Systematix

Institutional Equities

Hindustan Unilever

19 January 2023

In line quarter; surprise royalty increase to offset the tailwinds from positive management commentary

Hindustan Unilever (HUVR) delivered an in-line performance revenue/EBITDA/PAT growth of 16%/8%/13% YoY respectively. Volume growth of 5% was a marginal positive surprise given industry volume decline of 4%. A combination of growth leverage, cost controls and calibrated price hikes limited the decline in EBITDA margin to 180bps. With a 11% pricing impact against a material inflation of 18% in 3Q, gross margin dipped 460bps YoY, albeit it was a 170bps QoQ improvement. We expect gross margin to see a gradual normalization, with commodity inflation continuing to moderate and premiumization and scale leverage playing out. But EBITDA margins improvement will be tempered by the 80bps phased increase in royalty and an uptick in ad spends. We expect a rural recovery led by lower inflation, low base and better farm income expectations while urban demand especially in personal care and HFD categories should also see the benefits of innovation and market development. Hence, we expect volume growth trends to improve over the next couple of quarters.

Management commentary on the demand front seems to be getting more constructive over the past couple of quarters, especially on the rural side where things are getting much better after the June-July lows with worst of inflation likely behind us. Even on the margin front, gross margins seem to have bottomed out in 2Q and should gradually be built back which should help drive a recovery in ad spends as well. We expect cost savings and scale benefits to offset the impact of the royalty rate increase, which albeit a negative surprise still remains below that of other MNC peers. HFD category is set for a growth recovery post aggressive market development once inflation subsides, laundry category still retains strong premiumization and share gain potential while BPC segment has also started recovering with some recovery in disposable income levels.

Valuation and View: We are building in revenue/EBITDA/PAT growth of 11%/16%/16%, respectively, over FY23-24E. Our target price of Rs 2,950 is based on 55x 1HFY25E earnings, in line with its five-year average valuation multiple. We maintain our BUY rating on the stock, given expectations of above-industry growth, continued premiumization and strategic initiatives by the company. Despite the increase in royalty which could be a near-term overhang, we find HUVR as a better bet than multiple mid-cap FMCG peers to play the impending rural recovery and a pick up in FMCG consumption across categories. Key downside risks to our call would be a delayed demand recovery, a reversal in recent commodity price trends and irrational competition.

Result highlights

- Revenue/EBITDA/PAT growth of 16.3%/8%/13% YoY respectively led by 5% volume growth and strong growth in the home care business.
- Overall revenue growth of 16.3% YoY was the result of 31.6% growth in home care, 10.5% in BPC and 6.8% in foods.
- Overall gross margin fell 463bps to 47.5%, given 18% commodity inflation vs 11% blended price hikes; EBITDA margin was down 182bps to 23.2%, with significant savings in other expenses and employee costs offsetting higher A&P spends.
- Due to inflationary pressure, EBIT margin declined 138bps for home care, 271bps for BPC and 77bps for foods.

RESULT UPDATE

| Sector: FMCG | Rating: BUY |
|---------------|------------------------|
| CMP: Rs 2,650 | Target Price: Rs 2,950 |

Stock Info

| Sensex/Nifty | 60,858/ 18,108 |
|--------------------|----------------------|
| Bloomberg | HUVR IN |
| Equity shares (mn) | 2350 |
| 52-wk High/Low | Rs 2,741/1,902 |
| Face value | Rs 1 |
| M-Cap | Rs 6,227bn/US\$ 76bn |
| 3-m Avg value | US\$ 44mn |

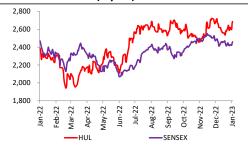
Financial Snapshot (Rs mn)

| Y/E Mar | FY23E | FY24E | FY25E |
|-----------------|---------|---------|---------|
| Sales | 596,577 | 659,012 | 732,314 |
| PAT | 99,104 | 118,547 | 133,512 |
| EPS (Rs) | 42.2 | 50.4 | 56.8 |
| PE (x) | 64.0 | 53.5 | 47.5 |
| EV/EBITDA (x) | 35.8 | 30.0 | 26.6 |
| P/BV (x) | 11.7 | 11.4 | 11.1 |
| EV/Sales | 8.3 | 7.5 | 6.7 |
| RoE (%) | 20.0 | 23.4 | 25.7 |
| RoCE (%) | 25.5 | 29.7 | 32.5 |
| NWC (days) | -32 | -32 | -32 |
| Net gearing (x) | (0.1) | (0.1) | (0.2) |
| | | | |

