31.6	22.2
EBITDA	50.9	(11.4)	32.6	(17.8)	20.9
PAT	252.1	(438.9)	(140.8)	(41.9)	70.
Leverage Ratio (x)					
Current Ratio	1.5	1.4	1.6	1.7	2.:
Interest Cover Ratio	1.5	1.1	2.0	1.6	2.0
Debt/Equity	2.3	2.2	1.8	1.8	1.4



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