



Revival and Resilience: India Turnaround Summit 2026

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Revival & Resilience: India Turnaround Summit 2026

Powered by:



13 March 2026 (Friday) | 8:30 AM – 8:30 PM | Hyatt Regency, Bhikaji Cama Place, New Delhi - 110066

Event Overview

A high-level, full-day TMA India event bringing together industry leaders, policymakers, and experts. The event will run from 8:30 AM to 6:30 PM, followed by cocktails and dinner.

Agenda

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(08:30 – 09:30 AM)

Registration & Welcome

Registration followed by morning networking tea

(09:30 – 10:00 AM)

Plenary

India's Turnaround Story – From Stress to Revival & Resilience

Examine India's restructuring and turnaround journey over the past decade, highlighting landmark cases, institutional evolution, and lessons learned from periods of financial stress. The discussion will focus on how businesses have transitioned from crisis to stability, the role of professional ecosystems in enabling revival, and the growing maturity of India's turnaround framework in building long-term resilience.

Welcome remarks

- **Rocky Ravinder Gupta**, President, Turnaround Management Association (TMA) India

Opening address

- **Anoop Rawat**, National Practice Head – Restructuring & Insolvency, Shardul Amarchand Mangaldas & Co.; Member, Board of Advisory, TMA India

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(10:00 – 11:00 AM)

Keynote Address + Panel

India's Economic Renewal & Policy Pathways for Sustainable Revival *Along with unveiling of knowledge compendium*

Discussion on Macroeconomic and policy-oriented perspective, analysing India's economic renewal in the context of regulatory reforms, insolvency frameworks, credit markets, and institutional strengthening. Exploring policy enablers, structural bottlenecks, and forward-looking reforms required to sustain revival momentum and foster a resilient, growth-oriented economy.

Keynote speakers and panelists:

- **Parminder Chopra**, Chairman and Managing Director, Power Finance Corporation
- **Ashok Chandra**, Managing Director and Chief Executive Officer, Punjab National Bank
- **Ravi Ranjan**, Managing Director (Risk, Compliance & SARG), State Bank of India
- **Dr. Rajneesh Garg**, Additional Secretary and Development Commissioner - Ministry of Micro, Small & Medium Enterprises
- **Tarun Sharma**, Deputy Managing Director, Exim Bank

Moderator:

- **Ujjwal Bhattacharya**, Managing Director, STEAG Energy Services (India) Pvt. Ltd., Ex-Director Projects, NTPC Ltd.

(11:00 – 11:30 AM)

Transition Break

A short transition break for delegates to refresh, connect informally, and prepare for the next set of discussions.

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(11:30 – 12:25 PM)

Panel 1: Leading Through Change

Leadership resilience, crisis decision-making, culture transformation – Exploring how leaders navigate uncertainty, financial stress, and structural disruption. Focusing on leadership resilience, crisis decision-making frameworks, stakeholder confidence-building, and driving cultural transformation during periods of business turnaround.

Speakers:

- **Shantanu Roy**, Managing Director, BEML
- **Alain LE BERRE**, Founder, Alebimta / AlpahaConsulting, Switzerland
- **Kapil Mantri**, President & Global Head – Group Strategy and M&A, Jindal Advisory
- **Ashwini Mehra**, Senior Advisor – India, Kroll

Moderator:

- **Devendra Mehta**, Partner, Pricewaterhouse Coopers

12:30 – 01:30 PM

Panel 2: Financing Revival

Private credit trends, distressed assets, special situations financing – Insights by industry leaders on capital solutions for stressed and special situation assets. Discussions on private credit trends, distressed investing, restructuring finance, and innovative funding strategies that enable business revival and long-term sustainability from India and global perspective.