Shareholding Pattern (%)

| | Dec 22 | Sept 22 | Jun 22 |
|----------|--------|---------|--------|
| Promoter | 61.9 | 61.9 | 61.9 |
| -Pledged | - | - | - |
| FII | 14.3 | 14.1 | 13.3 |
| DII | 11.5 | 11.7 | 12.2 |
| Others | 12.2 | 12.3 | 12.6 |

Stock Performance (1-year)



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Systematix Research is also available on Bloomberg SSSL <Go>, Thomson & Reuters

Management presentation highlights

Margins - Inflation led to 346bps increase in COGS, despite calibrated pricing actions. There was a 120bps decline in A&P spends, 58bps drop in employee cost and 103bps decline in other expenses.

- Segment performance Home care was up 32%, BPC by 11% and foods by 7%; Margins in the home care segment stood at 19.2% (-138bps YoY), personal care stood at 25.1% (-271bps YoY) and Foods & Refreshments was 17.9% (-77bps YoY).
- Home care Segment witnessed double digit volume growth. Fabric Wash and Household Care grew in high double digits. Liquids portfolio continued to deliver strong results driven by effective market development activities. Price hikes were taken in Fabric Wash and Household Care portfolios to partly offset the input cost inflation.
- **BPC** Skin Cleansing delivered strong double-digit growth with mid-single digit volume growth. Price cuts were taken in soaps due to decline in palm oil prices. Hair Care grew in high single-digit led by strong performance in Clinic Plus. Oral care delivered steady performance led by Close-up. Delayed winter impacted growth in Skin Care, however non-winter portfolio delivered double digit growth.
- Foods Foods grew in high-teens with double digit volume growth led by Jams, Ketchup and Unilever Food Solutions. Ice cream business grew in double digit. Tea business witnessed mid-single digit volume growth. Coffee grew in double digits while HFD grew in mid-single digit.
- Material inflation Net material inflation is now at 18% vs 22% in 2QFY23. Net price vs cost difference stood at 7% during the quarter.
- New Royalty and Central Services arrangement with Unilever group Royalty and Central services fees will increase from c. 2.65% to c. 3.45% of turnover for a period of 5 years. This increase will be effected in a staggered manner over a period of 3 years.
- Outlook As YoY inflation is still at elevated levels, management expects growth to be price-led. With current easing in inflationary pressures company expects recovery in consumer demand.

Q&A takeaways

- FMCG industry growth During 3QFY23, FMCG market grew 8%YoY, higher compared to 2QFY23. Sept & Oct'22 witnessed double digit growths due to high sales during festive season. Delayed winter impacted sales of hand and body care products, facial moisturizer and other skin care products. According to Neilsen data, FMCG volumes declined 4% during 3QFY23. However, HUL reported 5% volume growth.
- **Urban vs Rural growth** Urban performed better compared to rural during the quarter. However, rural growth in 3QFY23 was better compared to 2QFY23. HUL witnessed value growth in rural in last 5 months.
- Price hikes/reduction HUL hiked prices in fabric wash and HFD category due to milk, soda ash and barley inflation. However, took price cuts in tea and soaps.
- Horlicks impacted by milk inflation In HFD company focused on driving revenue and cost synergies followed by market development and category penetration. However, inflation in milk prices have impacted discretionary



> spending (Horlicks) to some extent. Food solutions business grew 2x compared to pre-covid level.

- Strategy for detergents bars, powder and solutions Company's strategy has been to move consumers from bars to solution wash. Strategy focuses on shifting consumers from mass powders to specialists like liquids, matics. Company witnessed 40% volume growth in Home care category.
- Skin Care growth outlook In case inflation stabilizes, company expects skin category (discretionary) to grow driven by improvement in disposable income and GDP.
- Royalty and Central Services arrangement This arrangement grants HUL the right to use Unilever's owned trademarks, technology, corporate logo, procure raw materials and access to central services provided by Unilever. 3.45% consists of 1.95% royalty for trademark and technology of Unilever and 1.5% for services.
- Margin outlook Margin improvement will come through premiumization and leverage scale benefits (in case inflation stabilizes around current levels).
- Tax rate Effective tax rate for the quarter stood at 26%. For FY23E, company expect the ETR to be 24%.
- Long term growth outlook In past decade, growth was driven by topline and substantial margin improvement. In the coming decade, company expects double digit EPS to be driven mainly by topline growth and modest margin improvement which will be led by mix improvement, premiumization and leveraging scale benefits.

Exhibit 1: Quarterly performance

| YE March (Rs mn) | 3QFY23 | 3QFY22 | 2QFY23 | YoY (%) | QoQ (%) |
|----------------------------|---------|---------|---------|---------|---------|
| Net Revenues | 152,280 | 130,920 | 147,510 | 16.3 | 3.2 |
| Cost of materials | 51,050 | 39,360 | 48,580 | 29.7 | 5.1 |
| (% of sales) | 33.5 | 30.1 | 32.9 | | |
| Purchase of stock in trade | 28,920 | 23,330 | 31,360 | 24.0 | (7.8) |
| (% of sales) | 19.0 | 17.8 | 21.3 | | |
| Gross Profit | 72,310 | 68,230 | 67,570 | 6.0 | 7.0 |
| Gross margin (%) | 47.5% | 52.1% | 45.8% | | |
| Employee cost | 6,760 | 6,570 | 7,090 | 2.9 | (4.7) |
| (% of sales) | 4.4 | 5.0 | 4.8 | | |
| Selling & admin | 12,000 | 11,890 | 10,410 | 0.9 | 15.3 |
| (% of sales) | 7.9 | 9.1 | 7.1 | | |
| Others | 18,180 | 16,980 | 16,300 | 7.1 | 11.5 |
| (% of sales) | 11.9 | 13.0 | 11.1 | | |
| EBITDA | 35,370 | 32,790 | 33,770 | 7.9 | 4.7 |
| EBITDA margin (%) | 23.2 | 25.0 | 22.9 | | |
| Other income | 2,280 | 910 | 1,150 | 150.5 | 98.3 |
| PBIDT | 37,650 | 33,700 | 34,920 | 11.7 | 7.8 |
| Depreciation | 2,600 | 2,550 | 2,480 | 2.0 | 4.8 |
| Finance cost | 260 | 250 | 250 | 4.0 | 4.0 |
| PBT | 34,790 | 30,900 | 32,190 | 12.6 | 8.1 |
| Tax | 8,720 | 7,810 | 8,350 | 11.7 | 4.4 |
| ETR (%) | 25.1 | 25.3 | 25.9 | | |
| Adjusted PAT | 26,070 | 23,090 | 23,840 | 12.9 | 9.4 |
| PATAMI margin | 17.1 | 17.6 | 16.2 | | |
| Exceptional item | (1,020) | (660) | 2,320 | | |
| Reported PAT | 25,050 | 22,430 | 26,160 | 11.7 | (4.2) |
| No. of shares (mn) | 2,350.0 | 2,350.0 | 2,350.0 | | |
| Adj EPS (Rs) | 11.1 | 9.8 | 10.1 | | |

Source: Company, Systematix Institutional Research

Exhibit 2: Segmental performance

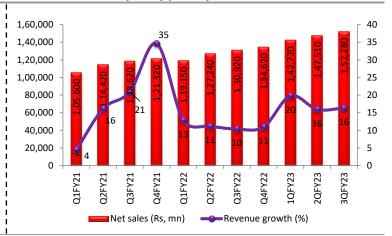
| YE March (Rs mn) | 3QFY23 | 3QFY22 | 2QFY23 | YoY (%) | QoQ (%) |
|----------------------|---------|---------|---------|---------|---------|
| Segement revenue | | | | | |
| Home care | 55,180 | 41,930 | 51,430 | 31.6% | 7.3% |
| Personal care | 57,180 | 51,750 | 55,610 | 10.5% | 2.8% |
| Foods & Refreshments | 37,000 | 34,660 | 37,550 | 6.8% | -1.5% |
| Others | 2,920 | 2,580 | 2,920 | 13.2% | 0.0% |
| Net Sales | 152,280 | 130,920 | 147,510 | 16.3% | 3.2% |
| | | | | | |
| Segment EBIT | | | | | |
| Home care | 10,610 | 8,640 | 8,890 | 22.8% | 19.3% |
| Personal care | 14,370 | 14,410 | 13,960 | -0.3% | 2.9% |
| Foods & Refreshments | 6,610 | 6,460 | 7,440 | 2.3% | -11.2% |
| Others | 1,180 | 730 | 1,000 | 61.6% | 18.0% |
| Total EBIT | 32,770 | 30,240 | 31,290 | 8.4% | 4.7% |