Speakers:

- **Avinash Kulkarni**, Managing Director & Chief Executive Officer, India Debt Resolution Company Limited (IDRCL)
- **Rahul Gupta**, CEO/Managing Director, JC Flowers
- **James Alexio**, Managing Director, Kroll, Singapore
- **Aakash Desai**, CIO and Head – Private Credit, 360 ONE ASSET
- **Shalini Shrivastav**, Partner, Pricewaterhouse Coopers

Moderator:

- **Anoop Rawat**, National Practice Head – Restructuring & Insolvency, Shardul Amarchand Mangaldas & Co.; Member, Board of Advisory, TMA India

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(01:30 – 02:30 PM)

Networking Lunch

A curated buffet lunch designed to encourage informal networking and cross-sector engagement among practitioners, investors, policymakers, and advisors.

(02:30 – 03:25 PM)

Panel 3: Beyond Balance Sheets

Operational excellence, digital transformation, governance reform - Examining operational excellence, digital transformation, and governance reforms that are critical independent levers to building resilient, agile, and future-ready enterprises.

Speakers:

- **Anil Bhardwaj**, Secretary General, FISME
- **Vlad Nastase**, CEO, Concilium Consulting, Romania
- **Rahul Madaan**, Managing Director, IIIPI
- **Satish K Gupta**, Member, Board of Advisory, TMA India

Moderator:

- **Soummo Biswas**, Partner, Shardul Amarchand Mangaldas & Co.

(03:30 – 04:30 PM)

Panel 4: Enabling Recovery

Driving Turnarounds & Recovery – Enablers, Constraints and Best Practices for maximizing outcomes - Focusing on the evolving legal and regulatory landscape shaping turnarounds. Examining how law, policy, and regulatory frameworks act as enablers or constraints. Recommending reforms necessary to strengthen India's restructuring ecosystem.

Speakers:

- **Kapil Arora**, Associate Vice President – Corporate Finance, Jindal Stainless
- **Akash Suri**, Group CEO, Authum Investment & Infrastructure Limited
- **Aviral Jain**, Managing Director, Kroll
- **Ritesh Aggarwal**, Executive Director & CFO, UV Asset Reconstruction Company Limited

Moderator:

- **Saurav Panda**, Partner, Shardul Amarchand Mangaldas & Co.

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(04:30 – 05:00 PM) Break & Transition

A short refreshment break allowing participants to regroup before the final segment of the day.

(05:00 – 05:45 PM) Panel 5: Righting the Ship

Legal Frameworks for Turnaround & Restructuring – Understanding the legal landscape underpinning turnaround strategies. Examining the key legal tools, processes, and documentation that enable successful restructurings. Navigating directors' duties, creditor rights, and regulatory considerations throughout the turnaround lifecycle.

Speaker:

- **Rob Child**, Partner, Ashurst
- **Shaun Langhorne**, Partner, Clifford Chance
- **Abraham Vergis**, Managing Director, Providence Law Asia
- **Parag Gupta**, Managing Director, ARES Management

Moderator:

- **Sagar Dhawan**, Partner, Shardul Amarchand Mangaldas & Co.

(05:45 – 06:15 PM) Panel 6: Turnaround Triumphs

Successful Turnaround and Award Ceremony - A celebration of successful revival stories, highlighting real-world turnaround case studies. The session will conclude with the Award Ceremony recognising outstanding contributions in restructuring and business recovery.

Speaker:

- **Naveen Jindal**^{*1}, Chairman - Jindal Steel

¹ Invited, yet to confirm.

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(06:15 – 06:30 PM)

Closing Session

Concluding remarks summarising key insights from the day, followed by a formal vote of thanks to speakers, partners, and participants.

- **Rohit Govil**, Partner, Pricewaterhouse Coopers
- **Satish K Gupta**, Member, Board of Advisory, TMA India
- **Dilip Oommen**, EVP and CEO, AMNS India

(06:30 PM onwards)

Networking Cocktails & Dinner - Networking with speakers, policymakers, and partners

An extended networking evening offering an opportunity for deeper conversations and relationship-building among speakers, policymakers, industry leaders, and partners in a relaxed setting.