Source: Company, Systematix Institutional Research

Exhibit 3: Strong growth in both volumes and value

20% 16% 15% 12% 11% 11% 10% 5% 0% -5% Q1FY21% -10% Q3FY21 Q2FY21 Q4FY22 Q4FY21 ■Volume growth ■ Price growth

Exhibit 4: Growth trajectory picks up to touch normalized levels



Source: Company, Systematix Institutional Research

Source: Company, Systematix Institutional Research

Exhibit 5: Gross margin impacted due to pricing-inflation gap

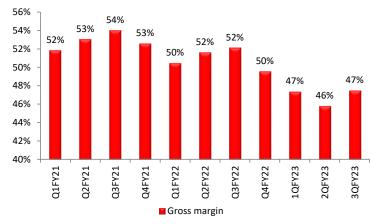
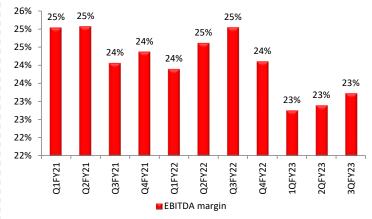


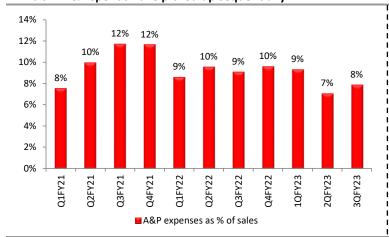
Exhibit 6: EBITDA margin impact limited due to leverage benefits



Source: Company, Systematix Institutional Research

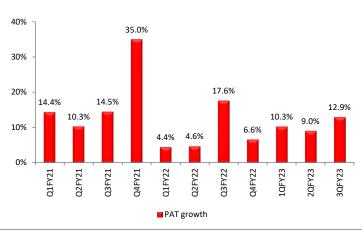
Source: Company, Systematix Institutional Research

Exhibit 7: A&P spends have picked up sequentially



Source: Company, Systematix Institutional Research

Exhibit 8: PAT growth impacted by higher tax rate

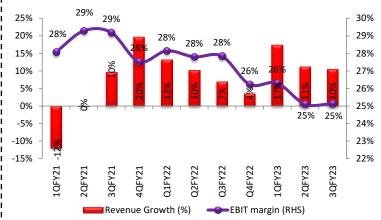


Source: Company, Systematix Institutional Research

Exhibit 9: Home care sees 32% growth, with stable margin

25% 40% 20% 21% 21% 35% 19% 20% 19% 20% 30% 25% 15% 20% 15% 10% 10% 5% 5% 0% 0% -5% 3QFY23 2QFY23 1QFY21 Q4FY22 **2QFY21** 3QFY21 4QFY21 Q3FY22 Revenue Growth (%) ■EBIT margin (RHS)

Exhibit 10: BPC registers 11% growth, led by skin cleansing



Source: Company, Systematix Institutional Research

Source: Company, Systematix Institutional Research

Exhibit 11: F&R growth at 13%, led by ice creams, food & coffee

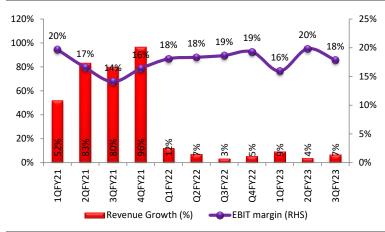
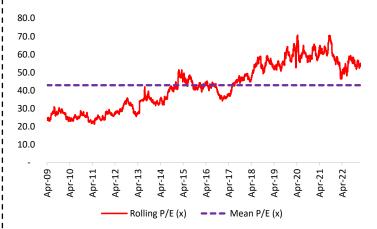


Exhibit 12: Currently trades at 55x 1-yr fwd P/E



Source: Company, Systematix Institutional Research

Source: Bloomberg, Systematix Institutional Research

FINANCIALS

Profit & Loss Statement

| YE: Mar (Rs mn) | FY21 | FY22 | FY23E | FY24E | FY25E |
|----------------------------|------------|----------|----------|----------|----------|
| Net Sales | 4,70,280 | 5,24,460 | 5,96,577 | 6,59,012 | 7,32,314 |
| RM Cost | 1,50,270 | 1,64,240 | 2,00,748 | 2,07,589 | 2,27,017 |
| Purchase of trad. Goods | 71,210 | 93,110 | 1,14,543 | 1,21,258 | 1,29,034 |
| Gross Profits | 2,48,800 | 2,67,110 | 2,81,286 | 3,30,165 | 3,76,263 |
| Employee costs | 23,580 | 25,450 | 26,846 | 30,315 | 33,686 |
| Selling & Admin costs | 1,08,960 | 1,13,090 | 1,16,631 | 1,35,756 | 1,58,180 |
| Total Expenses | 3,54,020 | 3,95,890 | 4,58,768 | 4,94,918 | 5,47,917 |
| | | | | | |
| EBITDA | 1,16,260 | 1,28,570 | 1,37,809 | 1,64,094 | 1,84,397 |
| Depreciation | 10,740 | 10,910 | 10,353 | 11,581 | 12,771 |
| Other income | 4,100 | 2,580 | 6,300 | 6,930 | 7,623 |
| EBIT | 1,09,620 | 1,20,240 | 1,33,756 | 1,59,443 | 1,79,248 |
| | | | | | |
| cost | 1,170 | 1,060 | 1,040 | 1,144 | 1,258 |
| PBT | 1,08,450 | 1,19,180 | 1,32,716 | 1,58,299 | 1,77,990 |
| Taxes | 26,060 | 29,870 | 33,612 | 39,752 | 44,478 |
| | | | | | |
| Adj. PAT | 82,390 | 89,310 | 99,104 | 1,18,547 | 1,33,512 |
| Extraordinaries/Excecption | onal 2,390 | 440 | - | - | - |
| Reported PAT | 80,000 | 88,870 | 99,104 | 1,18,547 | 1,33,512 |
| | | | | | |
| No. of shares (mn) | 2,350 | 2,350 | 2,350 | 2,350 | 2,350 |
| Adj. EPS | 35.1 | 38.0 | 42.2 | 50.4 | 56.8 |

Source: Company, Systematix Institutional Research

Cash Flow

| YE: Mar (Rs mn) | FY21 | FY22 | FY23E | FY24E | FY25E |
|------------------------|----------|----------|------------|------------|------------|
| PBT | 1,06,060 | 1,18,740 | 1,32,716 | 1,58,299 | 1,77,990 |
| Add: Depreciation | 11,340 | 11,060 | 10,353 | 11,581 | 12,771 |
| Add: | 1,170 | 1,060 | 1,040 | 1,144 | 1,258 |
| Less: taxes paid | (24,800) | (27,810) | (31,852) | (37,992) | (42,718) |
| Add: other adjustments | (1,130) | (2,570) | - | - | - |
| Less: WC changes | (1,010) | (10,000) | 25,235 | 6,445 | 7,679 |
| Total OCF | 91,630 | 90,480 | 1,37,493 | 1,39,477 | 1,56,981 |
| OCF w/o WC changes | 92,640 | 1,00,480 | 1,12,257 | 1,33,032 | 1,49,302 |
| Capital expenditure | (40,990) | (10,940) | (12,000) | (13,000) | (14,000) |
| Change in investments | 22,930 | (7,960) | - | - | - |
| /Dividend reced. | 2,780 | 1,620 | - | - | - |
| Total ICF | (15,280) | (17,280) | (12,000) | (13,000) | (14,000) |
| Free Cash Flows | 50,640 | 79,540 | 1,25,493 | 1,26,477 | 1,42,981 |
| Share issuances | - | - | - | - | - |
| Change in borrowings | - | - | - | - | - |
| Dividends | (88,110) | (75,260) | (89,194) | (1,06,692) | (1,20,161) |
| payment | (920) | (820) | (1,040) | (1,144) | (1,258) |
| Others | (4,060) | (4,070) | (61,649) | (61,649) | (61,649) |
| Total FCF | (93,090) | (80,150) | (1,51,883) | (1,69,485) | (1,83,069) |
| Net change in cash | (16,740) | (6,950) | (26,390) | (43,008) | (40,087) |
| Opening cash & CE | 32,160 | 44,710 | 38,460 | 64,523 | 74,050 |
| Closing cash & CE | 44,710 | 38,460 | 64,523 | 74,050 | 86,394 |

Source: Company, Systematix Institutional Research

Balance Sheet

| YE: Mar (Rs mn) | FY21 | FY22 | FY23E | FY24E | FY25E |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Equity capital | 2,350 | 2,350 | 2,350 | 2,350 | 2,350 |
| Reserves and surplus | 4,74,390 | 4,88,260 | 4,98,170 | 5,10,023 | 5,23,374 |
| Net worth | 4,76,740 | 4,90,610 | 5,00,520 | 5,12,373 | 5,25,724 |
| Minority | 200.0 | 260.0 | 260.0 | 260.0 | 260.0 |
| Total Debt | - | - | - | - | - |
| Other LT liabilities | 26,050 | 26,780 | 28,655 | 30,660 | 32,807 |
| Total sources | 5,02,990 | 5,17,650 | 5,29,434 | 5,43,294 | 5,58,790 |
| Net Block | 61,160 | 61,690 | 71,690 | 81,690 | 91,690 |
| Intangible assets | 4,53,270 | 4,53,040 | 4,53,270 | 4,53,270 | 4,53,270 |
| Net deferred tax | (60,920) | (63,030) | (63,030) | (63,030) | (63,030) |
| Other assets | 10,870 | 10,380 | 11,107 | 11,884 | 12,716 |
| CWIP | 7,450 | 13,130 | 13,130 | 13,130 | 13,130 |
| Investments | 27,090 | 35,210 | 35,210 | 35,210 | 35,210 |
| Cash | 44,710 | 38,460 | 64,523 | 74,050 | 86,394 |
| Inventories | 35,790 | 40,960 | 40,861 | 45,138 | 50,158 |
| Debtors | 17,580 | 22,360 | 21,248 | 23,472 | 26,082 |
| Other current assets | 17,020 | 18,250 | 19,153 | 20,494 | 21,928 |
| Current Assets | 70,390 | 81,570 | 81,262 | 89,103 | 98,169 |
| Creditors | 88,020 | 90,680 | 1,14,412 | 1,26,386 | 1,40,444 |
| Other CL | 23,010 | 22,120 | 23,316 | 25,627 | 28,315 |
| Current Liabilities | 1,11,030 | 1,12,800 | 1,37,728 | 1,52,013 | 1,68,759 |
| Net Working Capital Total Uses | (40,640) 5,02,990 | (31,230) 5,17,650 | (56,465) 5,29,434 | (62,910) 5,43,294 | (70,589) 5,58,790 |

Source: Company, Systematix Institutional Research

Ratios

| YE: Mar | FY21 | FY22 | FY23E | FY24E | FY25E |
|---------------------------|-------|-------|-------|-------|-------|
| Yoy growth in Revenue | 18.2 | 11.5 | 13.8 | 10.5 | 11.1 |
| Yoy growth in EBITDA | 17.9 | 10.6 | 7.2 | 19.1 | 12.4 |
| Yoy growth in Net income | 18.3 | 8.4 | 11.0 | 19.6 | 12.6 |
| Effective tax rate | 23.2 | 23.8 | 24.0 | 24.0 | 24.0 |
| EBITDA margin | 24.7 | 24.5 | 23.1 | 24.9 | 25.2 |
| PAT margin | 17.5 | 17.0 | 16.6 | 18.0 | 18.2 |
| ROACE (pre-tax) | 35.9 | 23.6 | 25.5 | 29.7 | 32.5 |
| ROAE | 29.5 | 18.5 | 20.0 | 23.4 | 25.7 |
| Net debt to equity (x) | (0.1) | (0.1) | (0.1) | (0.1) | (0.2) |
| Inventory days | 28 | 25 | 25 | 25 | 25 |
| Debtors days | 14 | 13 | 13 | 13 | 13 |
| Payable days | 68 | 70 | 70 | 70 | 70 |
| NWC days | (27) | (19) | (32) | (32) | (32) |
| Per share numbers (Rs) | | | | | |
| Reported earnings | 35.1 | 38.0 | 42.2 | 50.4 | 56.8 |
| Dividend | 40.5 | 34.0 | 38.0 | 45.4 | 51.1 |
| Book Value | 202.9 | 227.1 | 231.7 | 237.2 | 243.4 |
| Valuations (x) | | | | | |
| Price to diluted earnings | 77.0 | 71.1 | 64.0 | 53.5 | 47.5 |
| EV / EBITDA | 42.6 | 38.6 | 35.8 | 30.0 | 26.6 |
| Price to sales | 10.6 | 9.5 | 8.4 | 7.6 | 6.8 |

Source: Company, Systematix Institutional Research

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